

The Geography of Transport Systems

Jean-Paul Rodrigue

Sixth Edition



Transportation and Geography

CHAPTER 1

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ecojpr@gmail.com

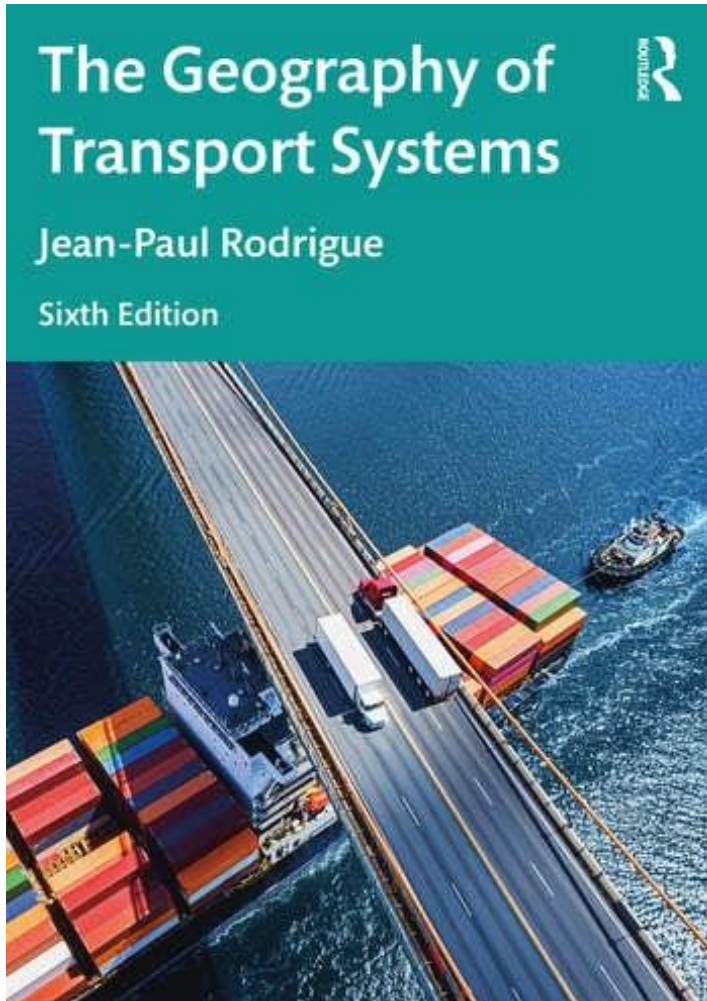
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Table of Contents


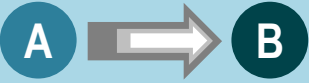






- 1.1 - What is Transport Geography?
- 1.2 - Transportation and the Physical Environment
- 1.3 - The Emergence of Mechanized Transportation Systems
- 1.4 - The Setting of Global Transportation Systems
- 1.5 - Transport and Commercial Geography



What is Transport Geography?



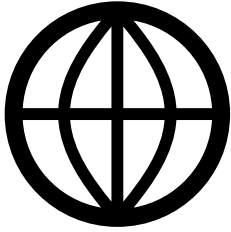
Chapter 1.1

The Core Principles of Transport Geography

-  1 Transportation is the spatial linking of a **derived demand**
-  2 **Distance** is a relative concept involving space, time and effort (cost)
-  3 **Space** can be a generator, a support and a constraint for mobility
-  4 The relation between space and time can **converge** or **diverge**
-  5 A **location** can be a central or an intermediate element of mobility
-  6 To overcome **geography**, transportation requires a footprint
-  7 Transportation seeks **massification** but is constrained by **atomization**
-  8 **Velocity** is a modal, intermodal and managerial effort

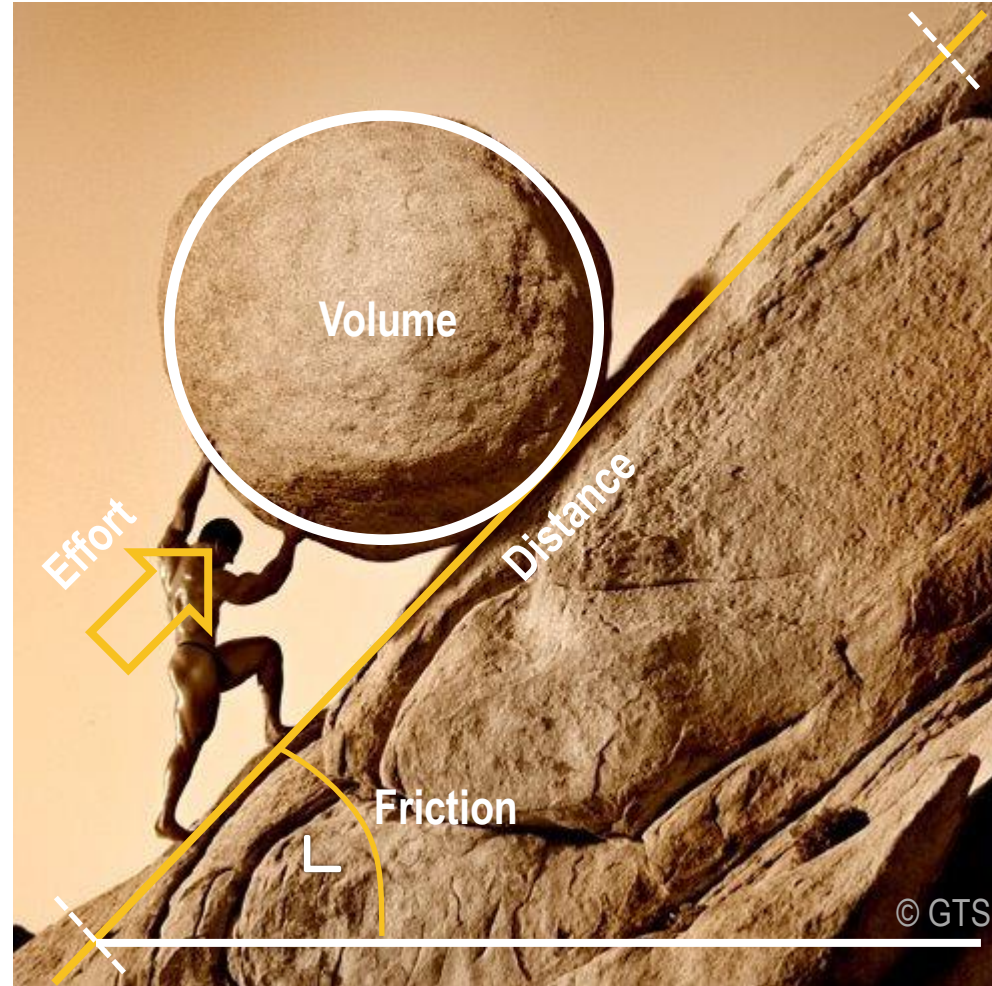
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The Scales of Transport Geography




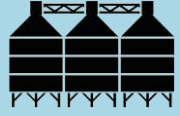






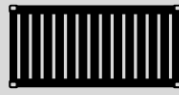
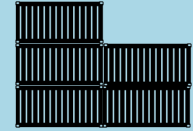
	NETWORK	FLOWS	SPATIAL CONSTRUCTS
 LOCAL	<ul style="list-style-type: none">• Transit systems• Street networks	<ul style="list-style-type: none">• Commuting• Personal and social trips• Deliveries	<ul style="list-style-type: none">• Activity space• District / Neighborhood• Terminal / Development zone• Town / City
 REGIONAL	<ul style="list-style-type: none">• Commuter rail• Regional air networks• National highway systems• National railway systems• Short sea shipping / feeders	<ul style="list-style-type: none">• Intercity passenger flows• Distribution	<ul style="list-style-type: none">• Metropolitan area• Market area• Hinterland / Corridor• Urban region
 GLOBAL	<ul style="list-style-type: none">• International air networks• Maritime shipping networks• Telecommunication networks	<ul style="list-style-type: none">• Trade• Tourism and business trips• Migration	<ul style="list-style-type: none">• Value chains• Landbridge• Trade area

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The Sisyphus Analogy in Transportation

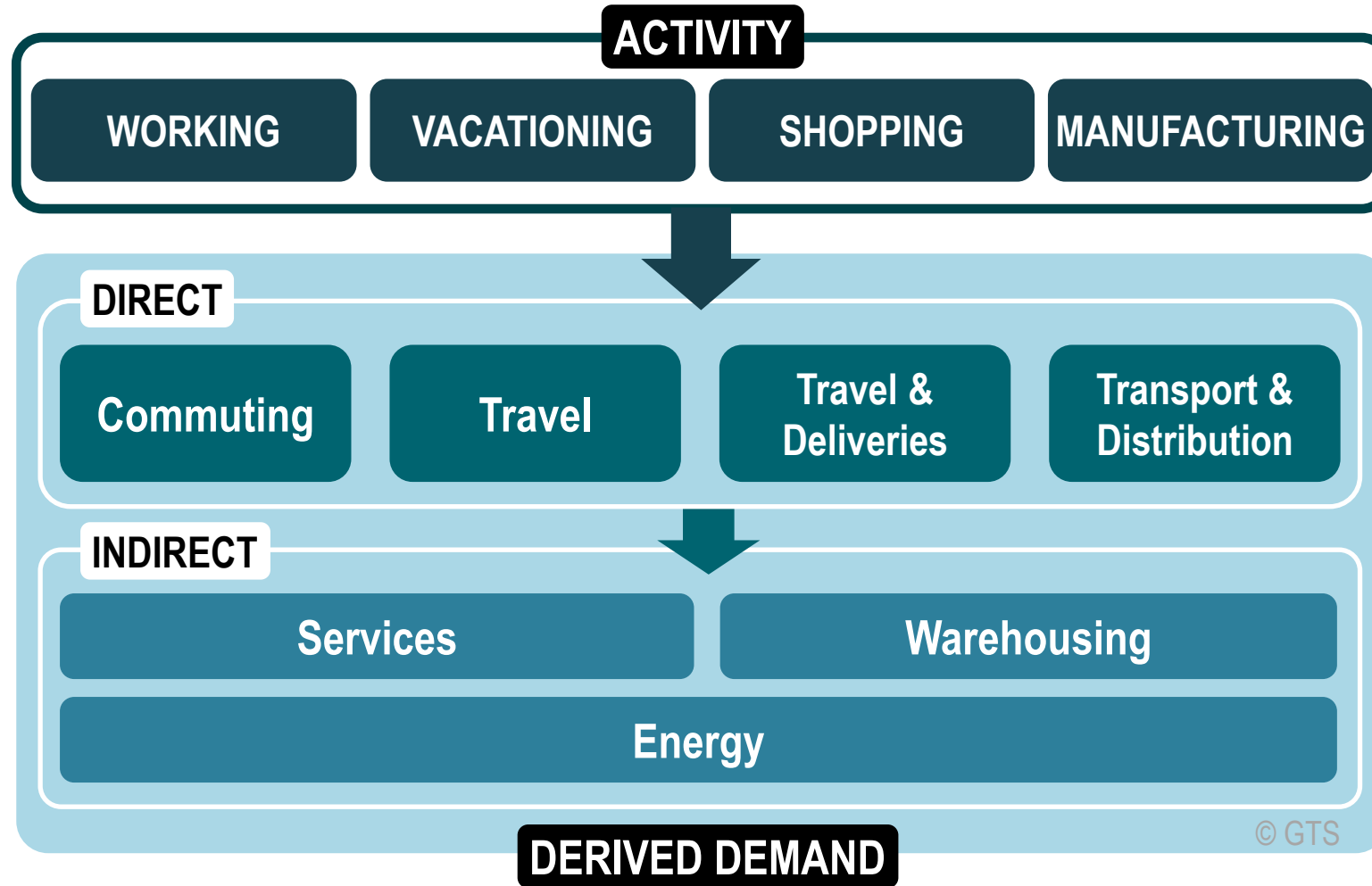


Mobility of Freight

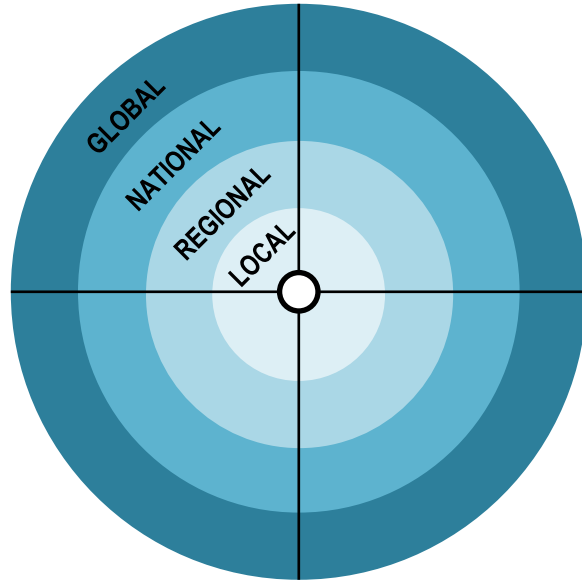
	Weight	Storage	Fragility	Perishability
	Ores Heavy (0.83 g/cc)	 Piling	None	None
	Grain Heavy (0.83 g/cc)	 Silos	Low	Low
	Petroleum Heavy (0.88 g/cc)	 Tanks	None	None
	Apparel Average	 Warehouse	Low	None
	Fruits & vegetables Average	 Temperature controlled warehouse	High	High
	Containers Average (15-20 tons)	 Stacks	Cargo dependent	Cargo dependent

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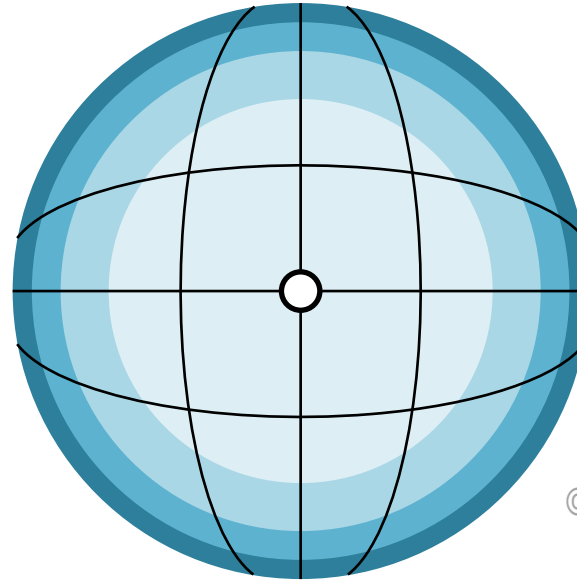
Transportation as a Derived Demand



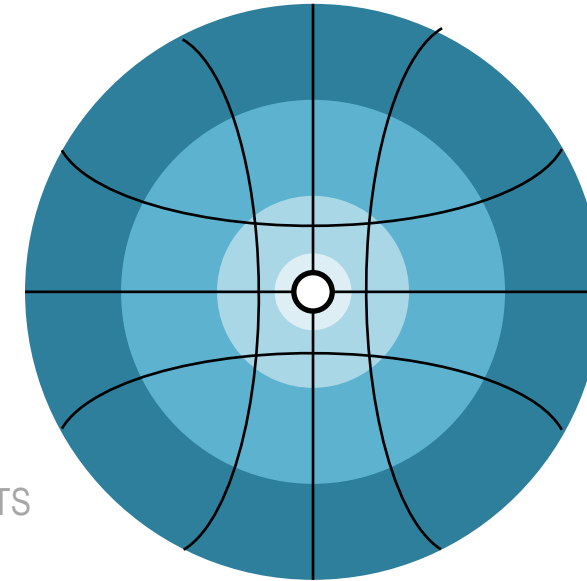
Representations of the Effects of Distance



LINEAR



LOGARITHMIC



INVERSE

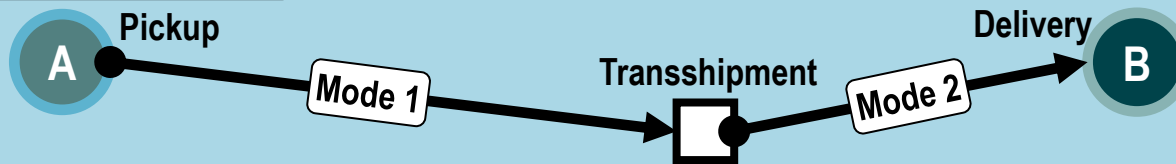
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Different Representations of Distance

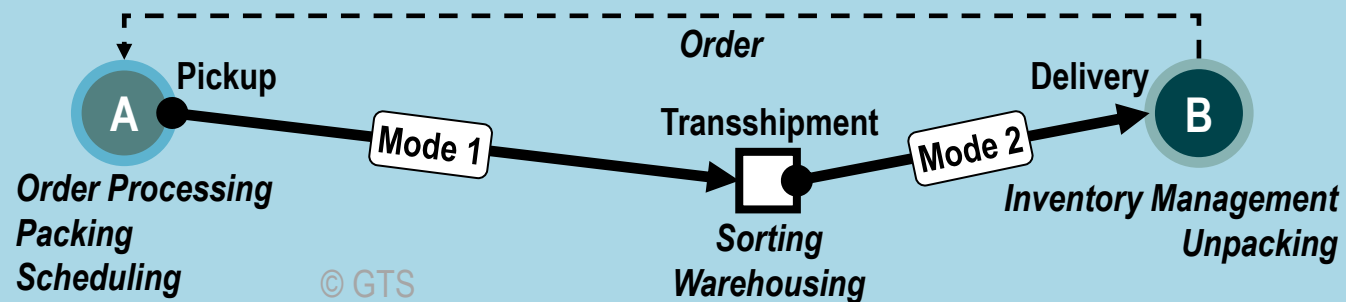
Euclidean Distance



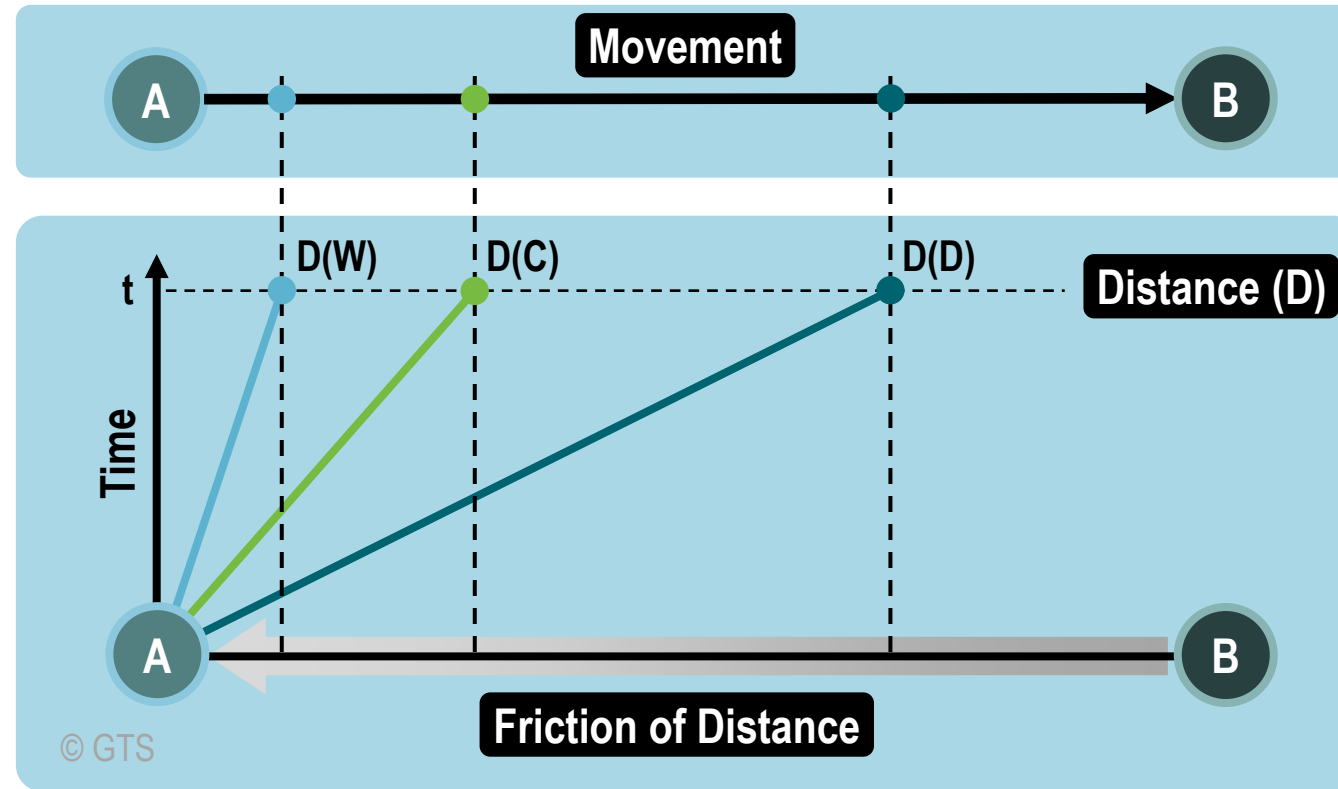
Transport Distance



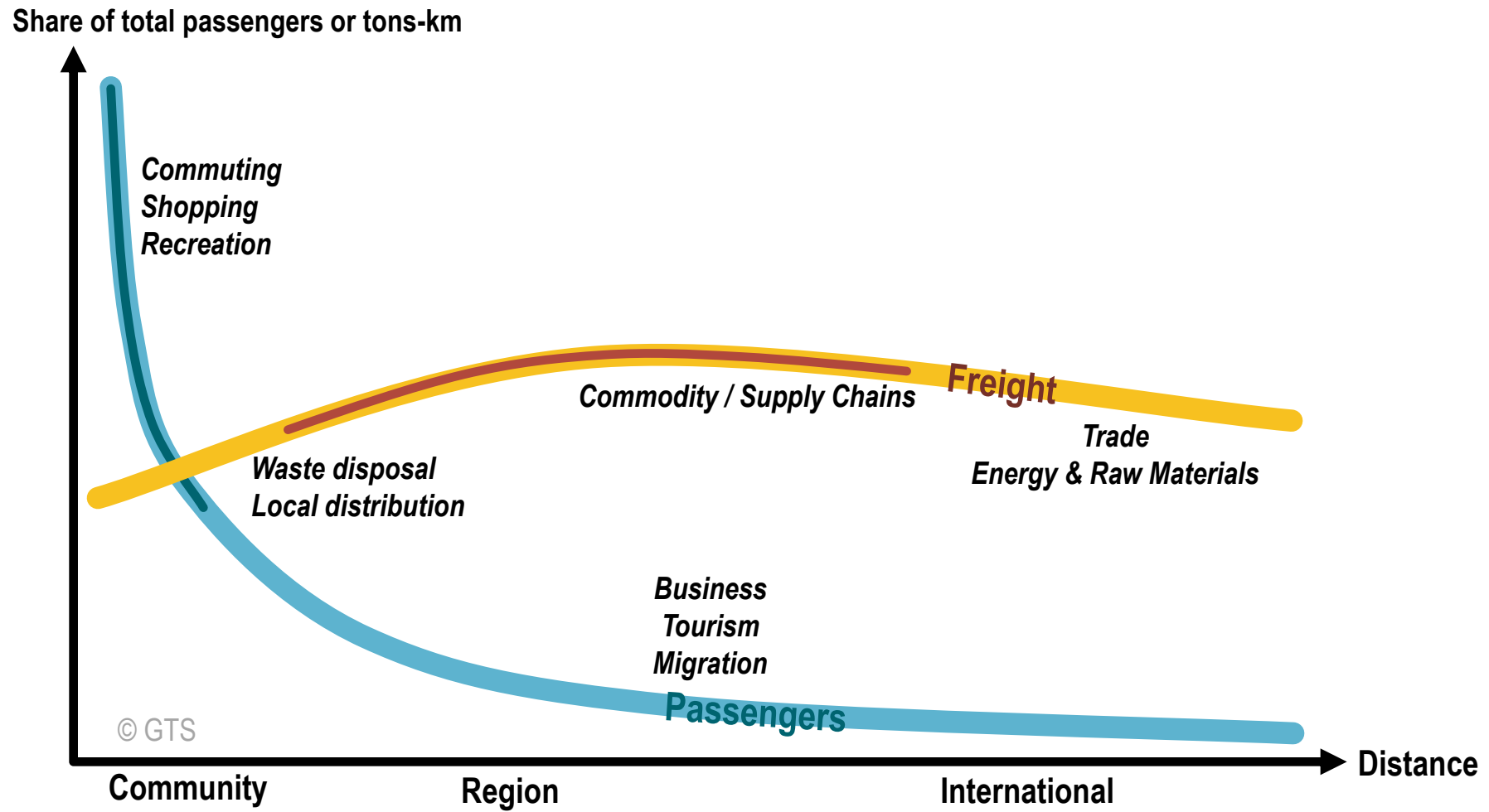
Logistical Distance



The Spatial Consideration of a Movement



Transportation and the Mobility of Passengers and Freight



Operational Differences between Passengers and Freight Transportation



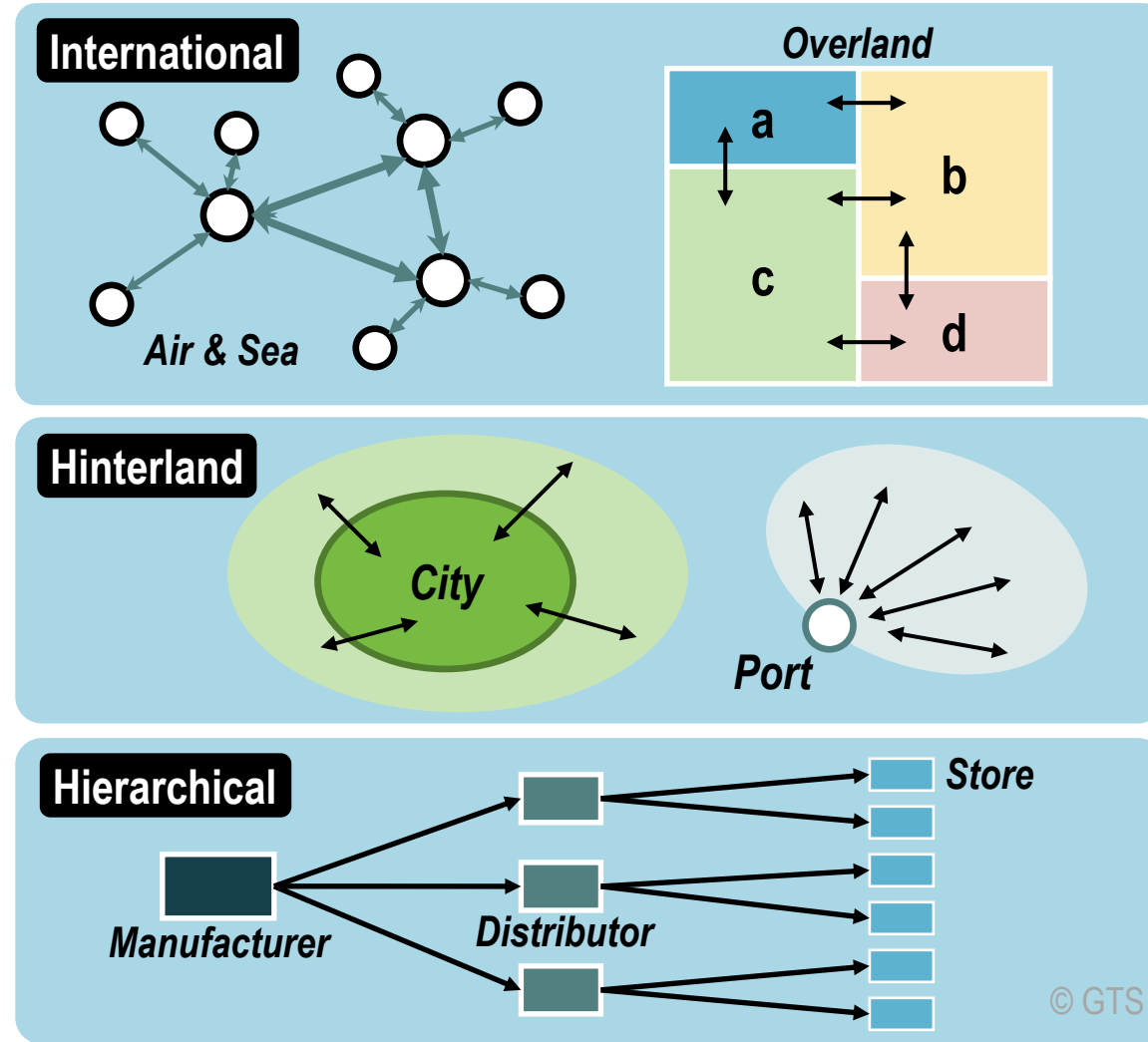
- Board, get off and transfer without assistance.
- Process information and act on it without assistance.
- Make choices between transport modes without assistance but often irrationally.
- Require travel accommodations related to comfort and safety.



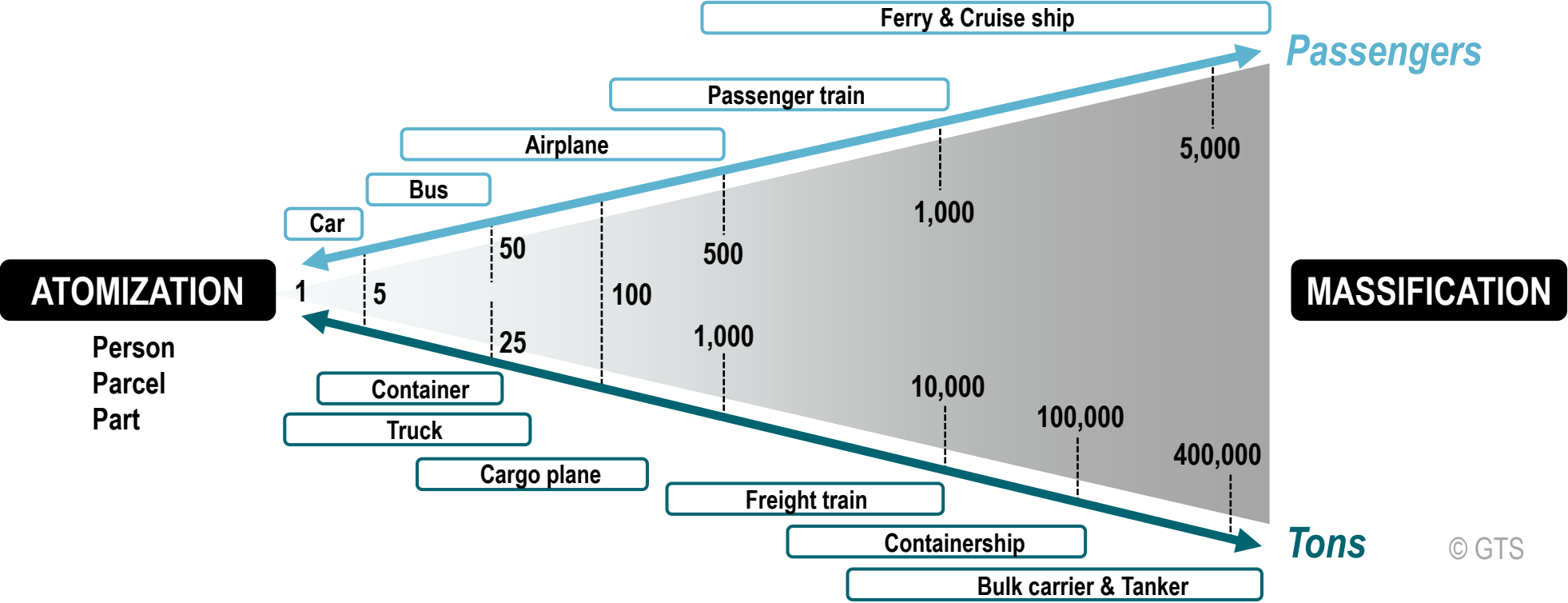
- Must be loaded, unloaded and transferred.
- Information must be processed through logistics managers.
- Logistics managers meet choices between transport modes rationally.
- Require accommodations related to storage.

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Spatial Flow Patterns

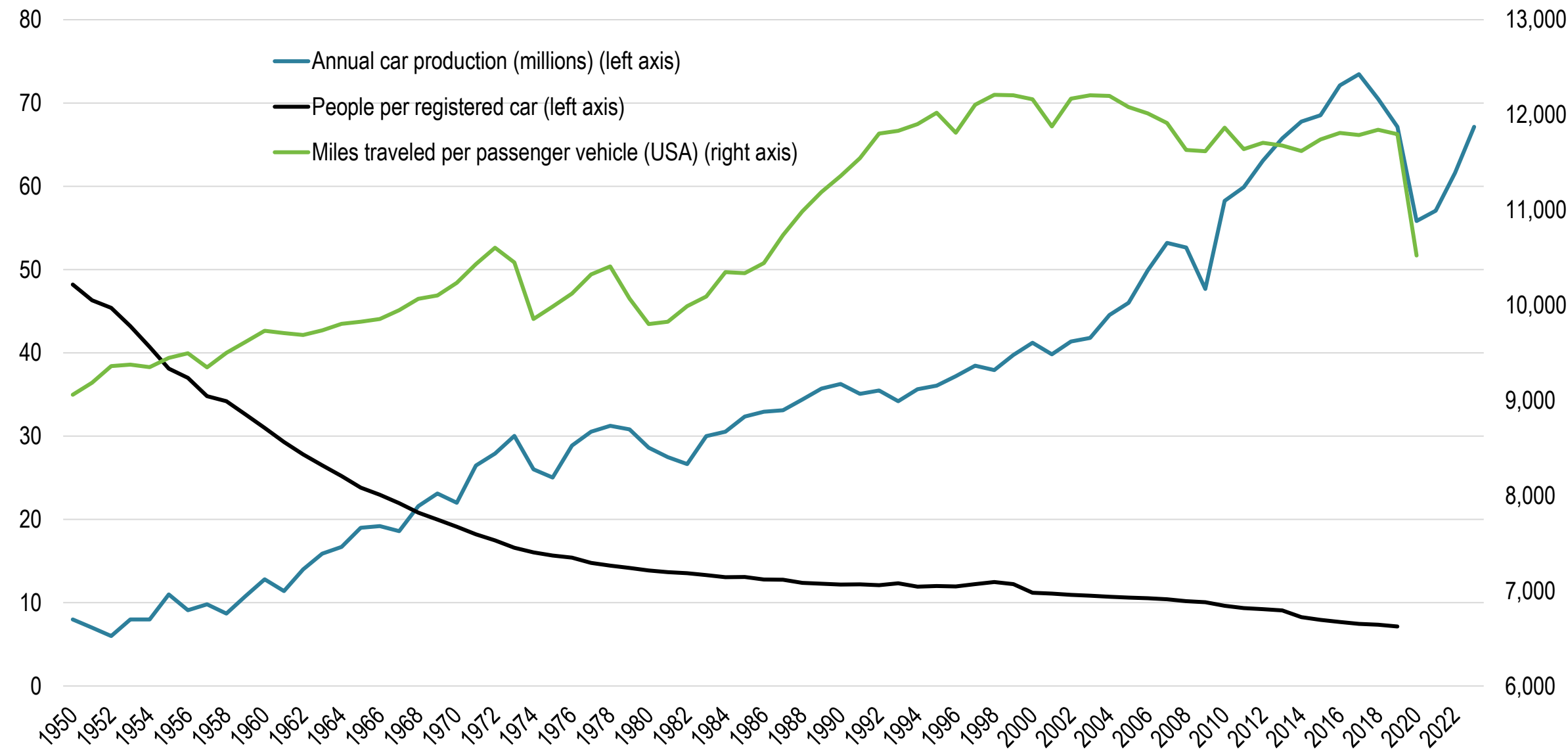


Atomization versus Massification in Transportation Modes

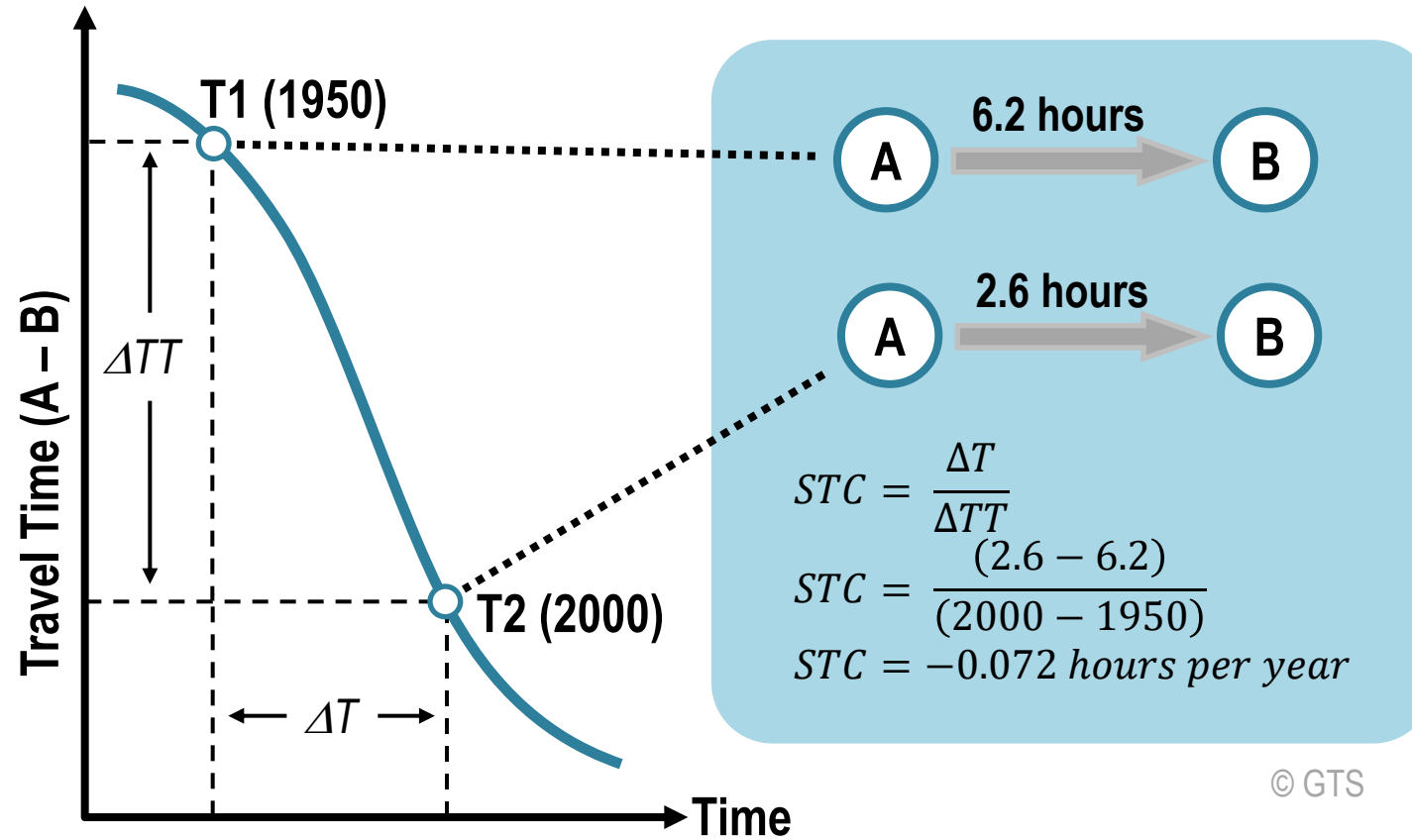


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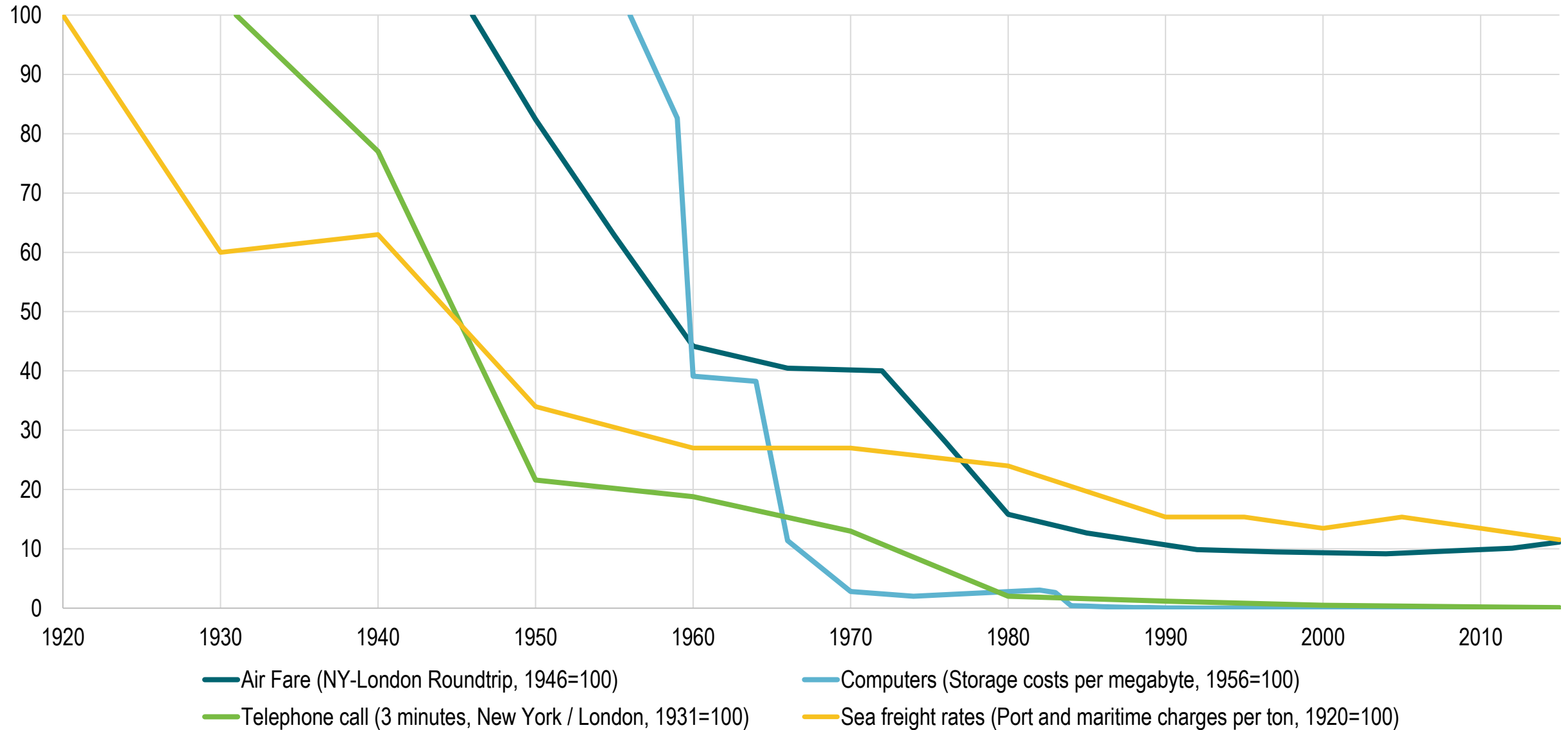
Vehicle Use Indicators, World, 1950-2023



Space / Time Convergence



Transport and Communication Costs Indexes, 1920-2015



Key Dimensions of Transportation

HISTORICAL

Processes



Changes brought by transport technologies. Rise of civilizations. Development of modern nation states. Globalization.

ECONOMIC

Multipliers



Transport and economic development. Factor in the production and added-value of goods and services. Economies of scale. Influences land (real estate) value. Contributes to the specialization of regions.

SOCIAL

Cohesion



Access to healthcare, welfare, and cultural events. Shape social interactions.

POLITICAL

Governance



Nation building and national unity. National defense. Rules and regulations. Subsidizing mobility (e.g. public transit or highways).

ENVIRONMENTAL

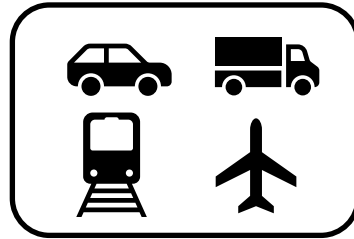
Externalities



Environmental impact. Emissions. Use of natural resources. Climate change.

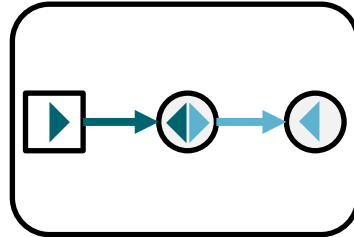
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Core Components of Transportation



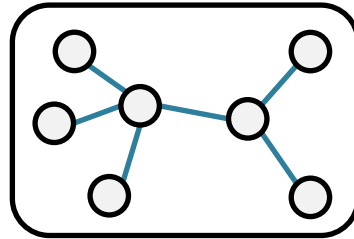
MODES

- Conveyances used for the mobility of passengers and freight.
- Mobile elements of transportation.



INFRASTRUCTURES

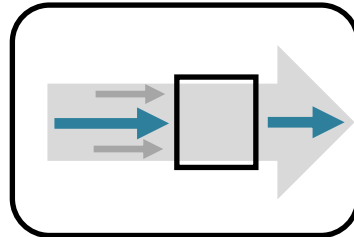
- Physical support of transport modes, such as routes and terminals.
- Fixed elements of transportation including superstructures.



NETWORKS

- System of linked locations (nodes).
- Functional and spatial organization of transportation.

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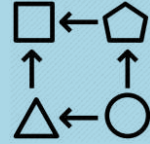
FLOWS

- Movements of people, freight and information over their network.
- Flows have origins, intermediary locations and destinations.

Complex Systems and Transportation

Adaptability

Competition



Adaptation to the actions of other components.
Adaptation to social, economic and technological changes.

Self-Organization

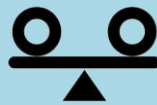
Routing



Autonomous adaptation to changing conditions as a result of the adaptability of the individual components.

Stability

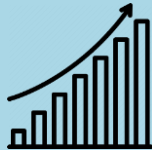
Land use



A recognizable dynamic state of a system that may continuously reappear.

Cumulative

Congestion



Changes in one property or component may have a disproportionately large effect on another property or component.

Transition

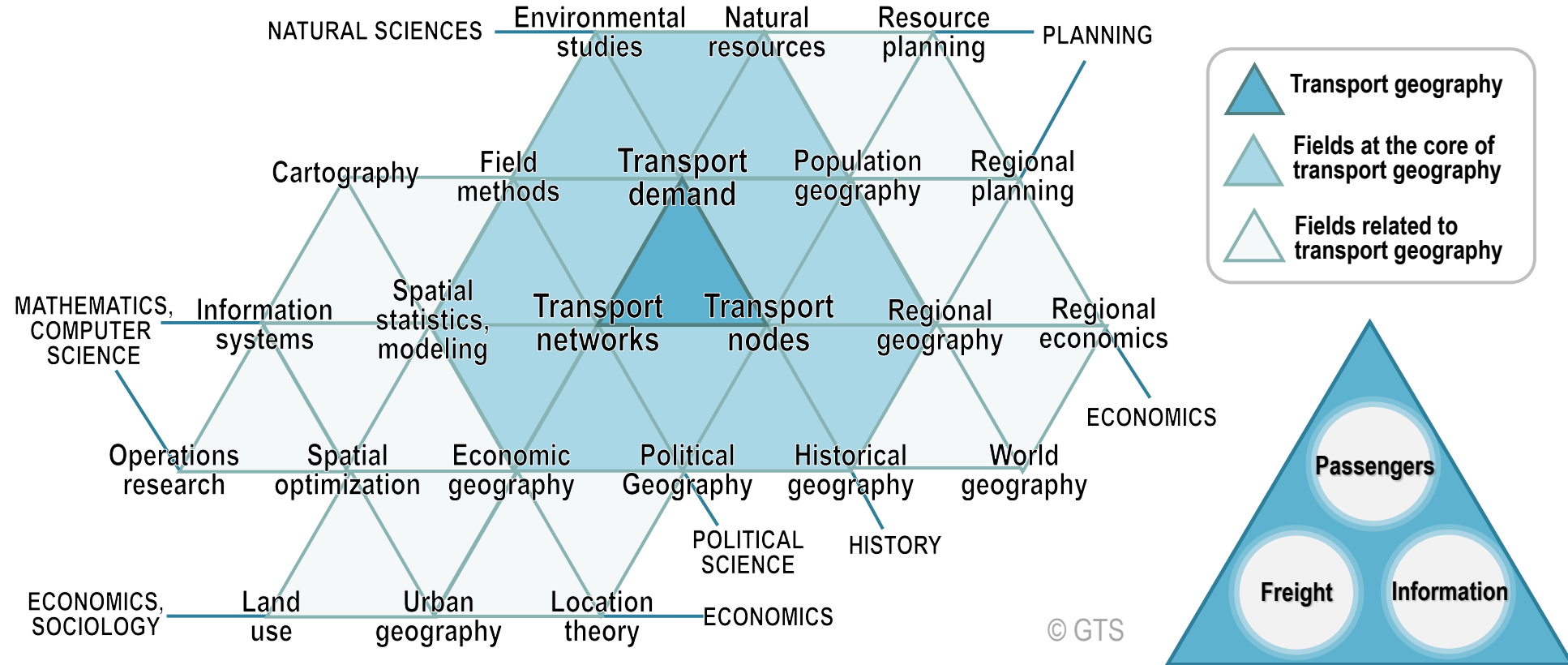
Containerization



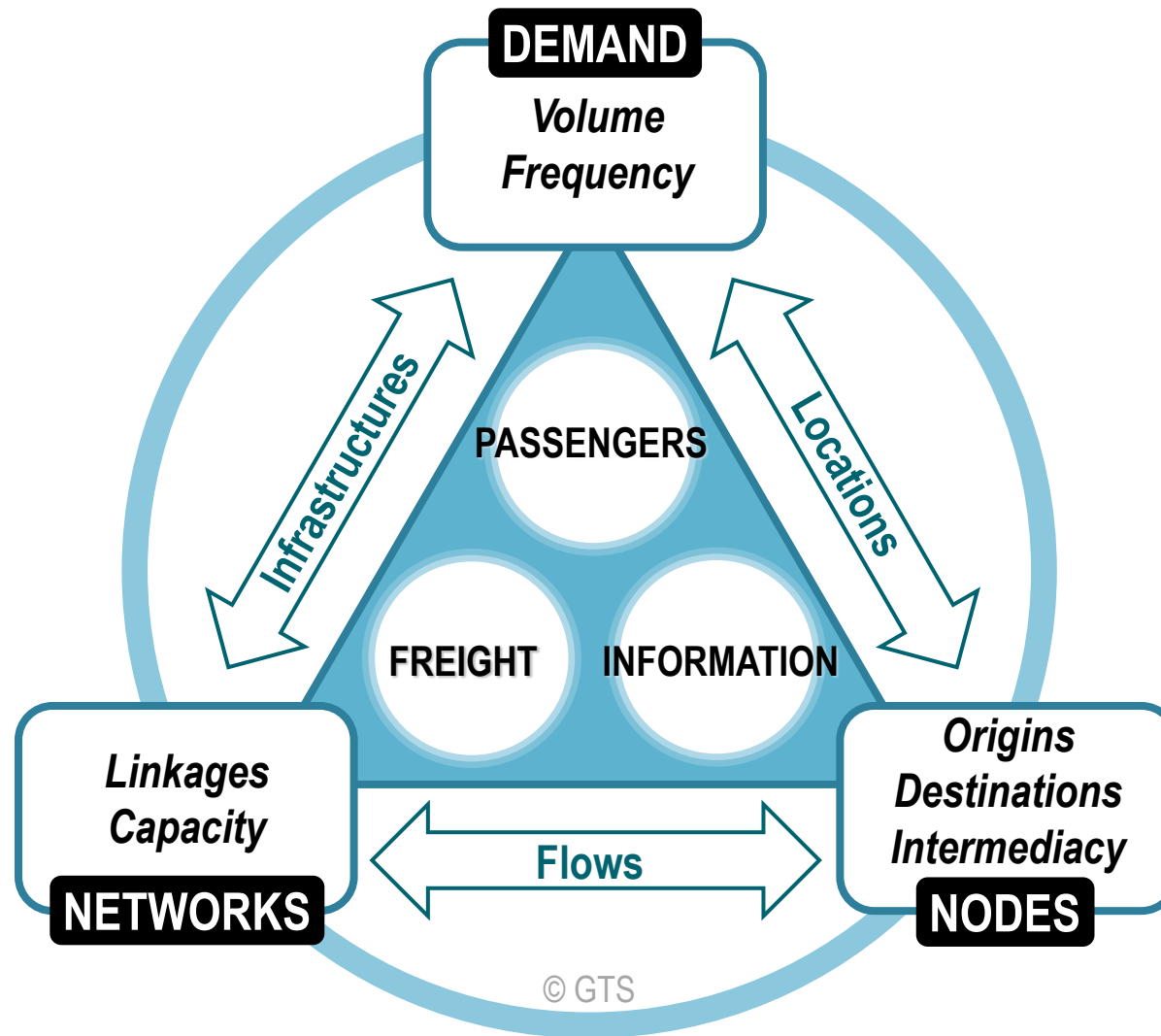
A system's behavior may change radically, and sometimes irreversibly, when a tipping point is reached.

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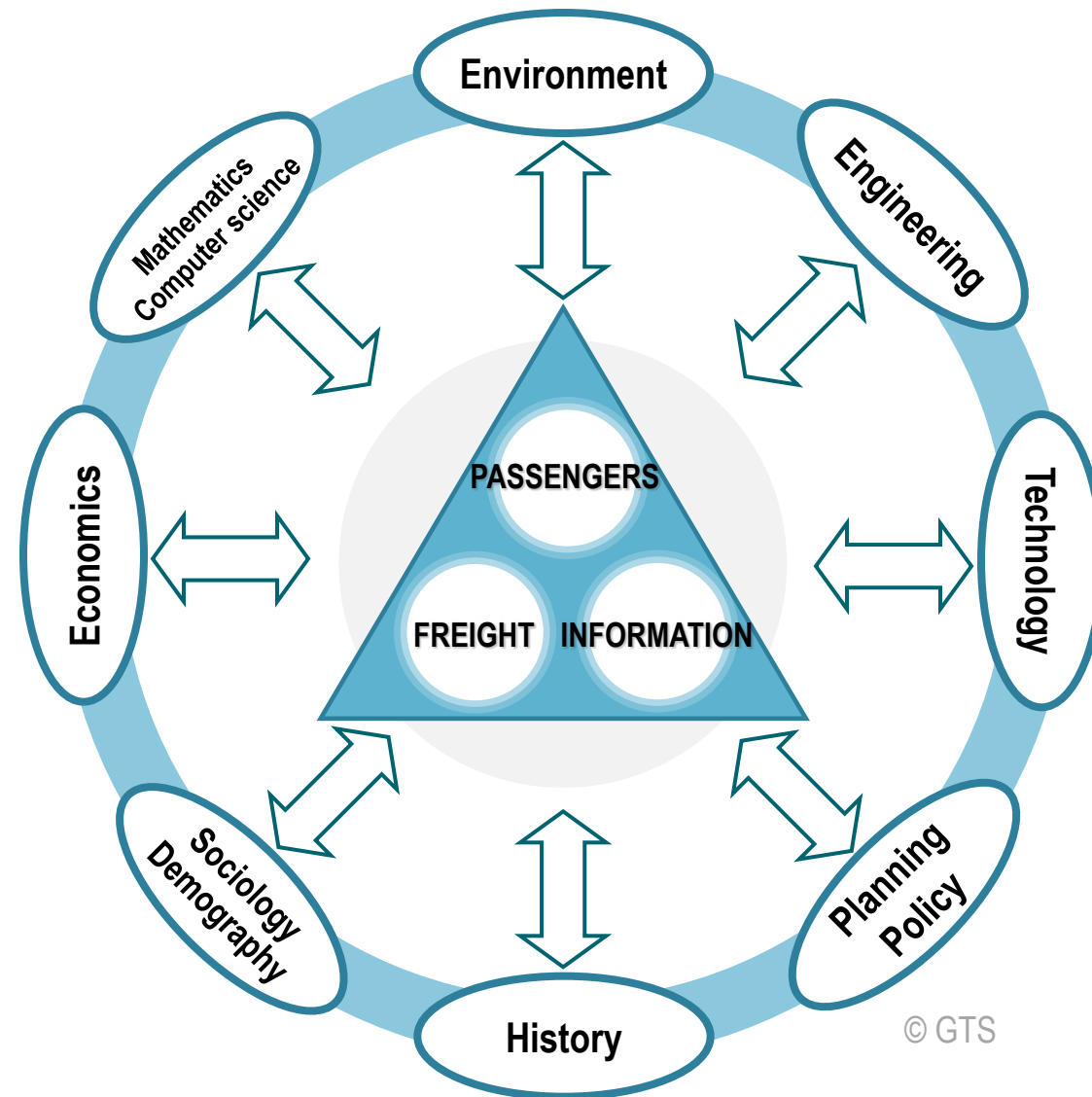
Fields of Transport Geography



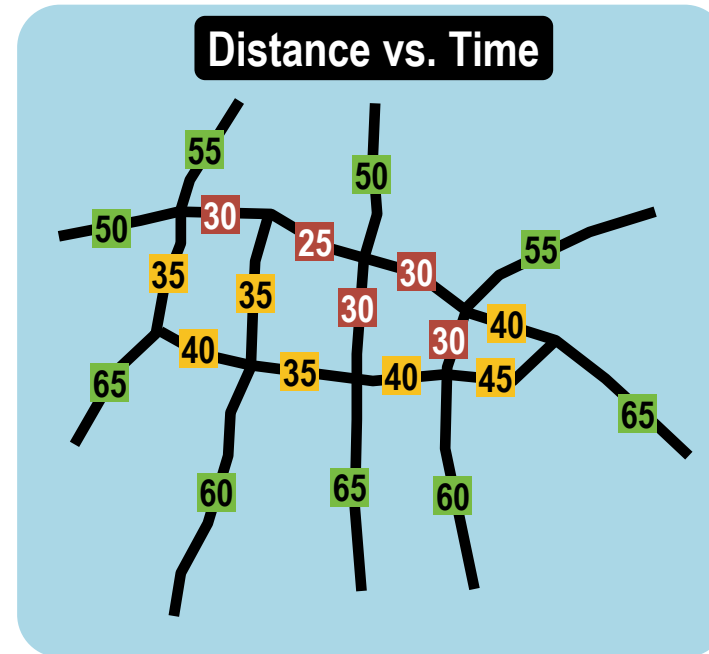
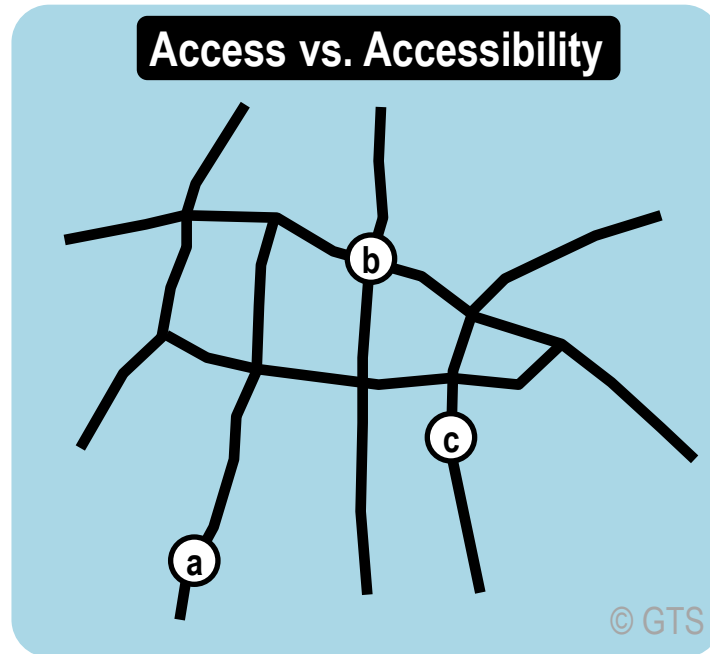
The Transport System



Dimensions of Transport Geography

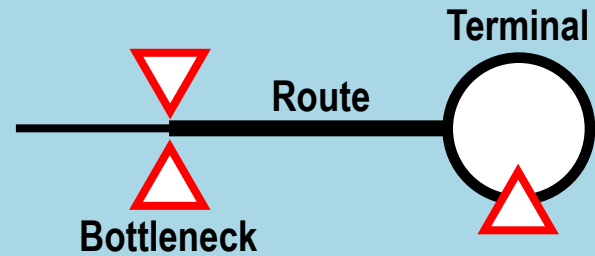


Two Common Fallacies in Transport Geography

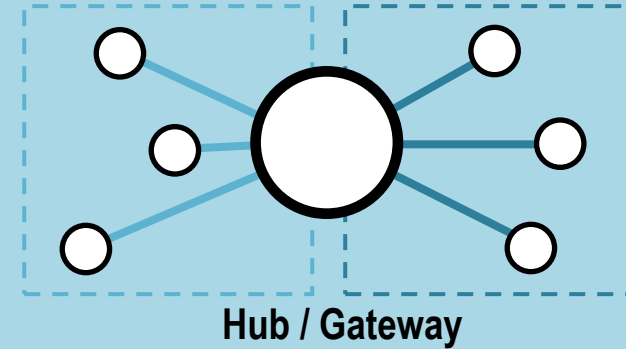


Common Problems for Transport Systems

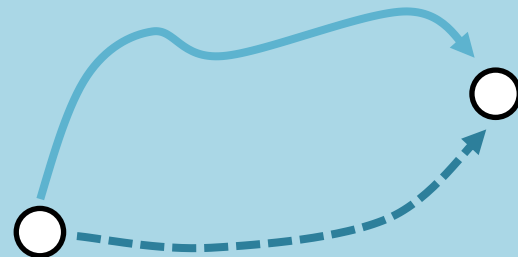
CAPACITY



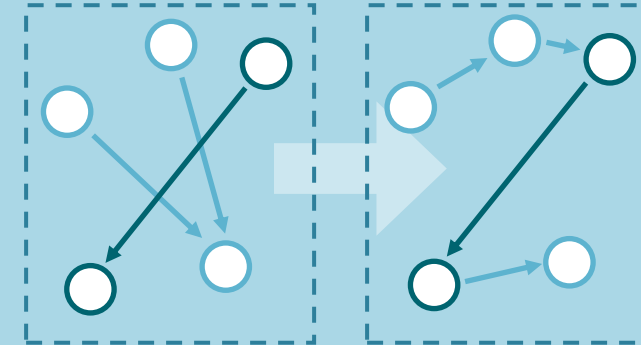
TRANSFER

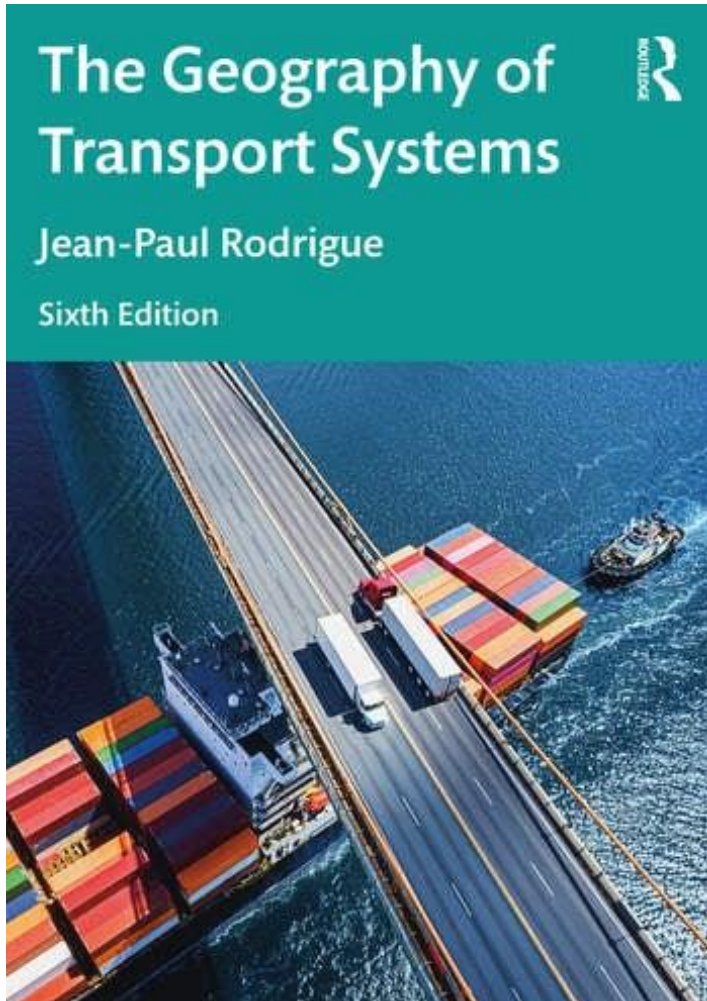


RELIABILITY



INTEGRATION

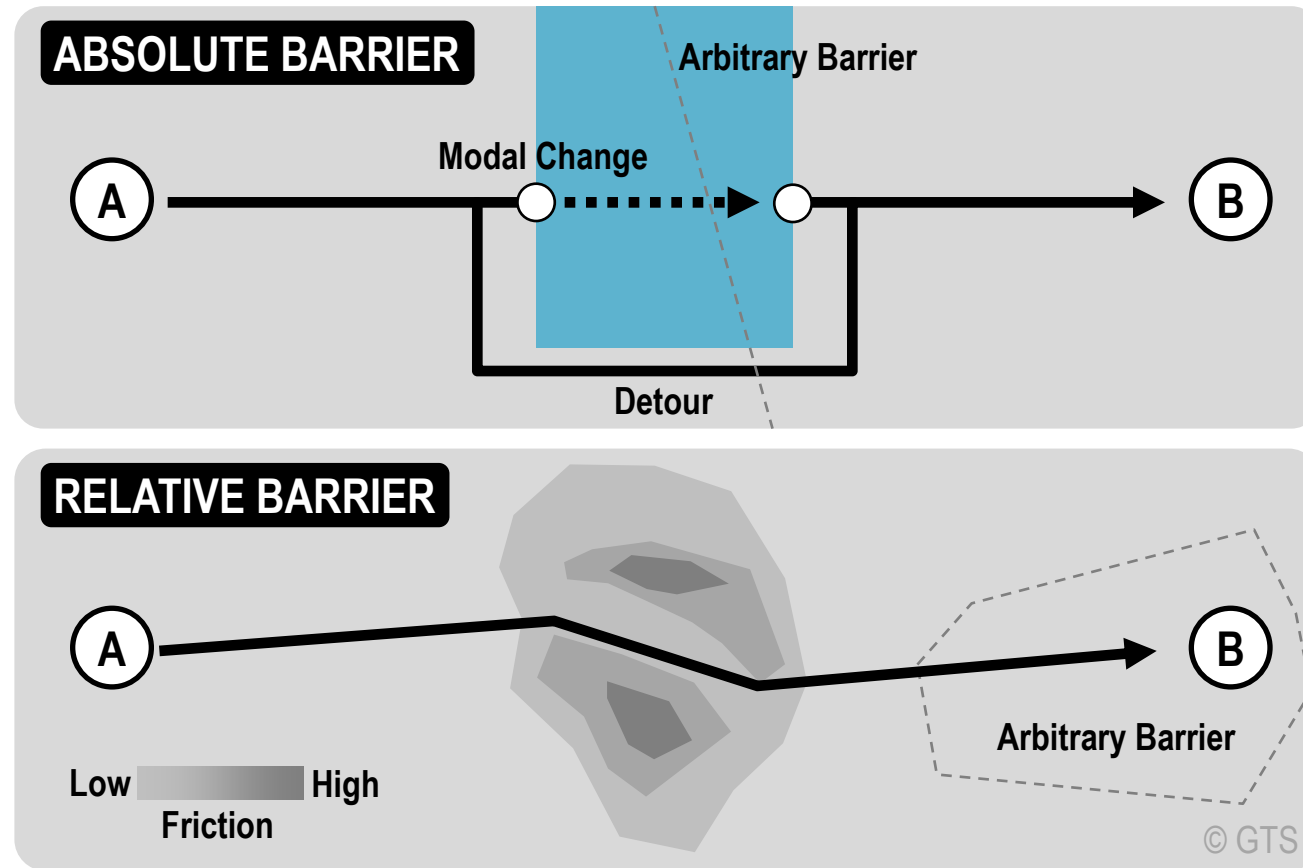




Transportation and the Physical Environment

Chapter 1.2

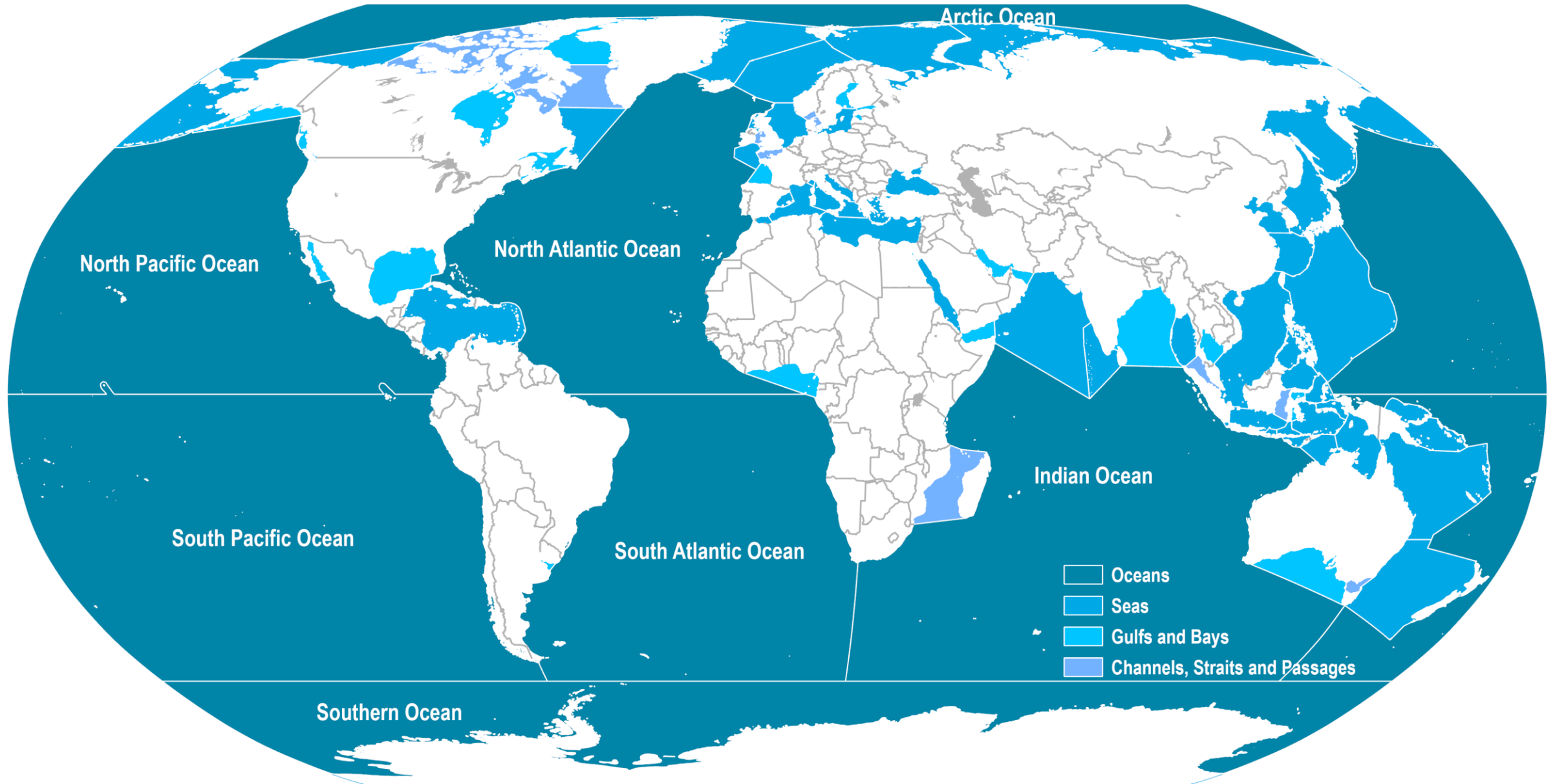
Absolute, Relative and Arbitrary Barriers



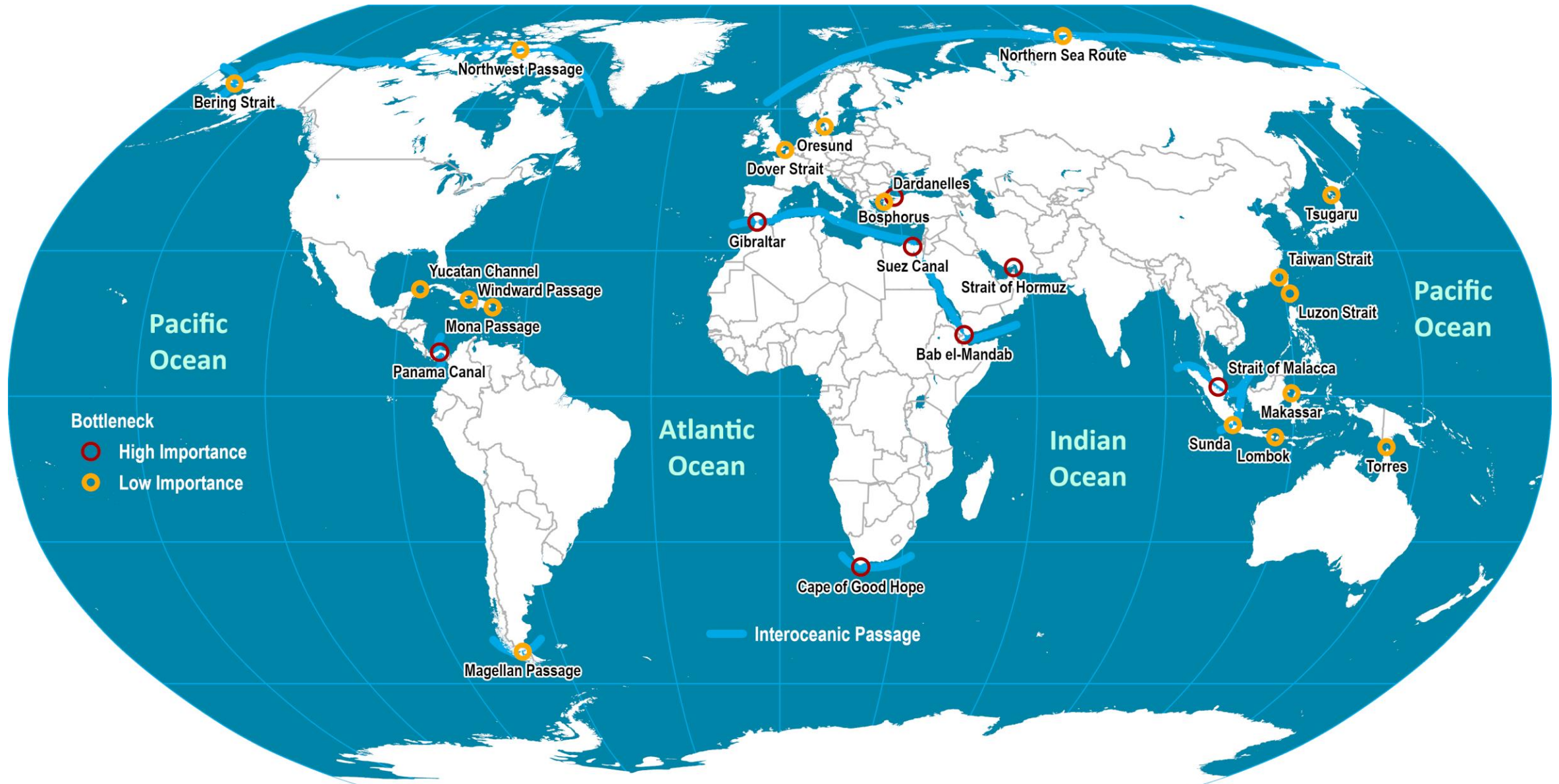
World’s Longest Tunnels Used for Transportation

Name	Location	Traffic	Opening	Length
Gotthard Base Tunnel	Swiss Alps	Rail	2017	57.1 km
Seikan Tunnel	Strait of Tsugaru, Japan	Rail	1988	53.8 km
Channel Tunnel	English Channel (UK-France)	Rail (High speed)	1994	50.4 km
Lötschberg Base Tunnel	Swiss Alps	Rail	2007	34.6 km
Guadarrama Tunnel	Sierra de Guadarrama, Spain	Rail (High speed)	2007	28.4 km
Taihang Tunnel	Taihang Mountains, China	Rail (High speed)	2008	27.8 km
Iwate-Ichinohe Tunnel	Ōu Mountains, Japan	Rail (High speed)	2002	25.8 km
Lærdal Tunnel	Lærdal - Aurland, Norway	Road	2000	24.5 km
Daishimizu Tunnel	Mount Tanigawa, Japan	Rail (High speed)	1982	22.2 km
Wushaoling Tunnel	Wuwei, China	Rail	2006	21.0 km

Main Water Masses of the World



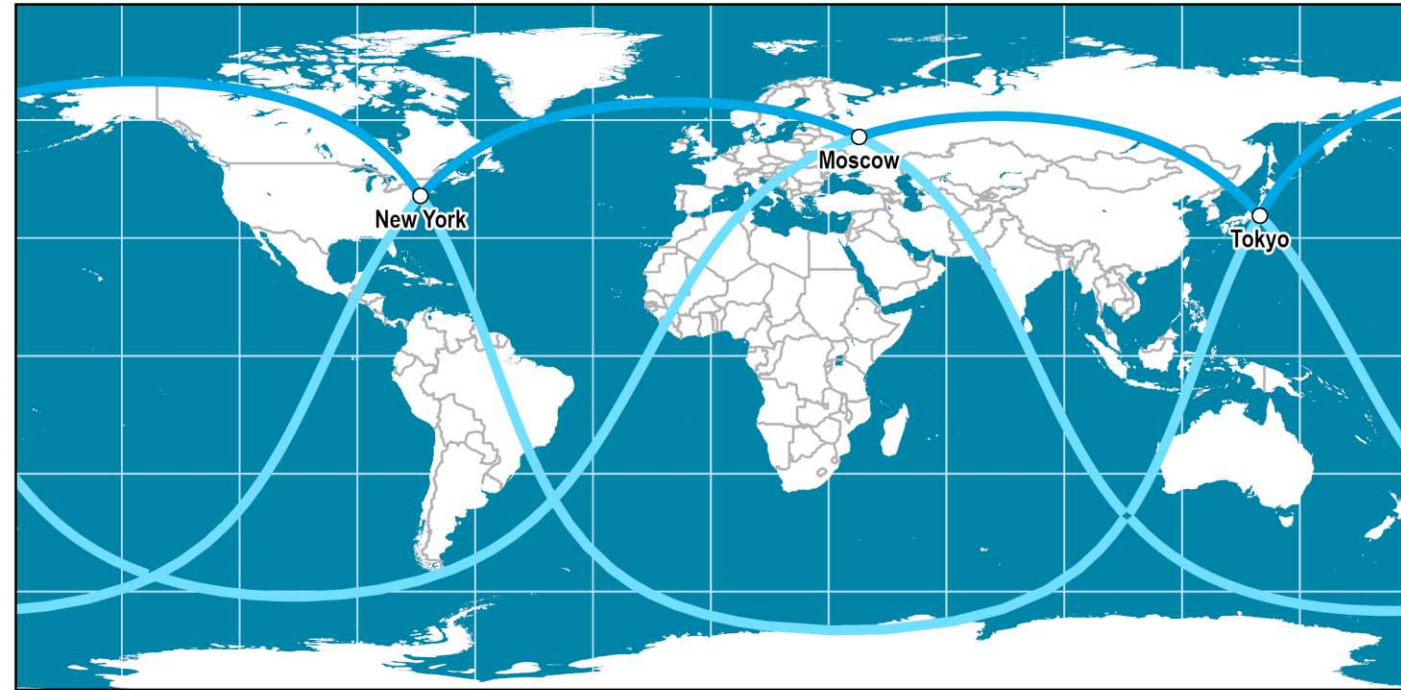
The Geographical Space of Maritime Transportation



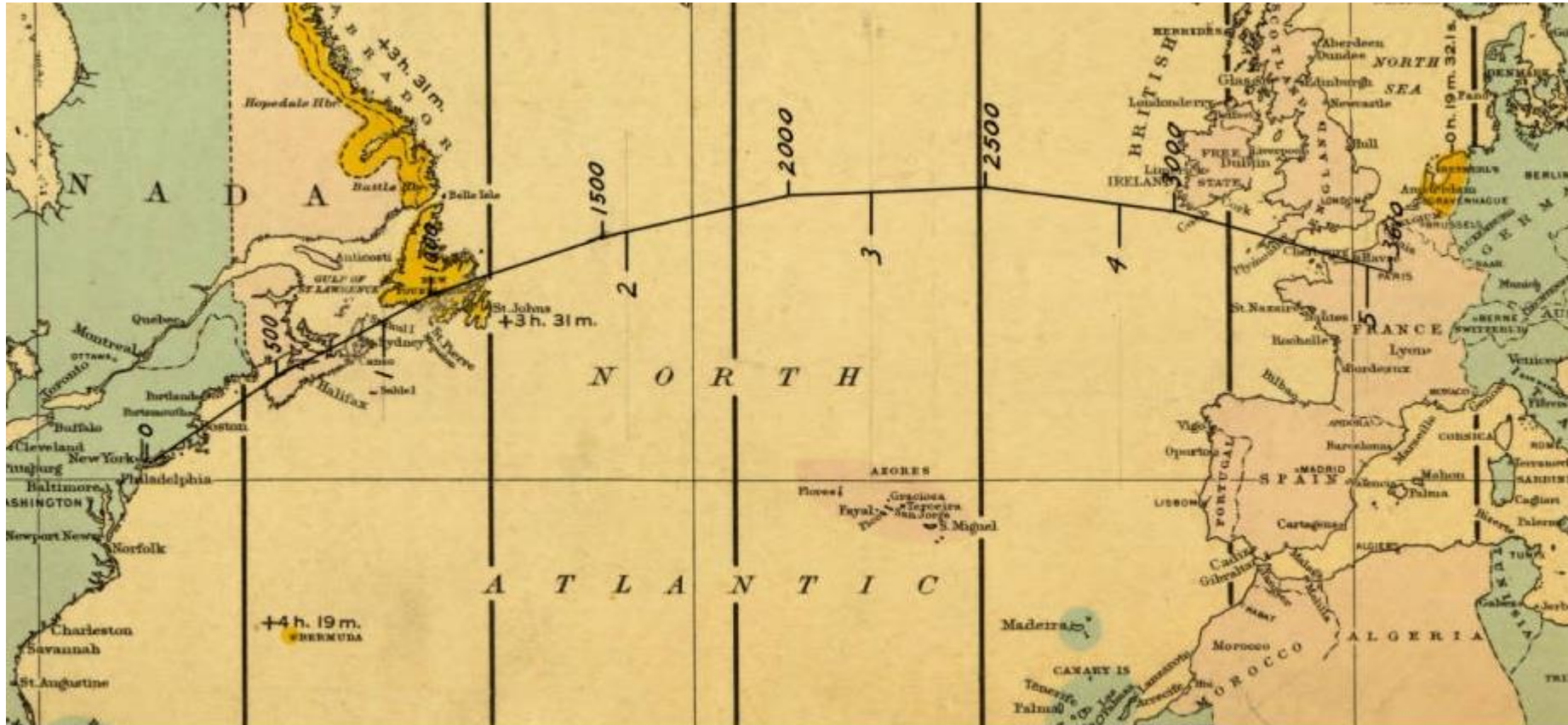
Polar Shipping Routes



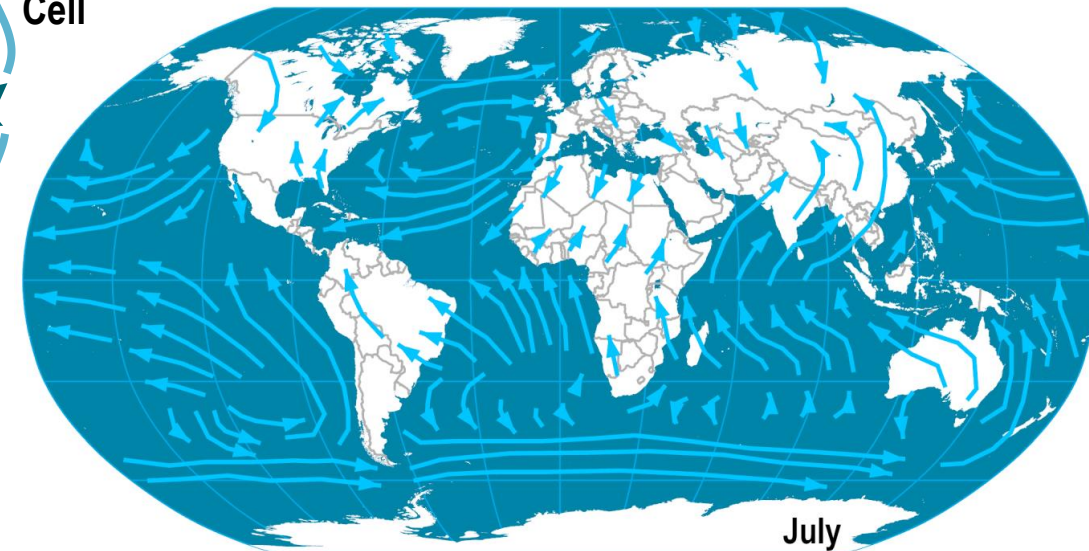
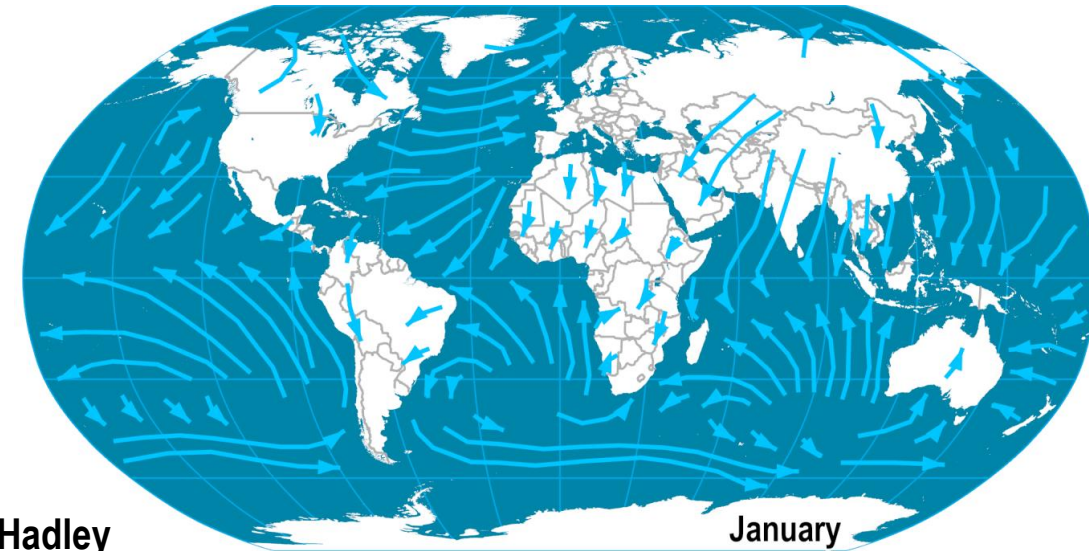
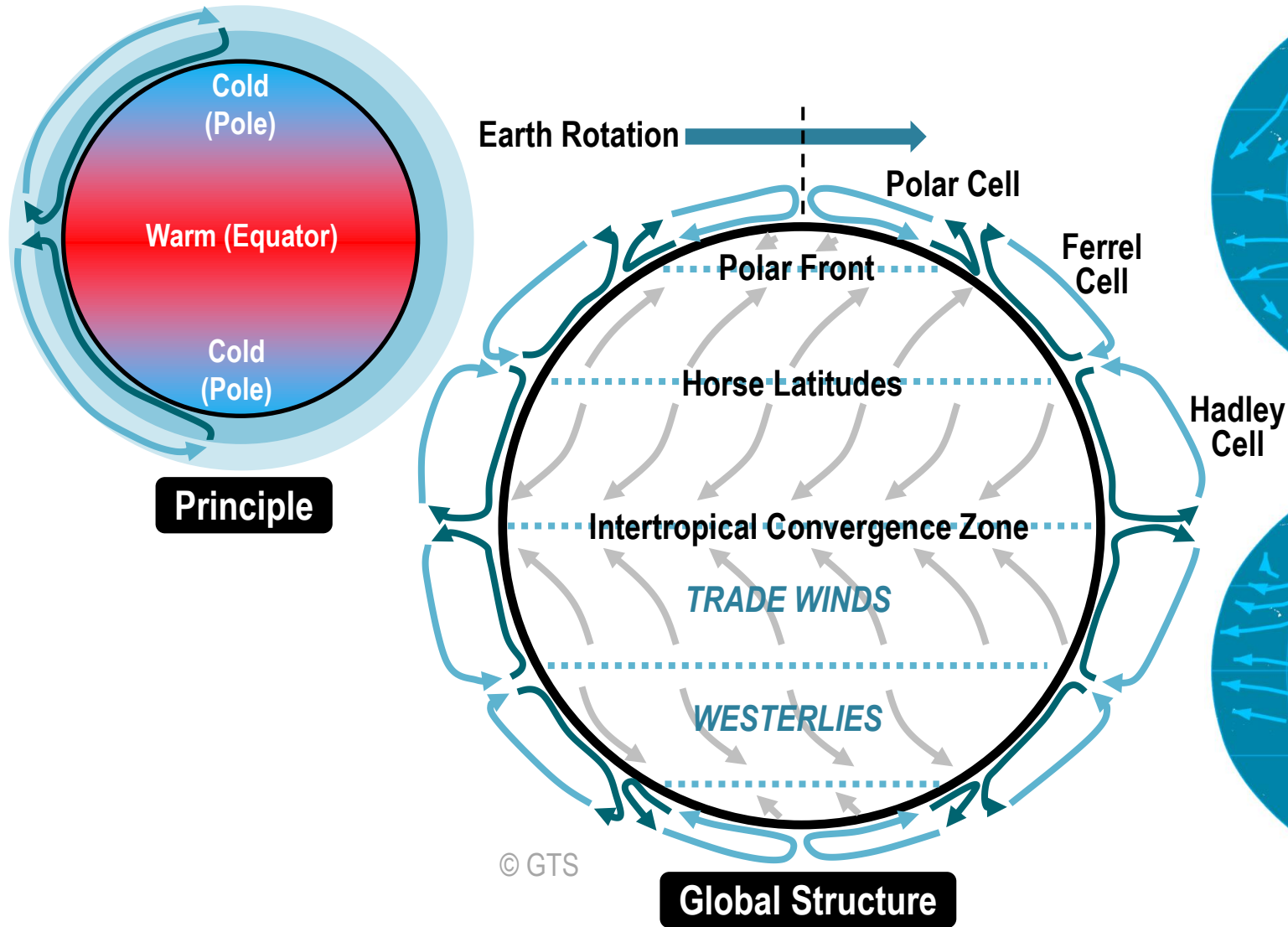
Great Circle Distance between New York, Moscow and Tokyo



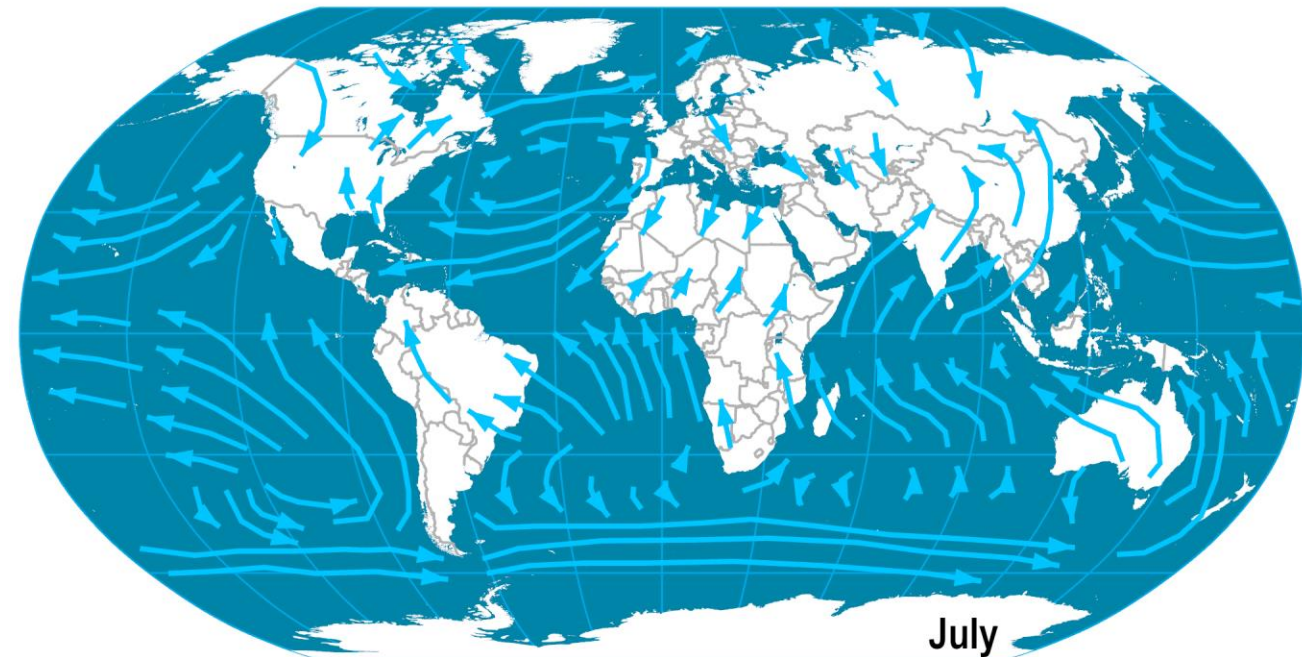
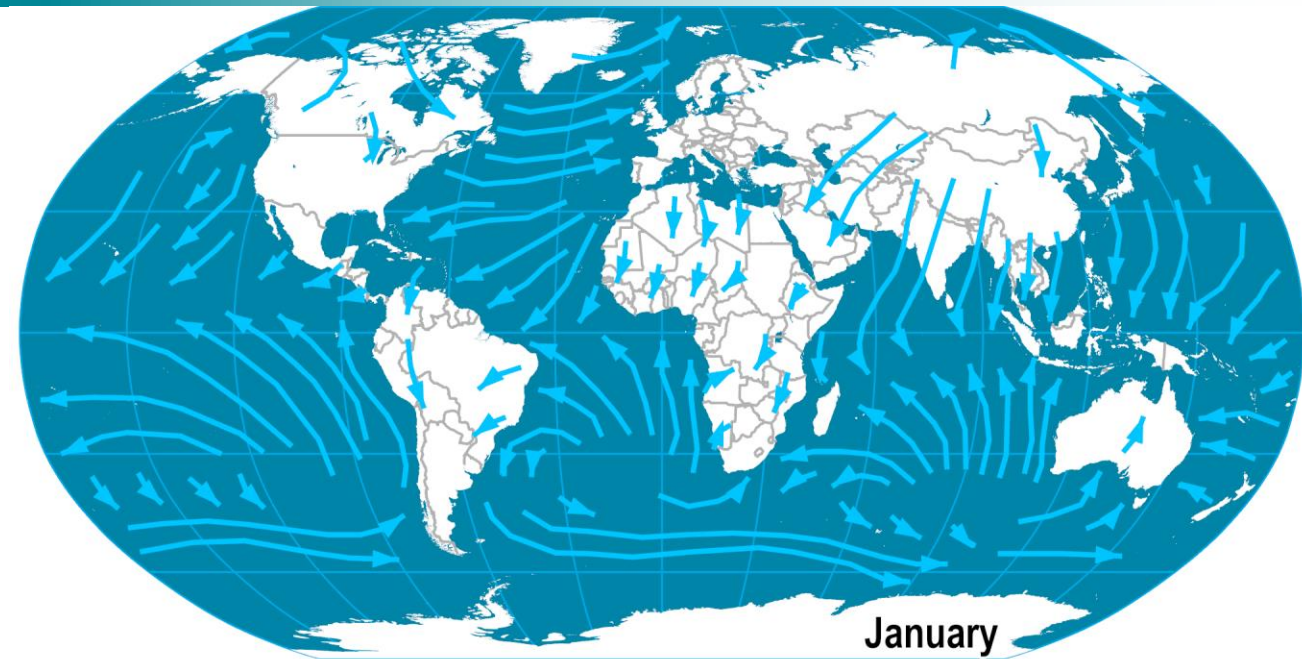
Lindbergh Great Circle Path, First Transatlantic Flight, 1927



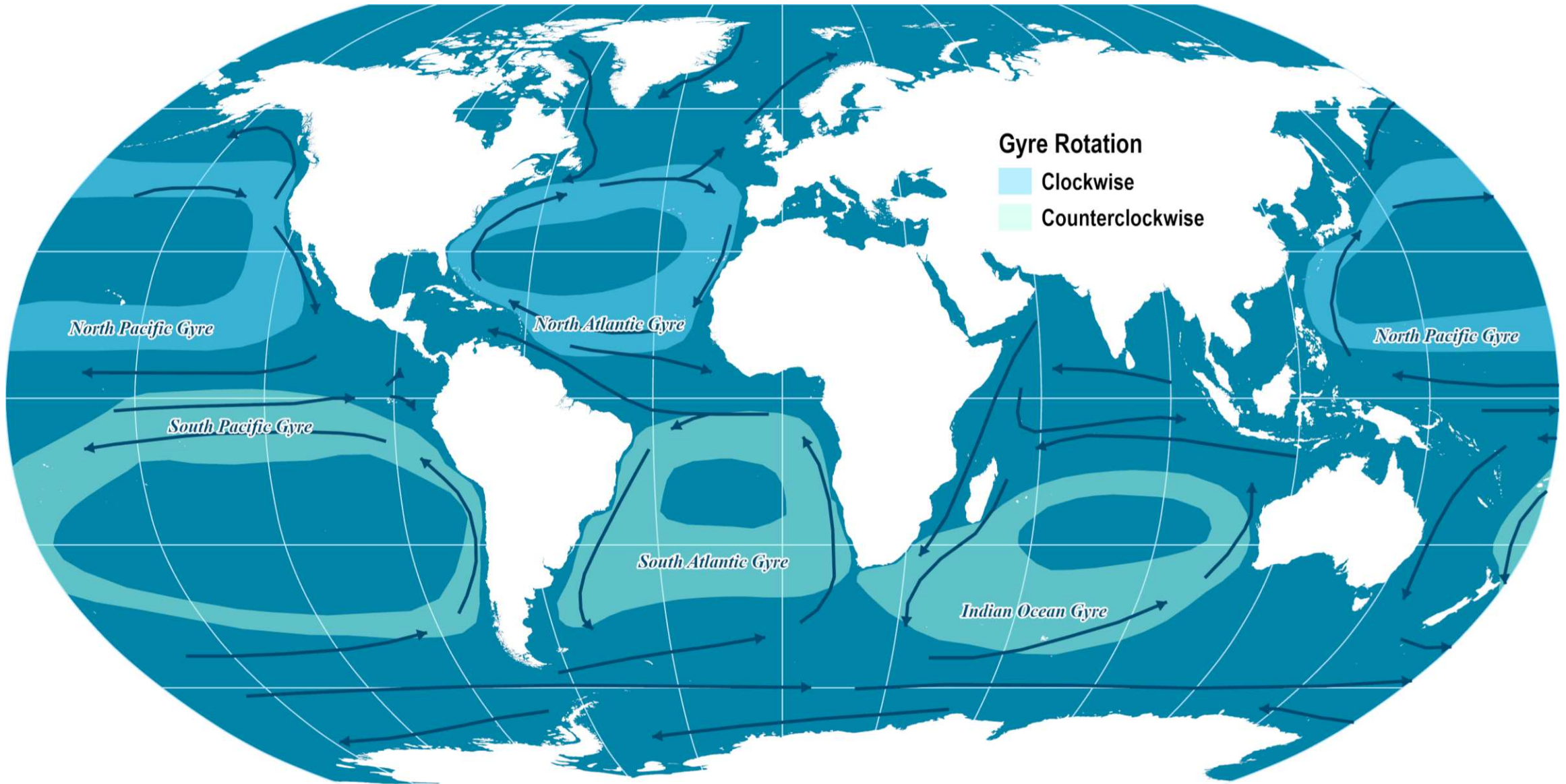
Global Wind Patterns and their Seasonal Variation



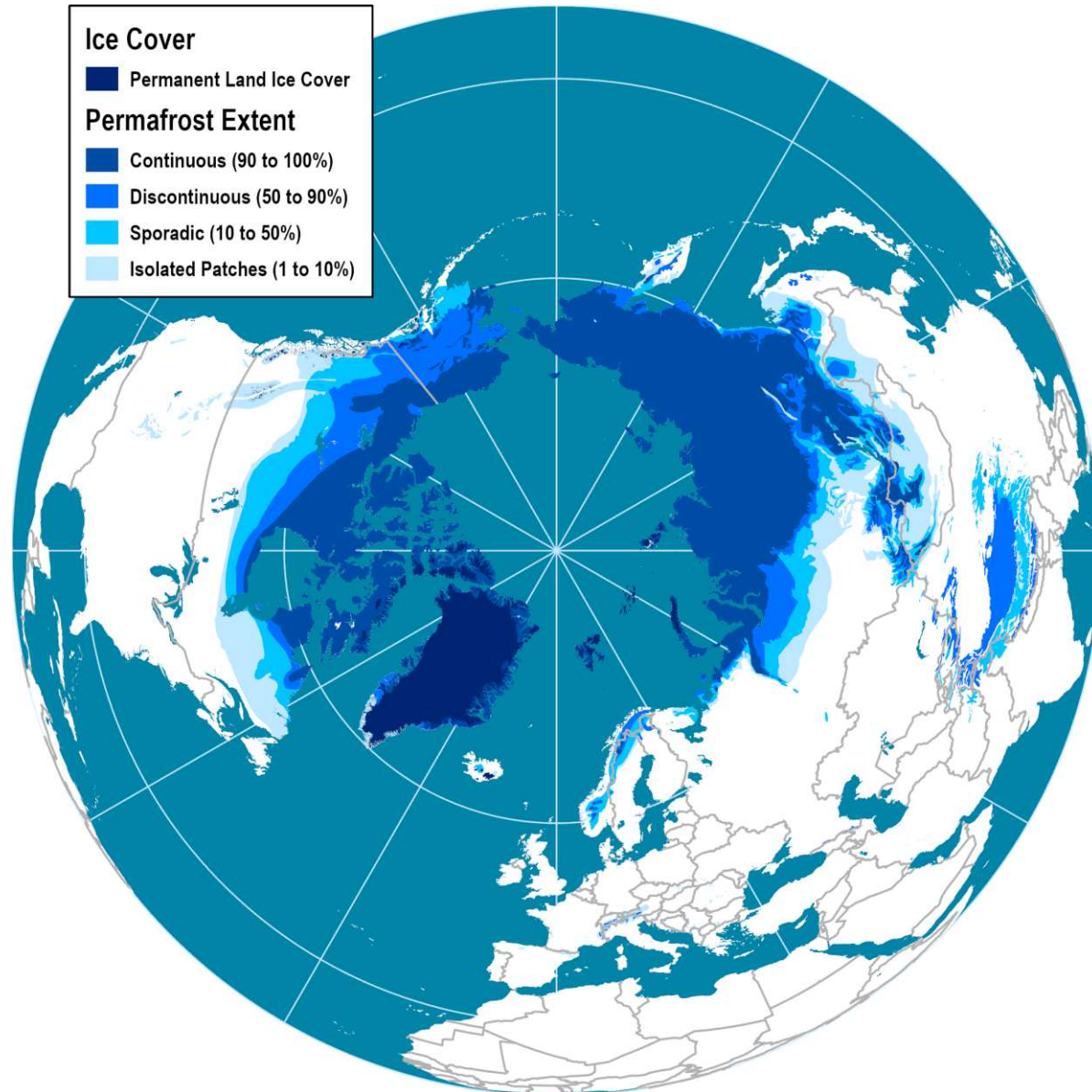
Seasonal Variation of Global Wind Patterns



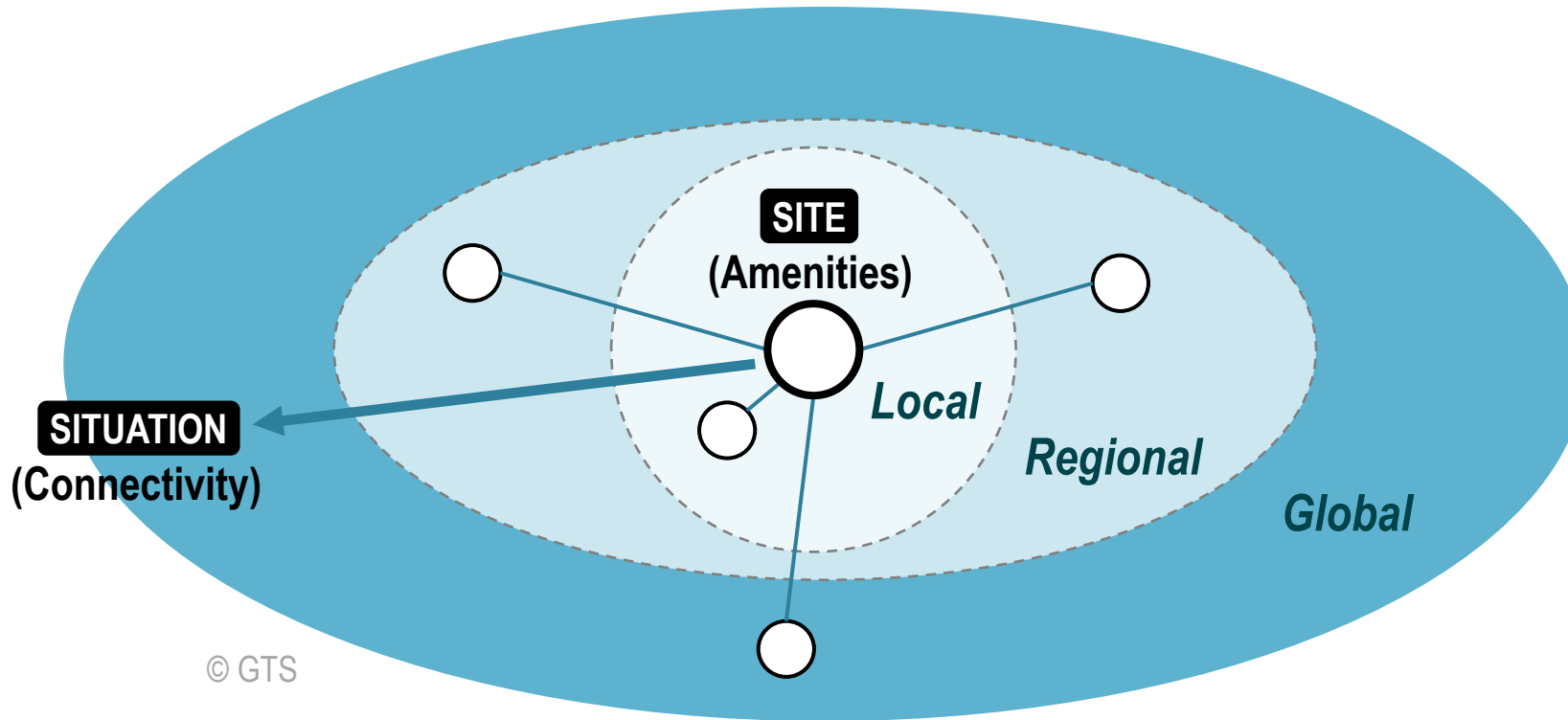
Major Oceanic Gyres and Sea Currents



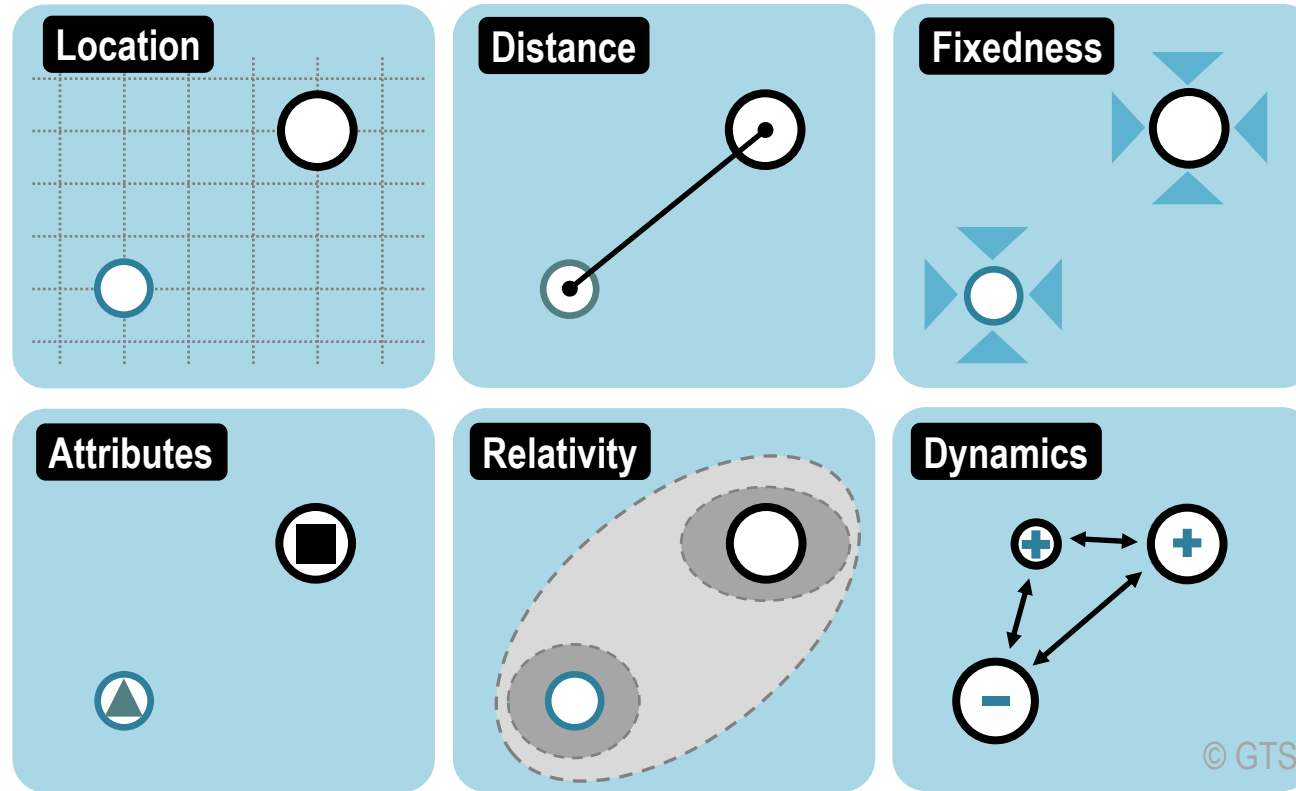
Land Covered by Permafrost



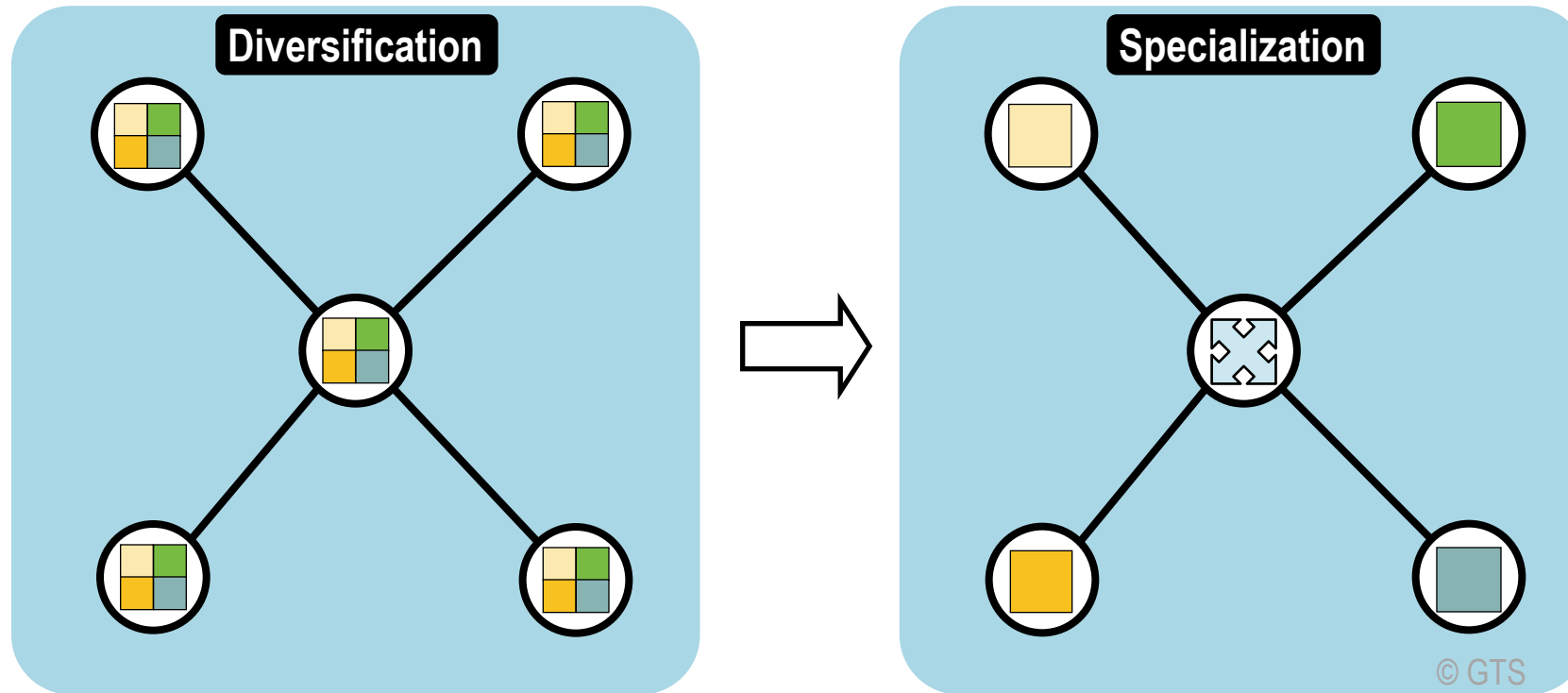
Transport, Site and Situation



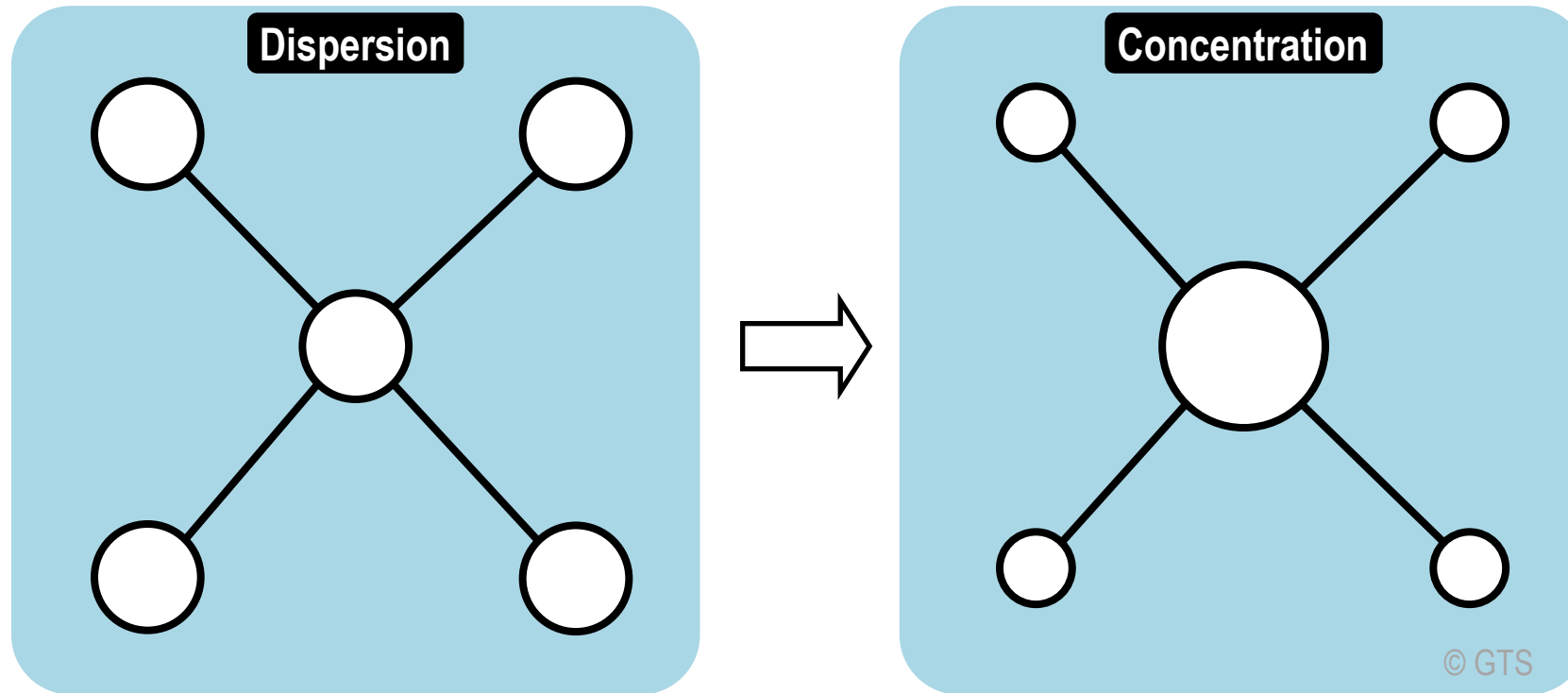
The Spatial Structure and Transportation



Transportation Networks and Geographical Specialization

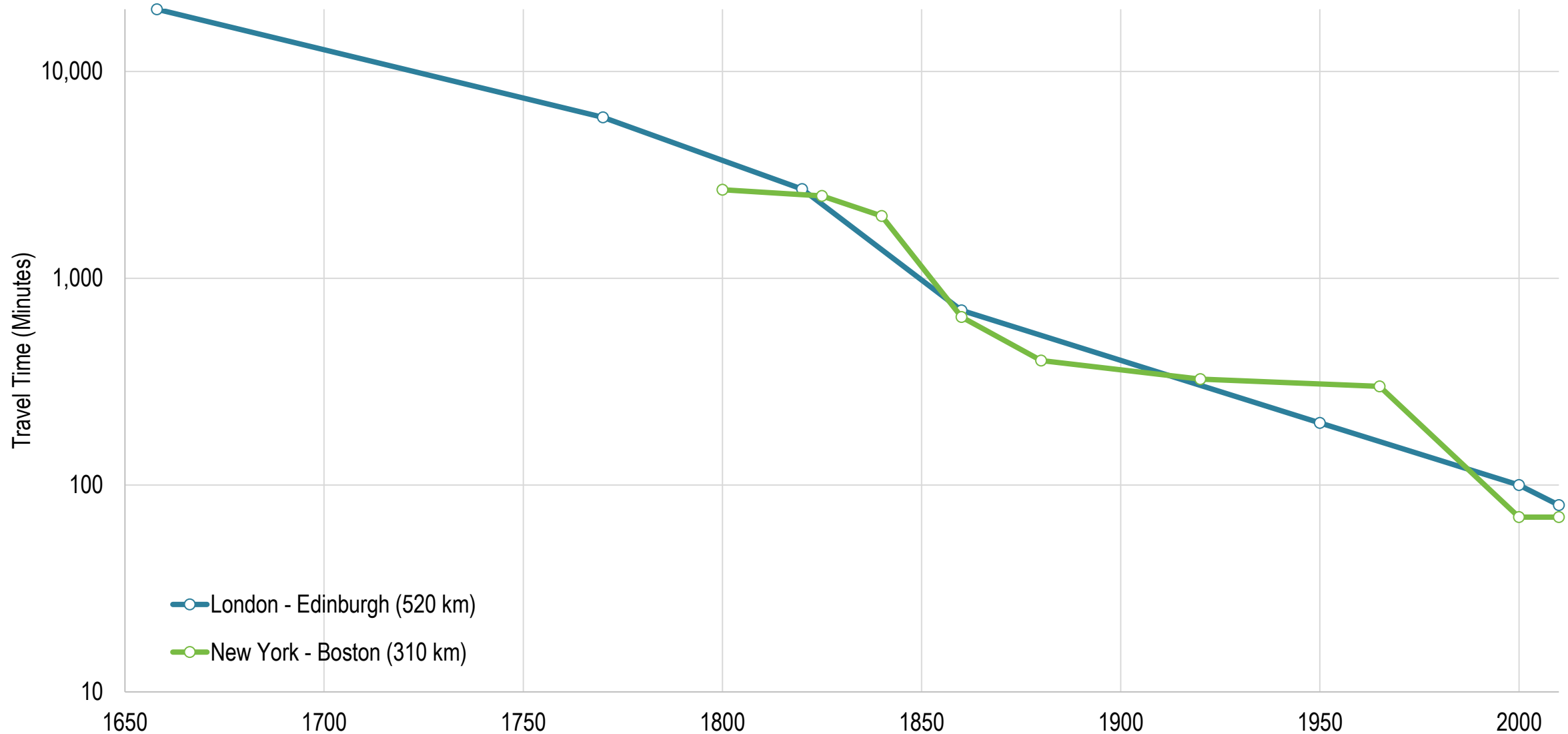


Transportation Networks and Geographical Concentration

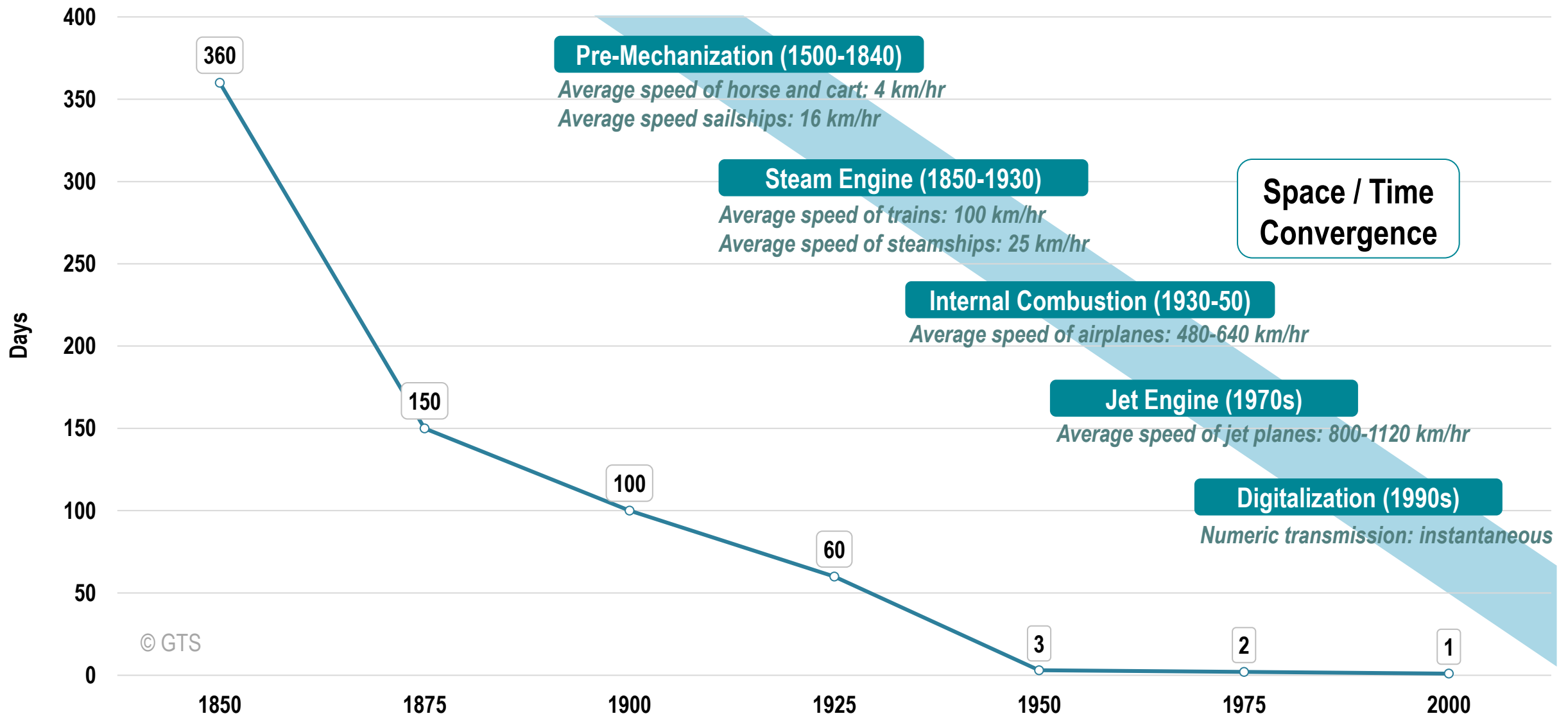


Transport as a Centralizing and Decentralizing Force (under construction)

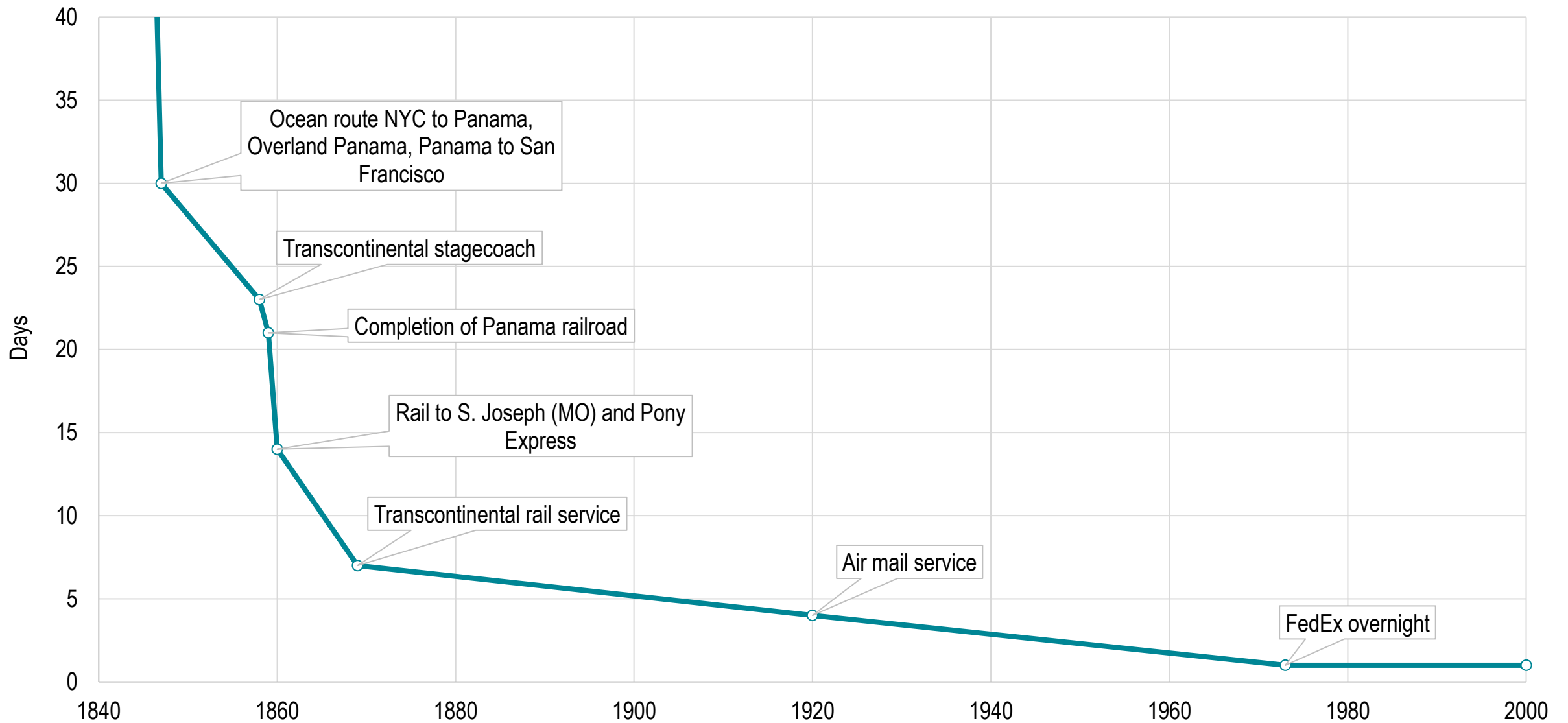
Regional Space / Time Convergence, (London – Edinburgh, New York – Boston)



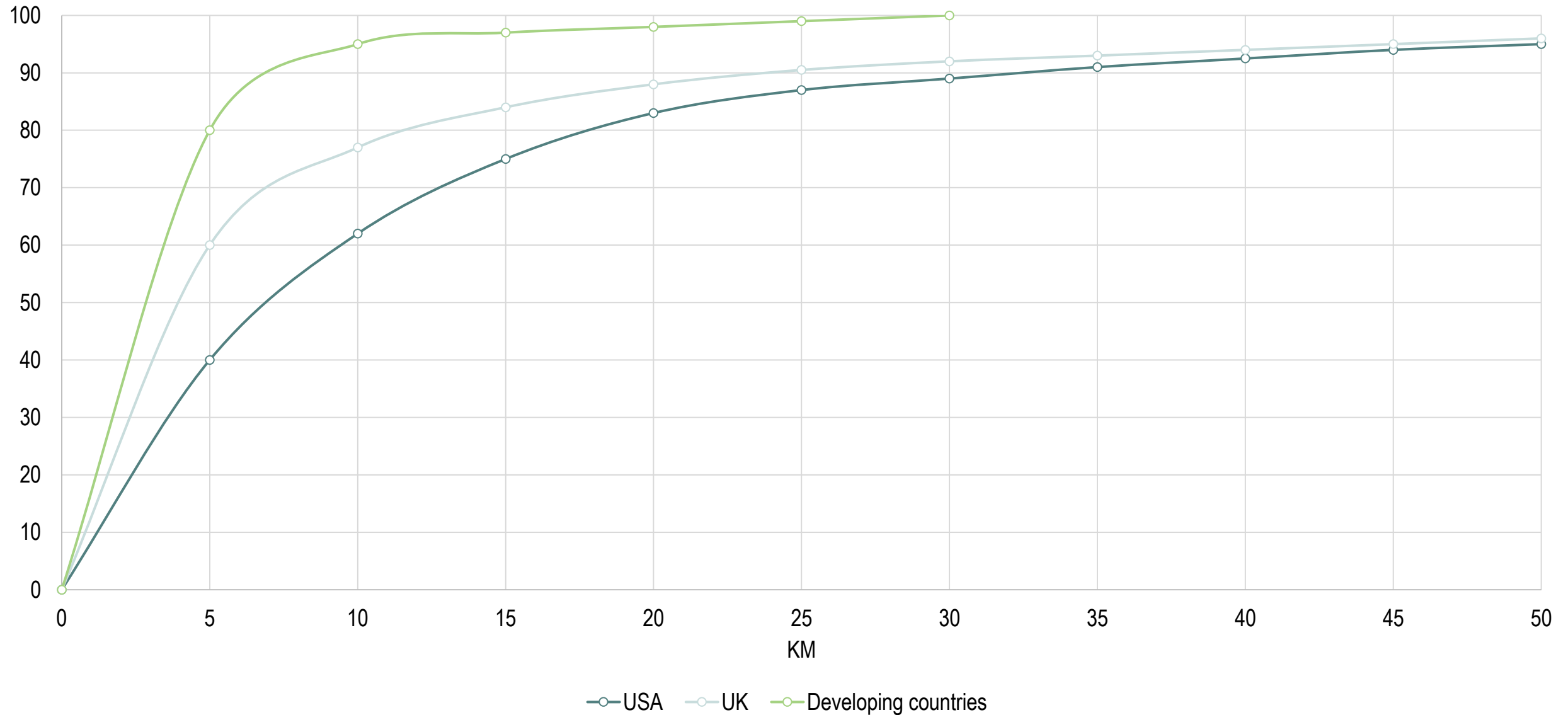
Global Space / Time Convergence: Days Required to Circumnavigate the Globe



Mail Delivery Times between New York and San Francisco, 1840-2000



Cumulative Distribution of per Capita Trip Rate for all Modes by Trip Distance, 1995



Speed Improvement Potential by Transport Mode

ROAD

- None to limited.



Main Issues

- Congestion.
- Operational safety (speed limits).
- Limited access highways.

RAIL (FREIGHT)

- Limited.



Main Issues

- Operational safety (grade crossings).
- Availability of train slots.
- Terminal capacity.

RAIL (PASSENGERS)

- Good to significant.



Main Issues

- Development of high-speed rail systems.
- Long term potential of new technologies (e.g. Vacuum tube; Maglev).

AIR

- None to limited.



Main Issues

- Energy consumption.
- Airport congestion.
- Potential resurgence of supersonic services.

MARITIME

- None to limited.

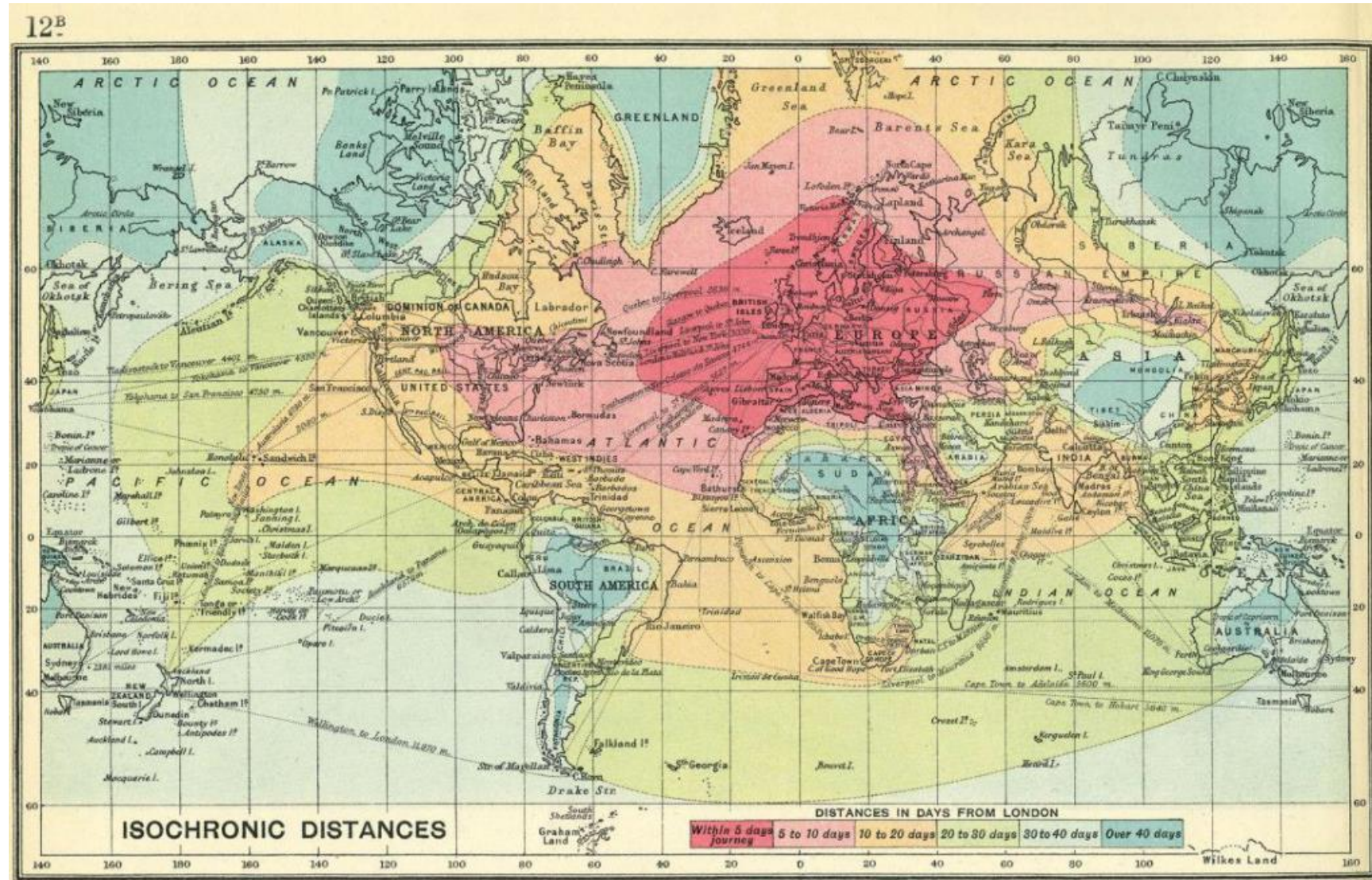


Main Issues

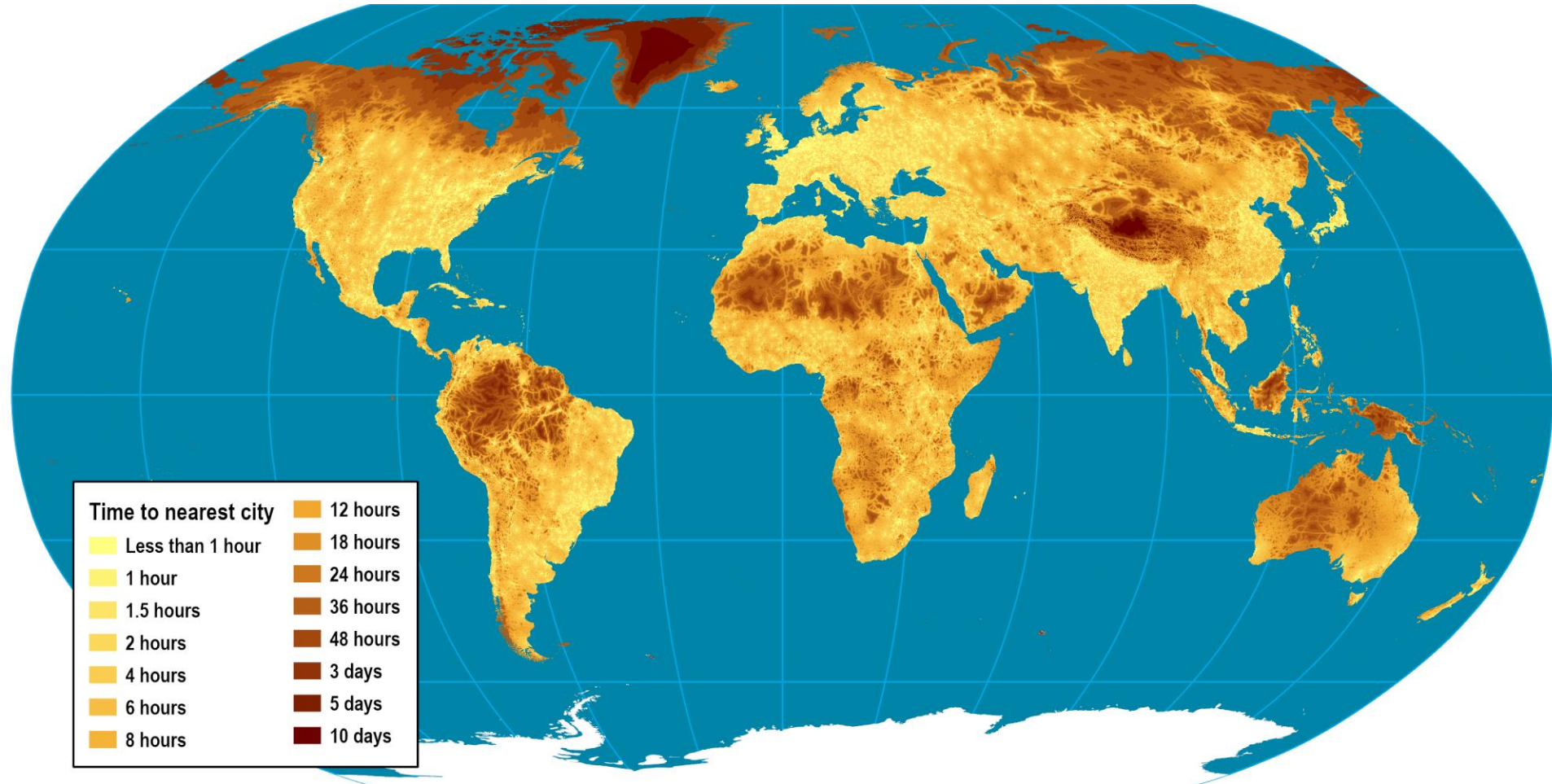
- Energy consumption (slow steaming).
Fast ferries.

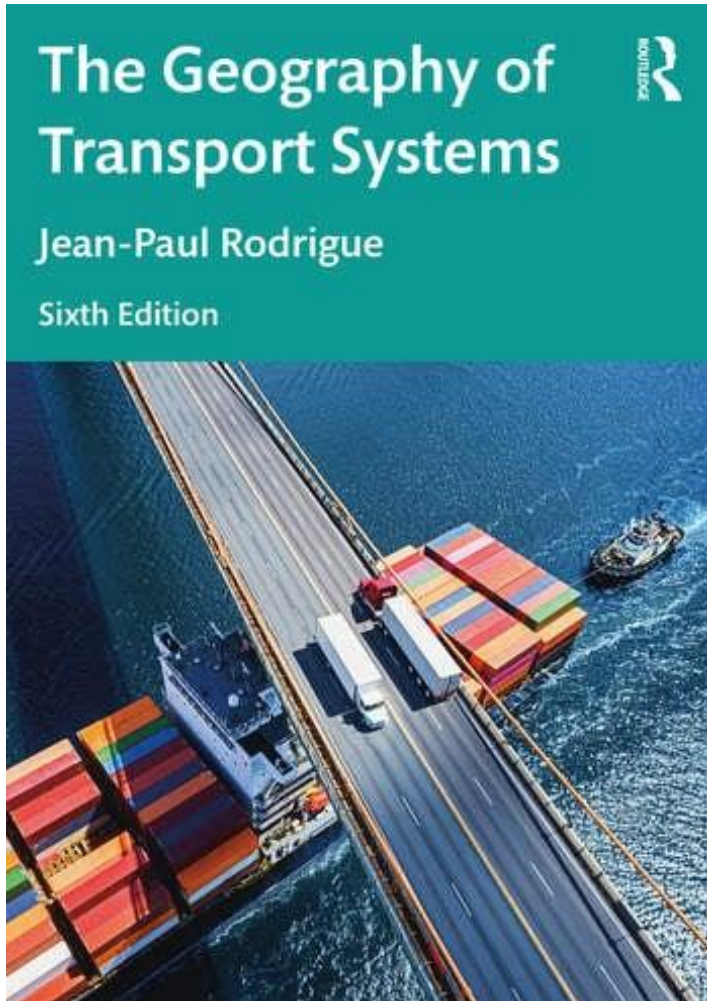
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Travel Time between London and the Rest of the World, 1914



Global Accessibility: Time to the Nearest Large City





The Emergence of Mechanized Transportation Systems

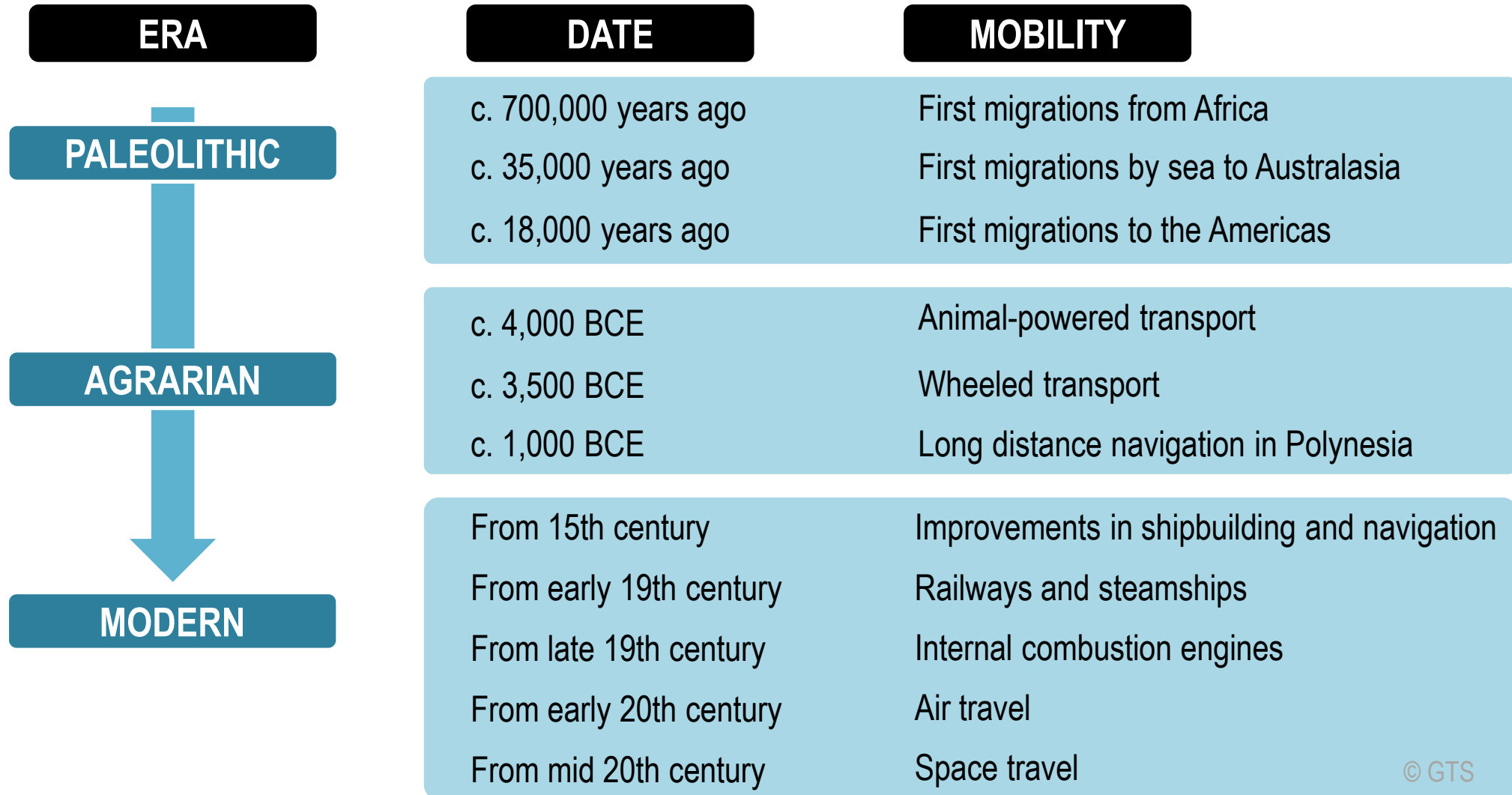
Chapter 1.3

The Genesis of Globalization

	ANTIQUITY	MODERN ERA	POST-MODERN
Time Frame	<ul style="list-style-type: none">• Since the beginning of history	<ul style="list-style-type: none">• Nineteenth century	<ul style="list-style-type: none">• After World War II
Economic System	<ul style="list-style-type: none">• Imperialism / Mercantilism	<ul style="list-style-type: none">• Imperialism / Capitalism	<ul style="list-style-type: none">• Capitalism / Corporatism
Foundation	<ul style="list-style-type: none">• Exploration, war (expansion) and trade	<ul style="list-style-type: none">• Mass production and consumption	<ul style="list-style-type: none">• Trade liberalization
Acceleration	<ul style="list-style-type: none">• Age of exploration of colonialism (15-16th century)	<ul style="list-style-type: none">• Berlin Conference (1884)	<ul style="list-style-type: none">• Fall of the Soviet Union• Entry of China in world trade
Form	<ul style="list-style-type: none">• Empires	<ul style="list-style-type: none">• Nation-states	<ul style="list-style-type: none">• Economic blocs
Mobility	<ul style="list-style-type: none">• Trails and sailships	<ul style="list-style-type: none">• Mechanized (steamship and rail)	<ul style="list-style-type: none">• Air transport, containerization and telecommunications

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Transport Revolutions in Human History



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Main Technological Advances in Transportation and Telecommunication

TRANSPORTATION

3000 BCE

Horses; Sailing ships; Wheeled carts; Aqueducts

300 BCE – 500 CE

Wheelbarrow; Paved roads; Stirrups; Canals

500 – 1000 CE

Horse collars; Compass

1000 – 1500 CE

Rudder, Locks; Three-mast ships

1500 – 1800 CE

Steam engine (1712); Steam car (1769); Balloons (1783)

1800 – 1850 CE

Steamboat (1807); Bicycles (1816); Surfaced roads (1816); Steam rail (1825); Electric streetcars (1834); Iron hulls (1843)

1850 – 1875 CE

Airships (1852); Compound steam engine (1854); Subway (1863); Pipelines (1864); Internal combustion engine (1866); Asphalt roads (1872)

1875 – 1900 CE

Steam turbine (1884); Gasoline engine (1885); Pneumatic tires (1888); Diesel engine (1895); Trucks (1886)

1900 – 1925 CE

Airplanes (1903); Helicopters (1907); Ford Model T (1908); Dirigibles (1910); Diesel locomotives (1917); Air passenger services (1919)

1925 – 1950 CE

Rockets (1926); Highways (1933); Jet engine (1940); Passenger jet (1949)

1950 – 1975 CE

Intermodal containers (1957); Space travel (1957); Jumbo jets (1966); Supersonic passenger jets (1969); Maglev (1969)

1975 – 2000 CE

Double-stacked rail services (1984); Drones (1991); Hybrid cars (1997)

2000 – 2025 CE

Ride-sharing (2011); Self-driving vehicles (2014)

TELECOMMUNICATION

Writing systems; Mail services

Paper

Moveable type

Printing press (1456); Paper currency

Newspapers and magazines

Photographs (1830); Telegraph (1844)

Transoceanic telegraph cable (1858); Typewriters (1867)

Telephones (1876); Wireless radio (1895)

Transatlantic radio (1900); Commercial radio (1920); Facsimile (1925)

RADAR (1940); Commercial television (1940); Electronic computers (1946); Transistor (1947)

Integrated circuits (1958); Xerox copier (1959); Telecom satellites (1962); Internet (1970); Cell phones (1973)

Laser printer (1977); Fiberoptic cable (1978); GPS (1978); Personal computers (1981); WWW (1991); Search engine (1994); E-commerce (1997)

Smartphones (2002); Blockchain (2008); ChatGPT public (2022)

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Ancient Trade Issues

Nature of Trade



- Limited market size geared to the elite.
- High-value commodities (silk, spices, perfumes, gems, gold, silver, ivory).
- Bulk commodities could be traded when maritime transport was available (grain, wine, olive oil).
- Many intermediaries.

Limiting Factors



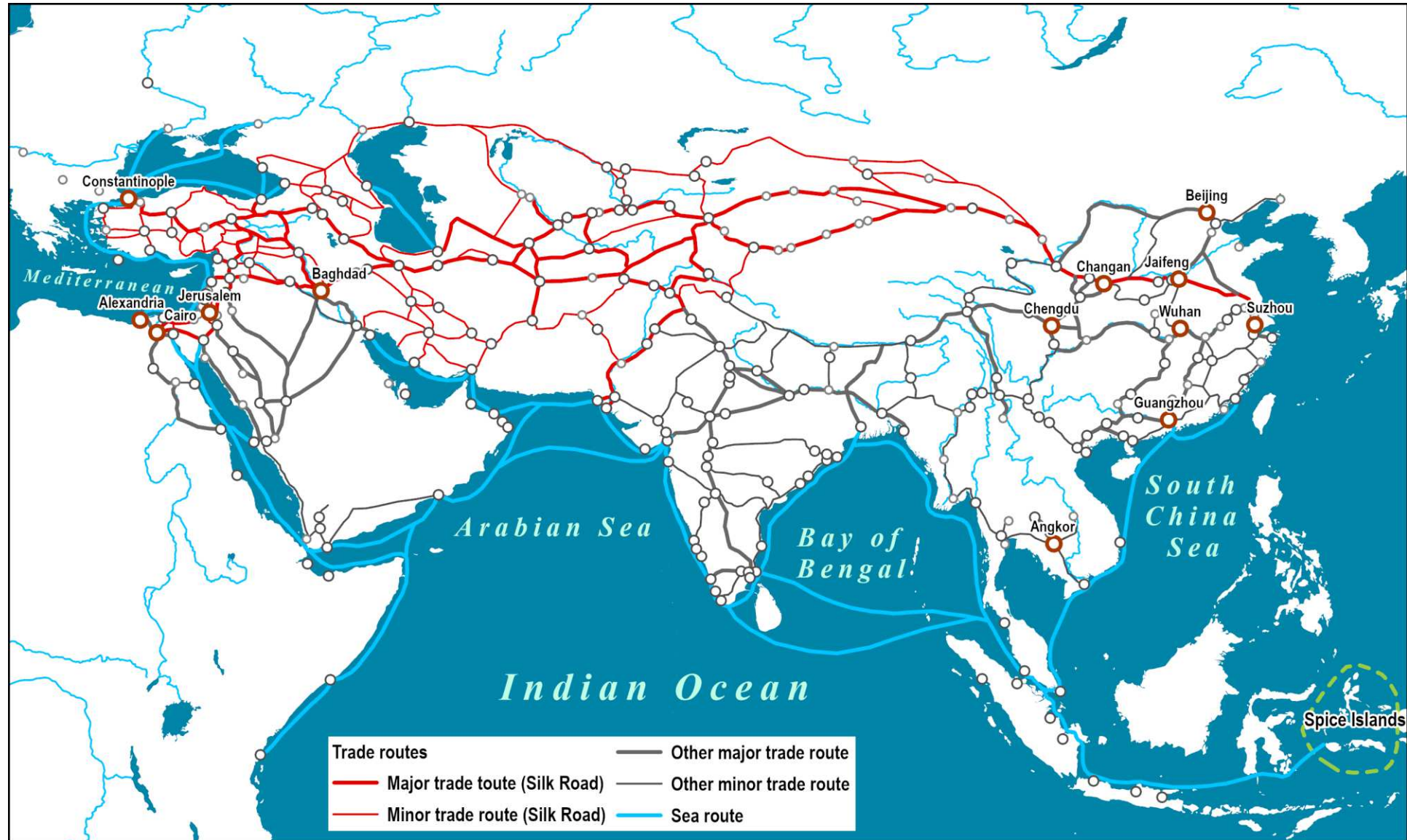
- Limited capacity and speed of inland transportation.
- Diversity of currencies and units of measure.
- High tariffs.
- Unreliable navigation.
- Insecurity / piracy.

© GTS

Roman Empire, c125AD



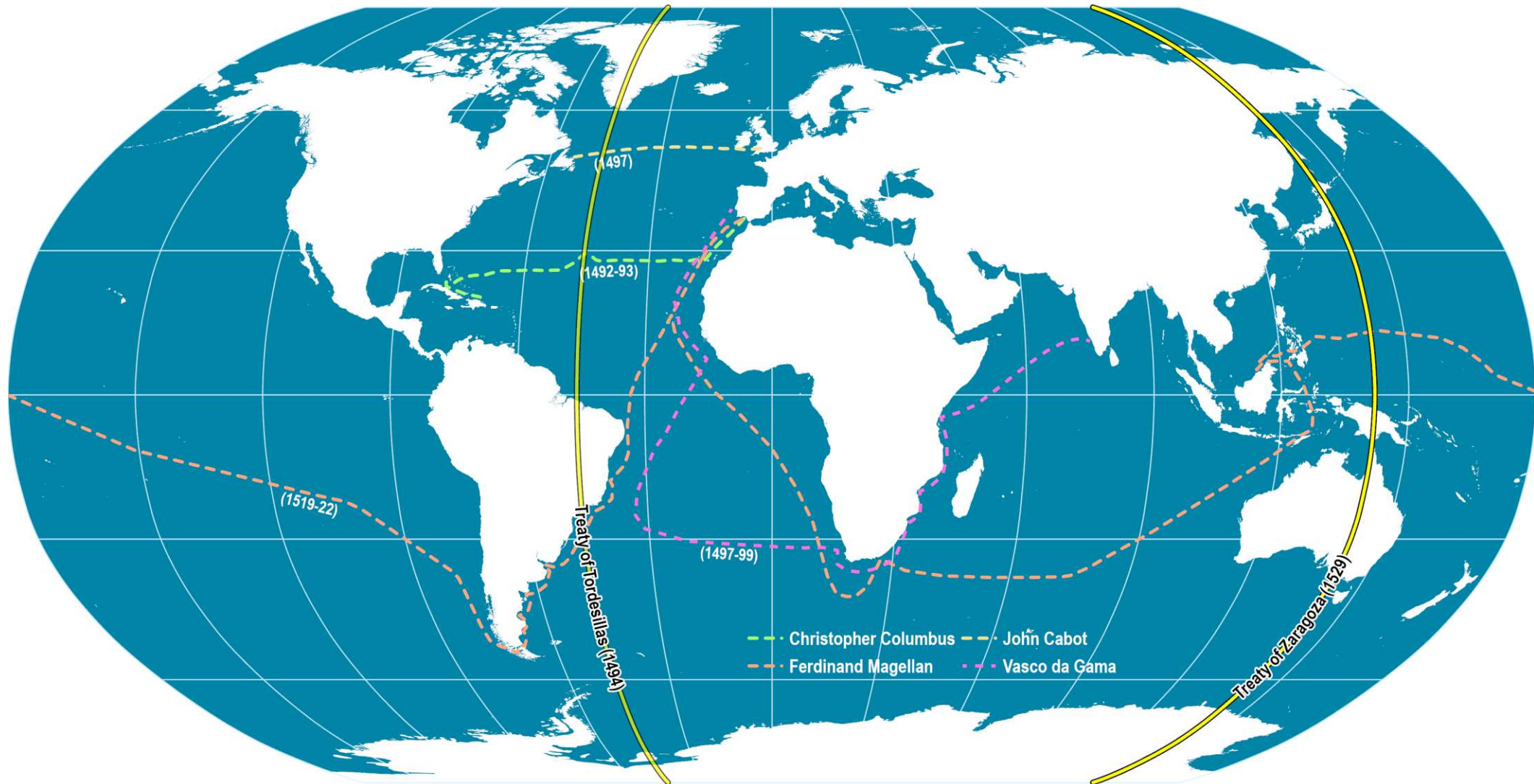
The Silk Road and Arab Sea Routes (11th and 12th Centuries)

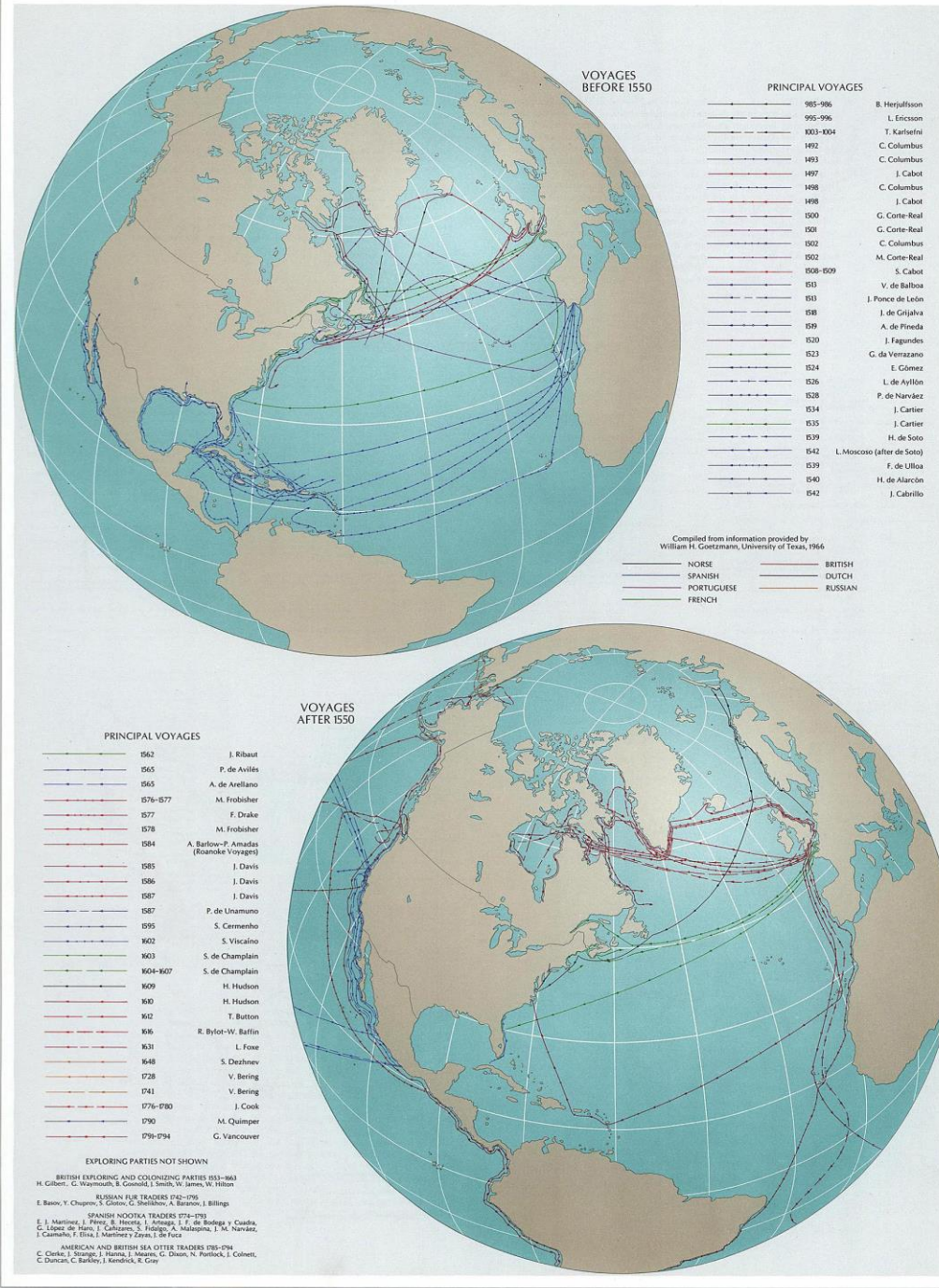


Grand Canal System

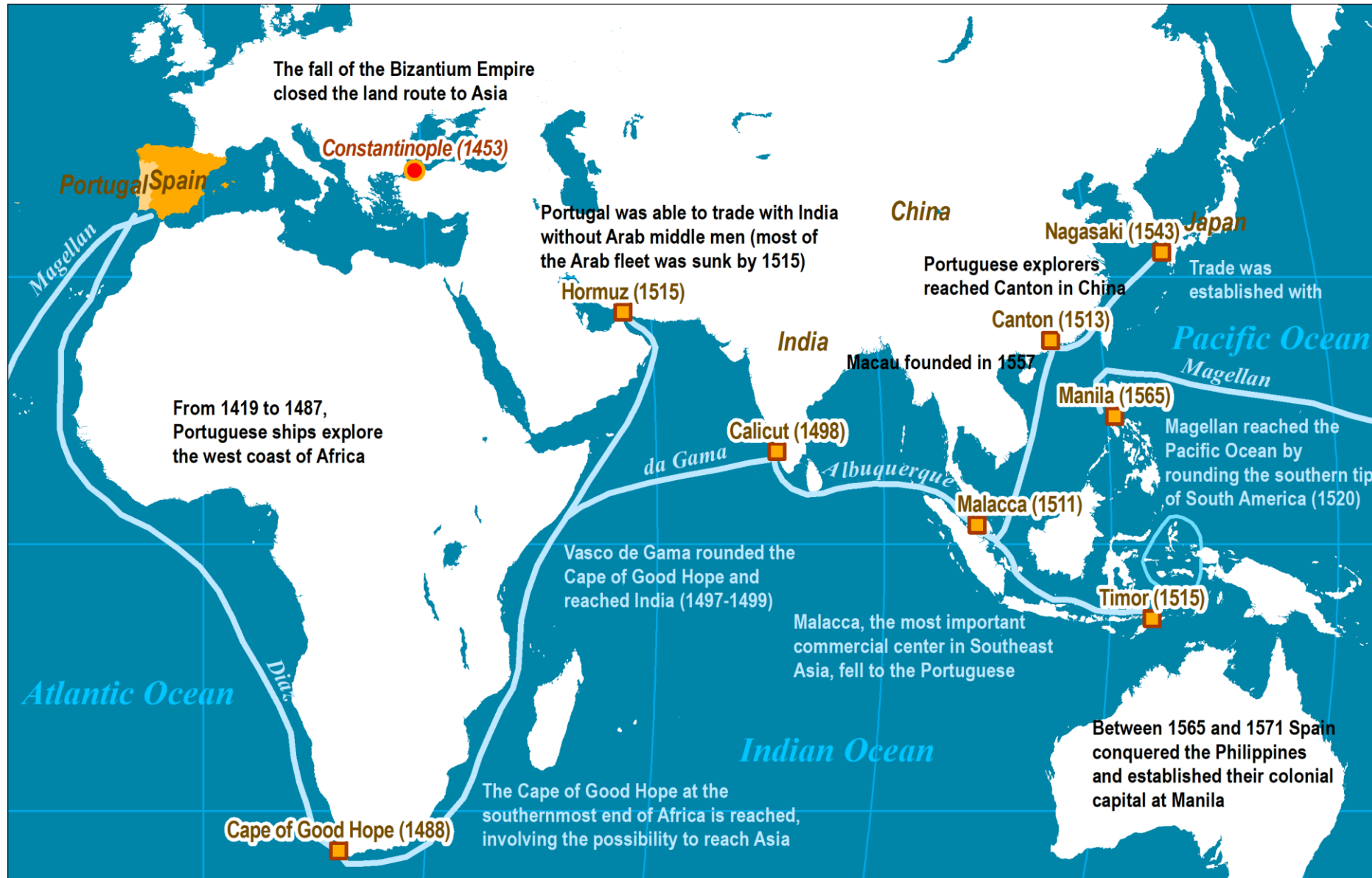


Early European Maritime Expeditions, 1492-1522





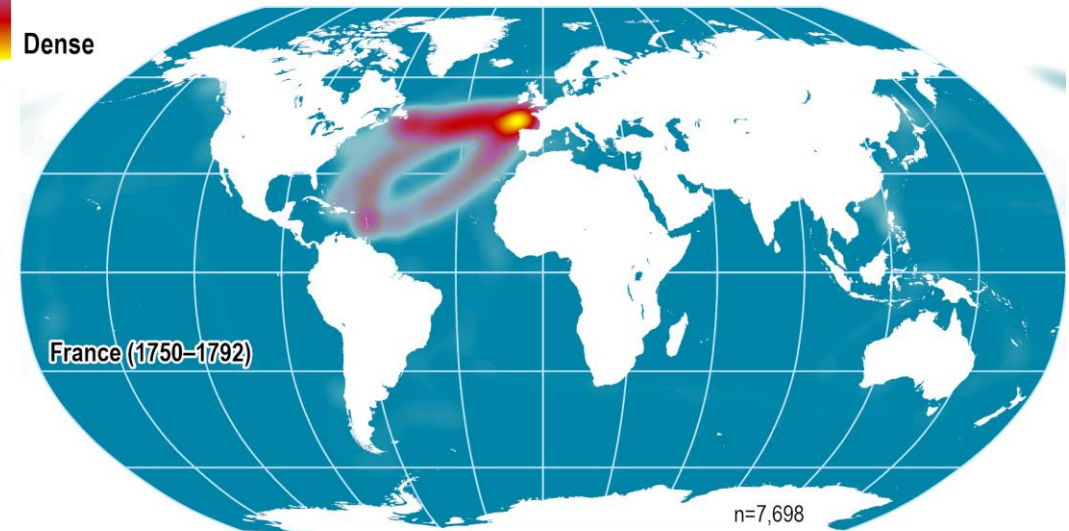
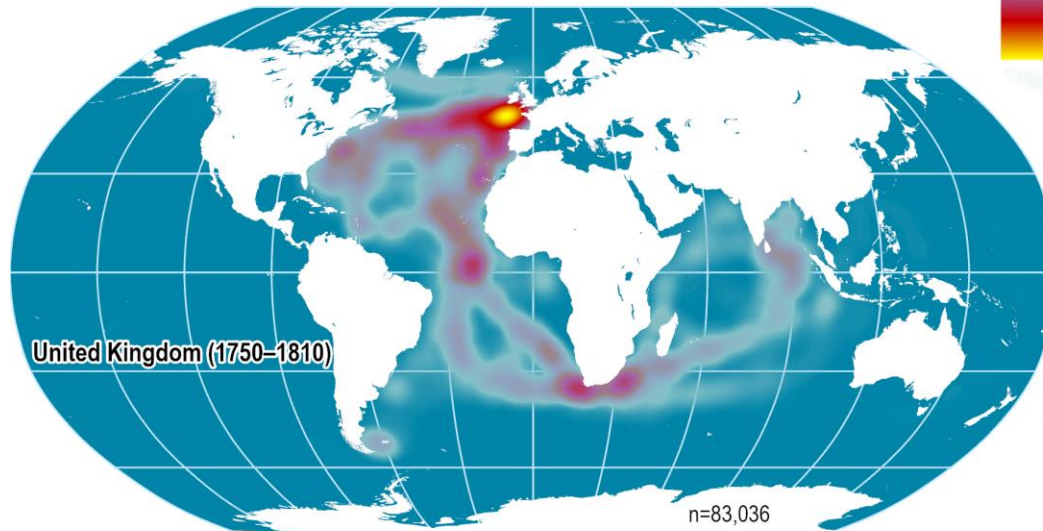
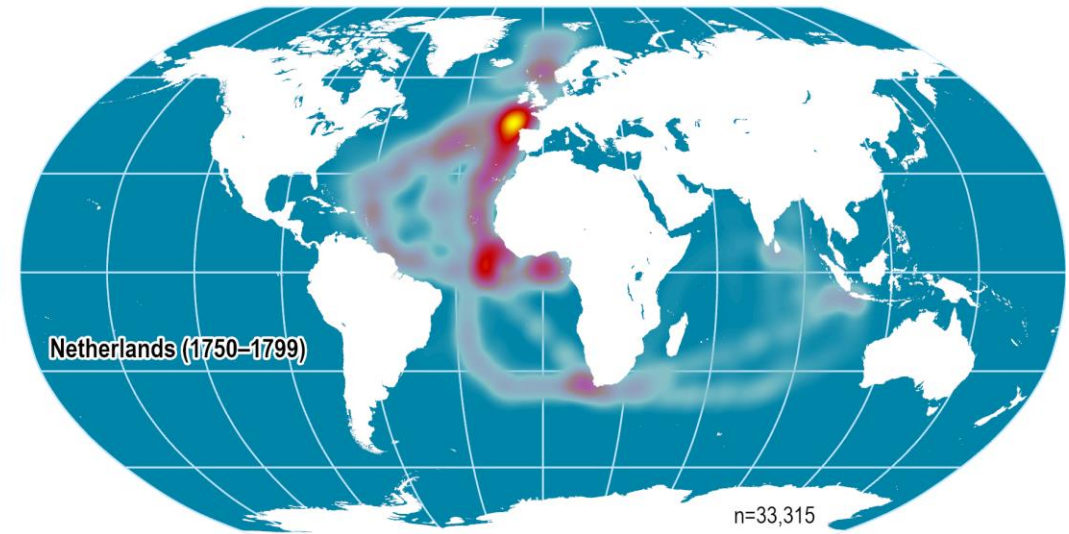
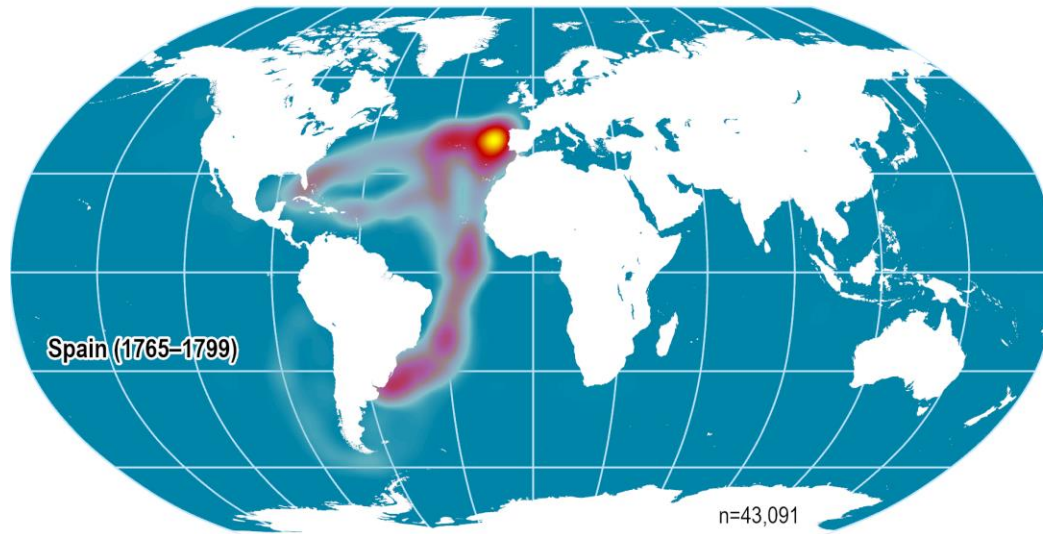
The Eastern and Western Maritime Routes to Asia



Spanish and Portuguese Empires (1581–1640)



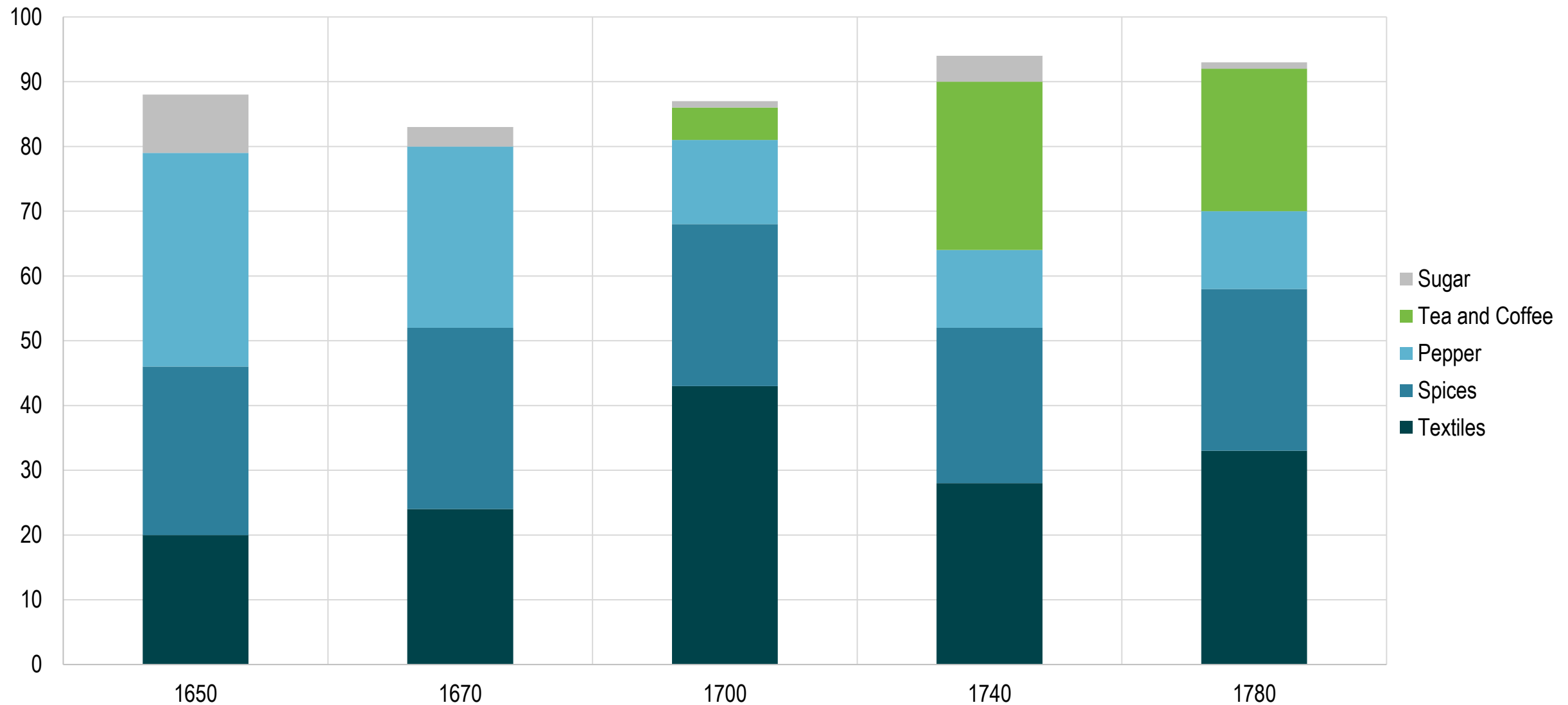
Density of Ship Log Entries, 1750–1810



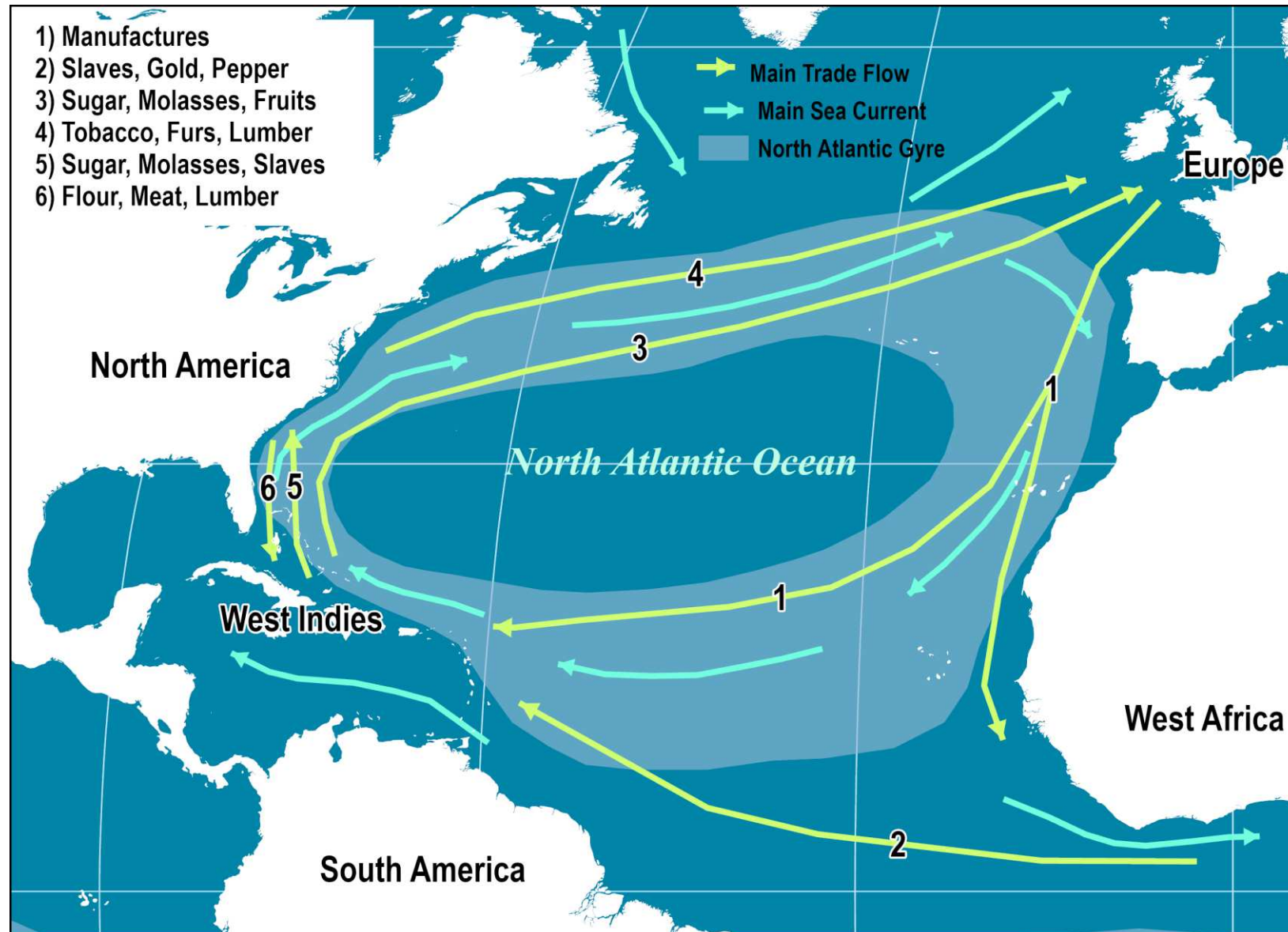
Dutch East India Company, Trade Network, 17th Century



Imports from the Dutch East India Company at Amsterdam, 17th and 18th Centuries



Colonial Trade Pattern, North Atlantic, 18th Century



North American Coastal Trade System, 18th Century




The Performance of Pre-industrial Means of Transportation

Walking




 40 lbs / 18 kg

 5 km/hr

 30 km/day

Horse Riding




 275 lbs / 125 kg

 8 km/hr


 60 km/day

Camel




 350 lbs / 160 kg


 5 km/hr


 40 km/day

Horse & cart




 1 ton

 3 km/hr

 25 km/day

Barge pulled by horse

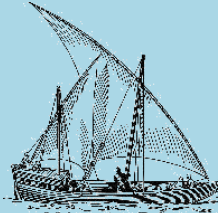



 50-100 tons


 4 km/hr


 35 km/day © GTS

Dhow




 15-300 tons

 13 km/hr


 150 km/day

Carrack (15th century)

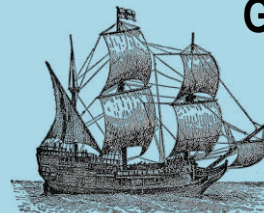



 500-1500 tons

 10 km/hr


 130 km/day

Galleon (17th century)




 500-800 tons

 15 km/hr


 300 km/day

Clipper (19th century)







 500-1500 tons

 30 km/hr

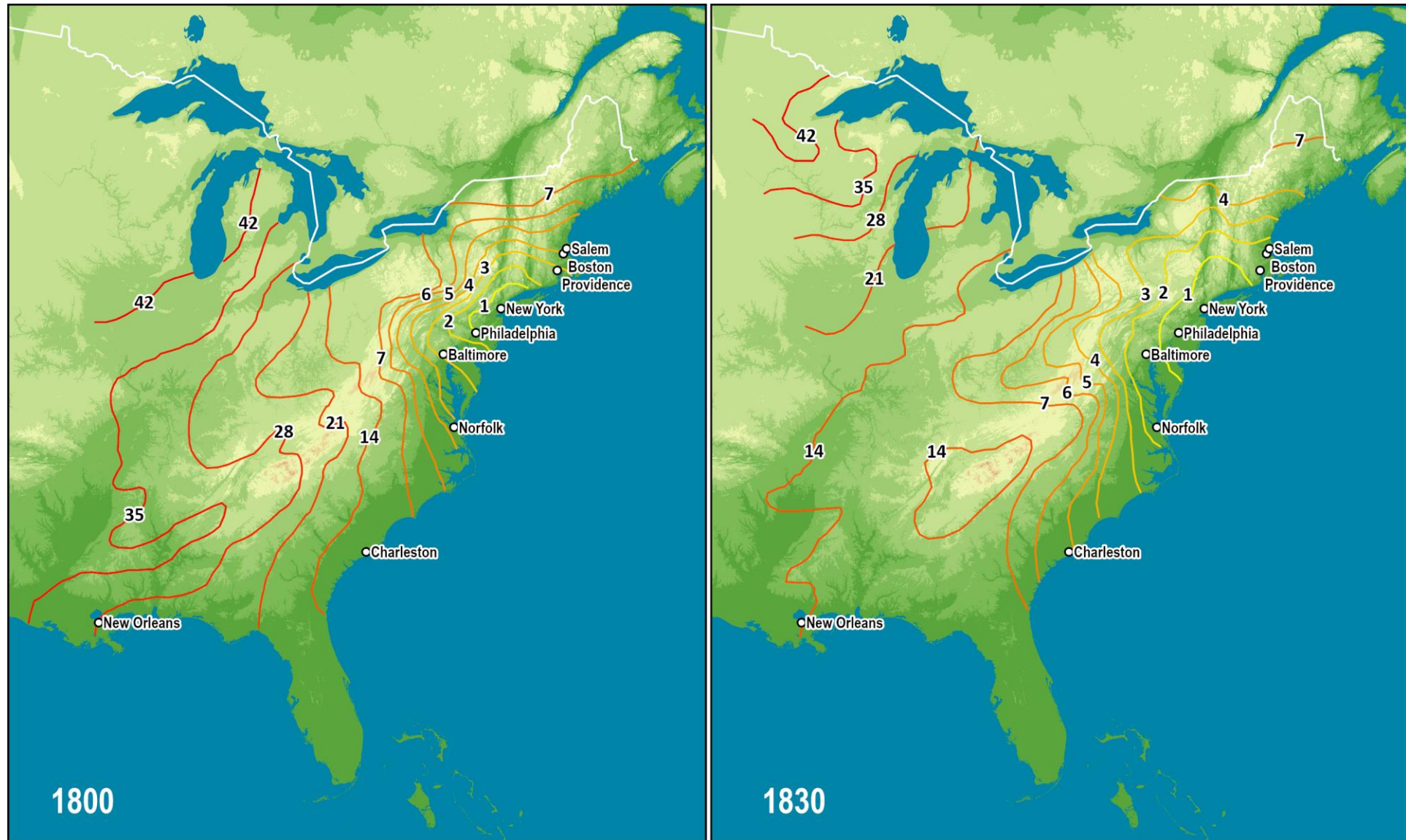
 700 km/day

Major Technological Innovations of the Industrial Revolution

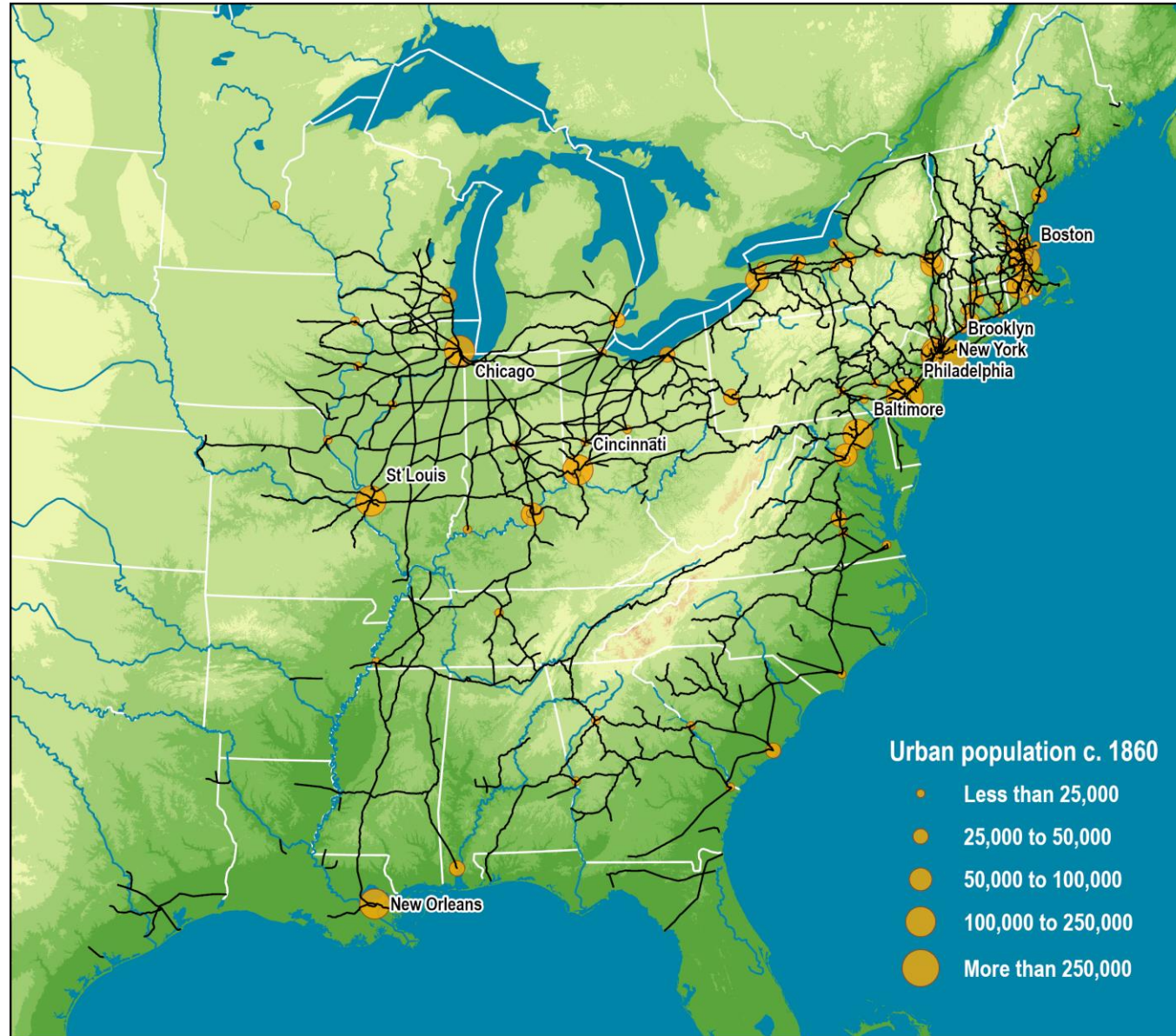
POWER GENERATION	TEXTILES	METALLURGY	TRANSPORTATION
Thermal energy used for mechanical energy	Mechanization of spinning and weaving	Mass production of steel	Modern transport and telecommunication systems
 <ul style="list-style-type: none">• First water pump (1712) in mines.• Watt (1769); significant improvements.• Steam locomotive (1824).• Electric generator (1831).• Steam turbine (1884).	 <ul style="list-style-type: none">• “Flying shuttle” (1733) doubled weaving productivity.• “Spinning Jenny” (1765).• “Water frame” (1768); hydraulic power.• “Spinning Mule” (1779); steam power.• Sewing machine (1846).	 <ul style="list-style-type: none">• Coke instead of coal for iron production (1709).• Bessemer process (1855).	 <ul style="list-style-type: none">• Railroads (1825).• Telegraph (1834).• Steamship (1838).• Telephone (1876).

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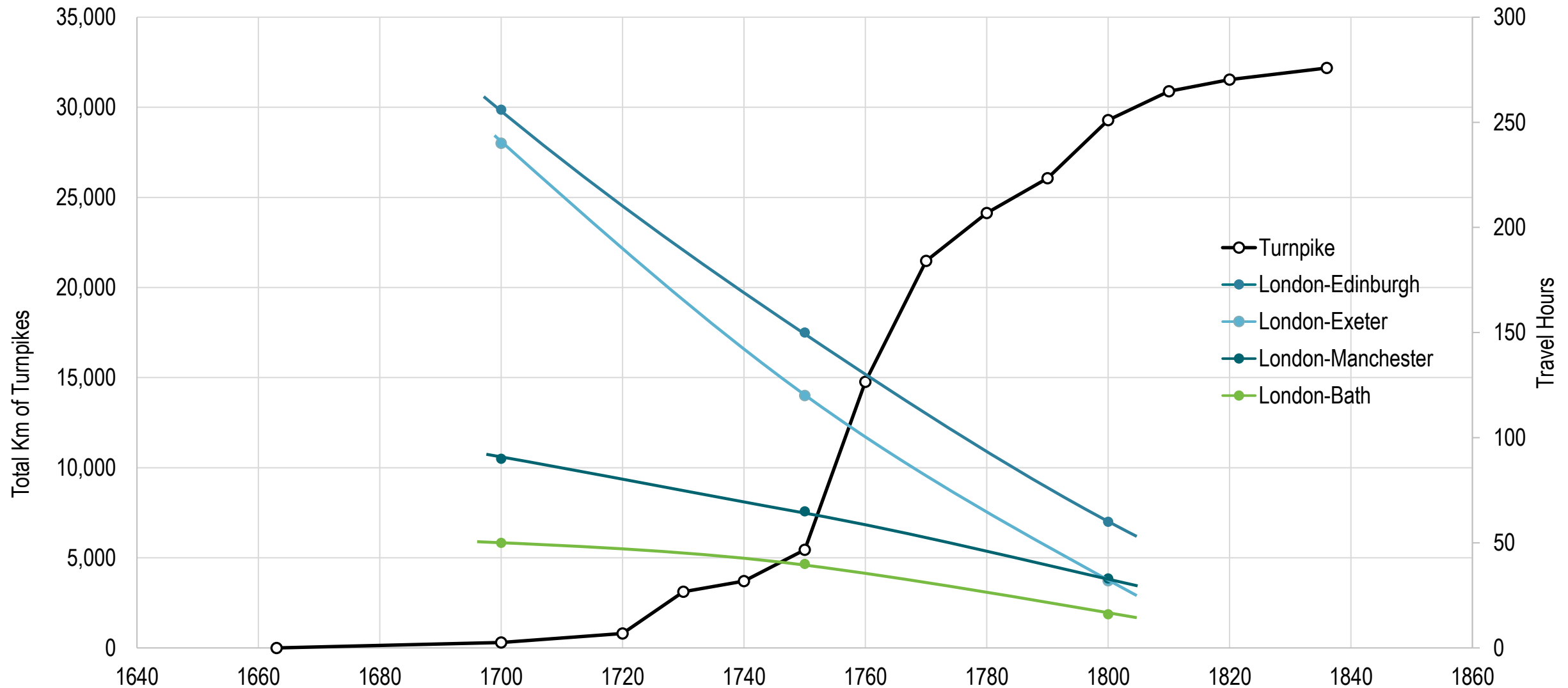
Inland Travel Time from New York, 1800 – 1830 (in Days)



American Rail Network, 1861



Turnpikes in Great Britain and Travel Hours from London, Late 18th and Early 19th Century



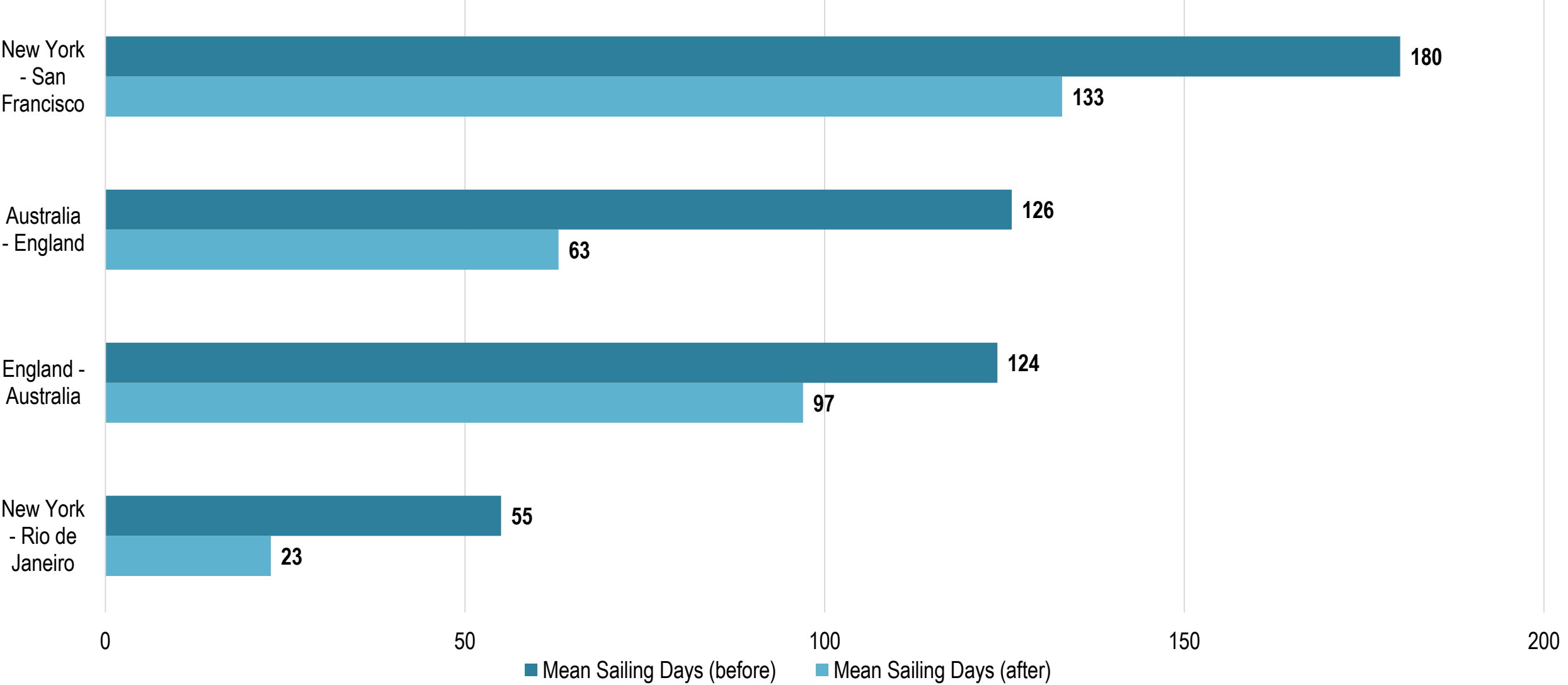
Major Canals Built

540-1320	Grand Canal	Beijing – Hangzhou (2,500 km)
11 th Century	Naviglio Grande	Milan – Adriatic (30 km)
1390-97	Stecknitz Canal	Elbe – Trave (11 km)
1604-42	Briare Canal	Seine – Loire (58 km)
1667-81	Canal du Midi	Garonne – Mediterranean (279 km)
1732	Ladoga canal	St. Petersburg – Volga (110 km)
1759-61	Bridgewater Canal	Worsley – Manchester (16 km)
1784-1833	Rhine-Rhone canal	Strasburg-Mulhouse-Burgundy (319 km)
1810-24	North Sea canal	Amsterdam – North Sea (20 km)
1817-25	Erie canal	Buffalo – Albany (544 km)
1836-45	Ludwigskanal	Main – Danube (172 km)
1838-54	Rhine – Marne canal	Saverne gap (314 km)
1859-69	Suez canal	Mediterranean – Red Sea (112 km)
1894	Manchester Ship Canal	Manchester – Liverpool (64 km)
1887-95	Kiel canal	Baltic Sea – North Sea (99 km)
1906-14	Panama canal	Atlantic Ocean – Pacific Ocean (80 km)
1905-38	Mittellandkanal	Rhine – Elbe (320 km)

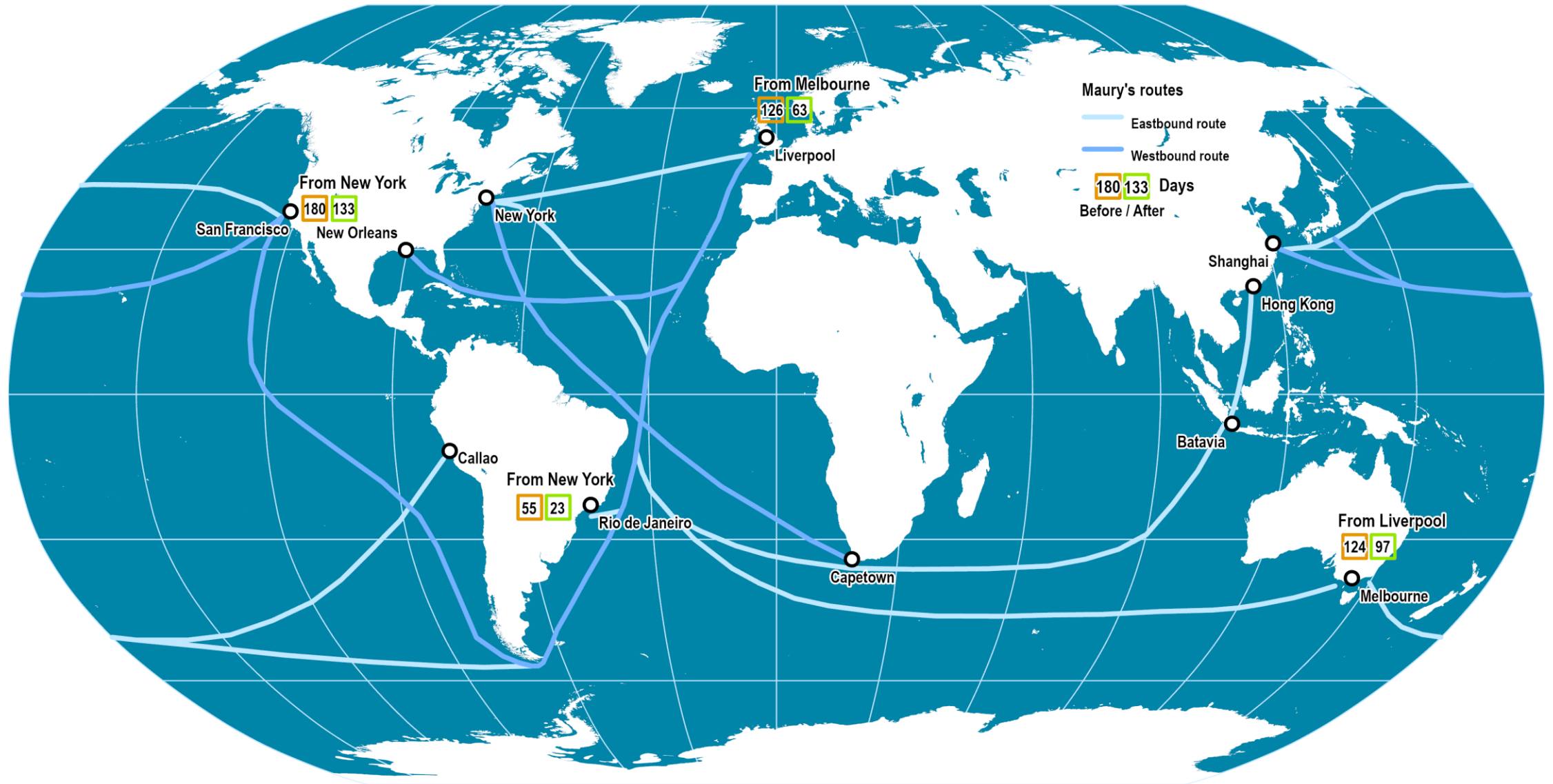
Major Canals Built in the 19th Century, American Northeast



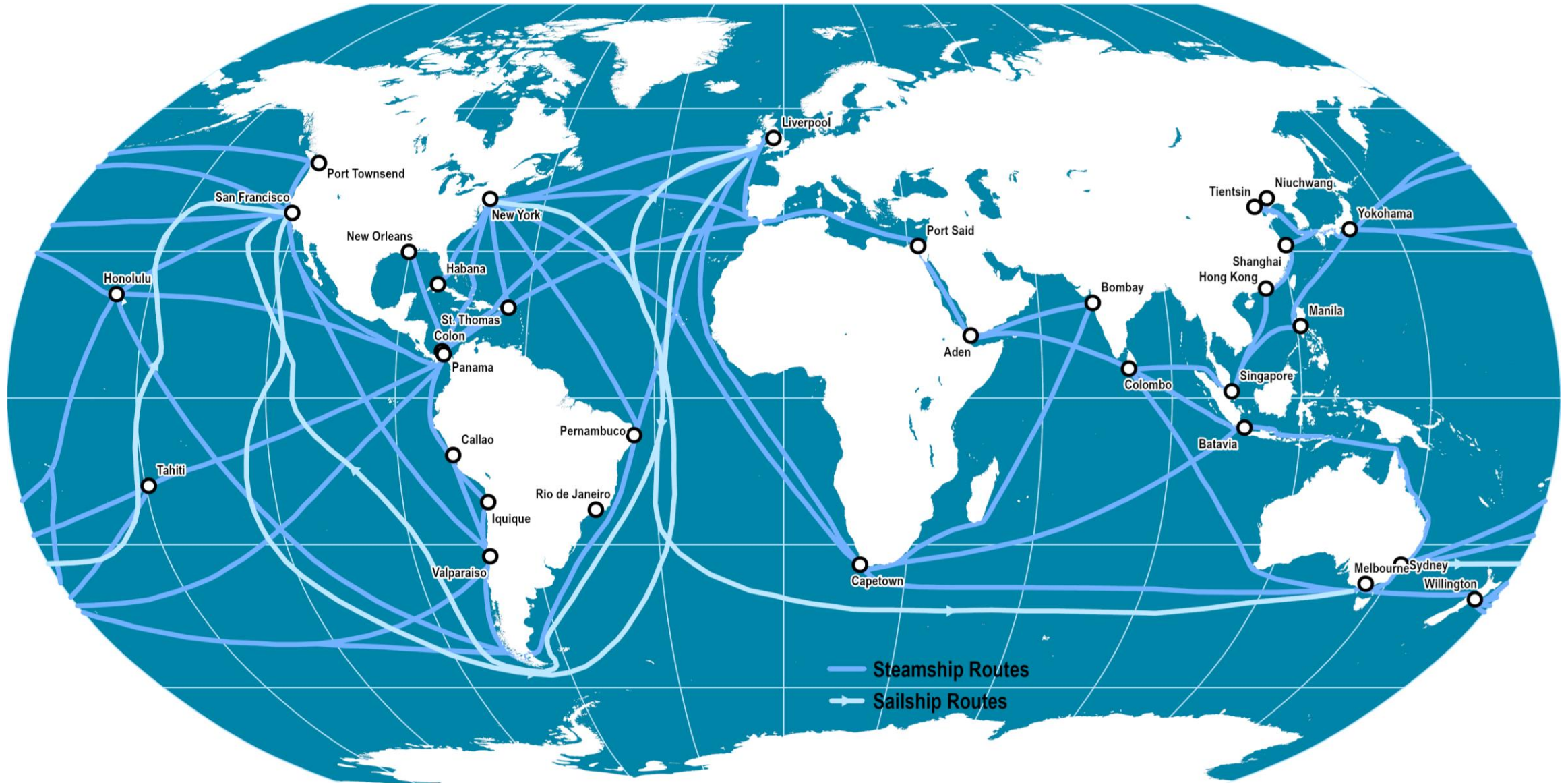
Impacts of Maury's Navigation Charts on Sailing Time, 1850s



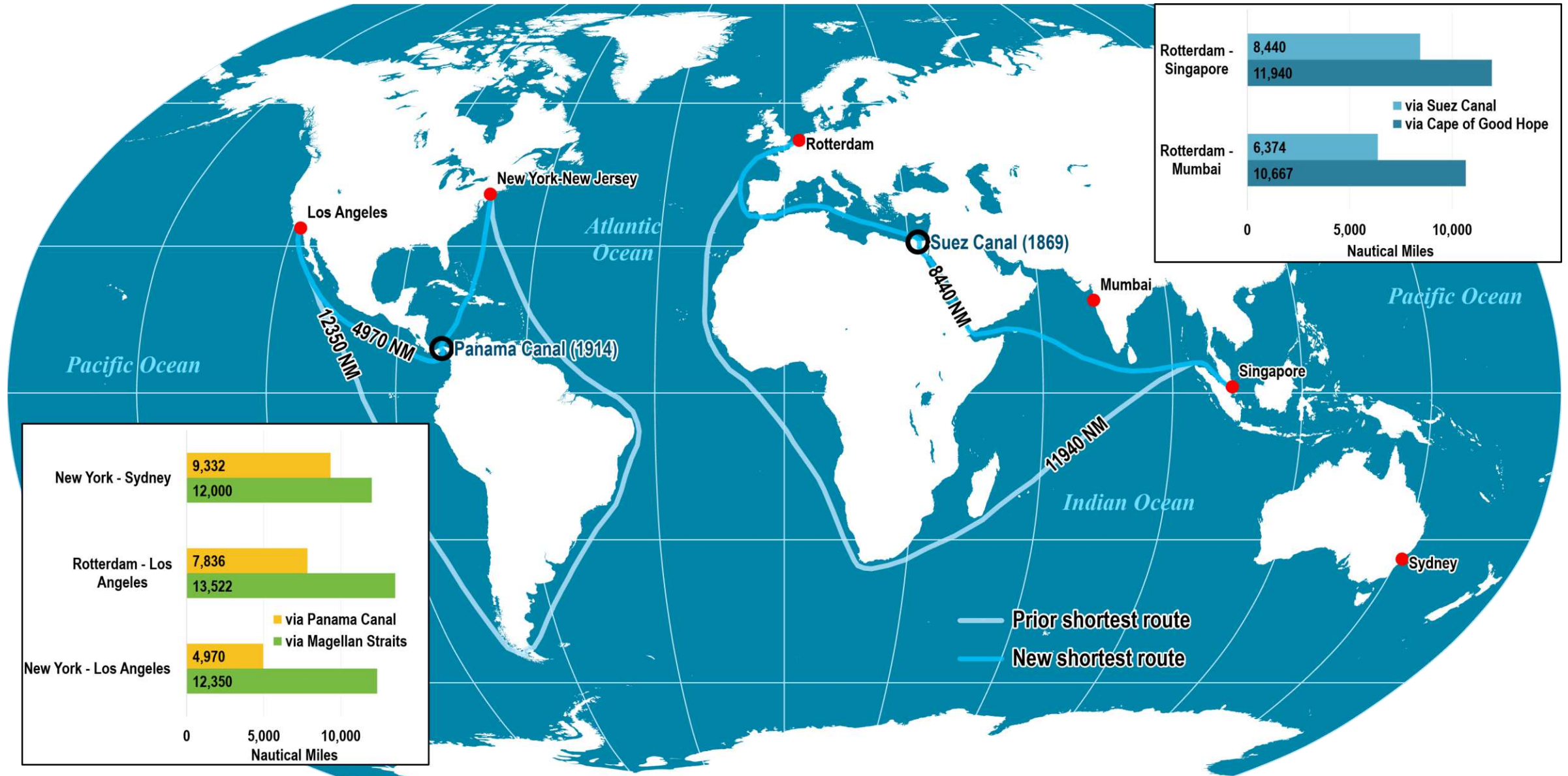
Impacts of Maury's Navigation Charts on Sailing Time, 1850s



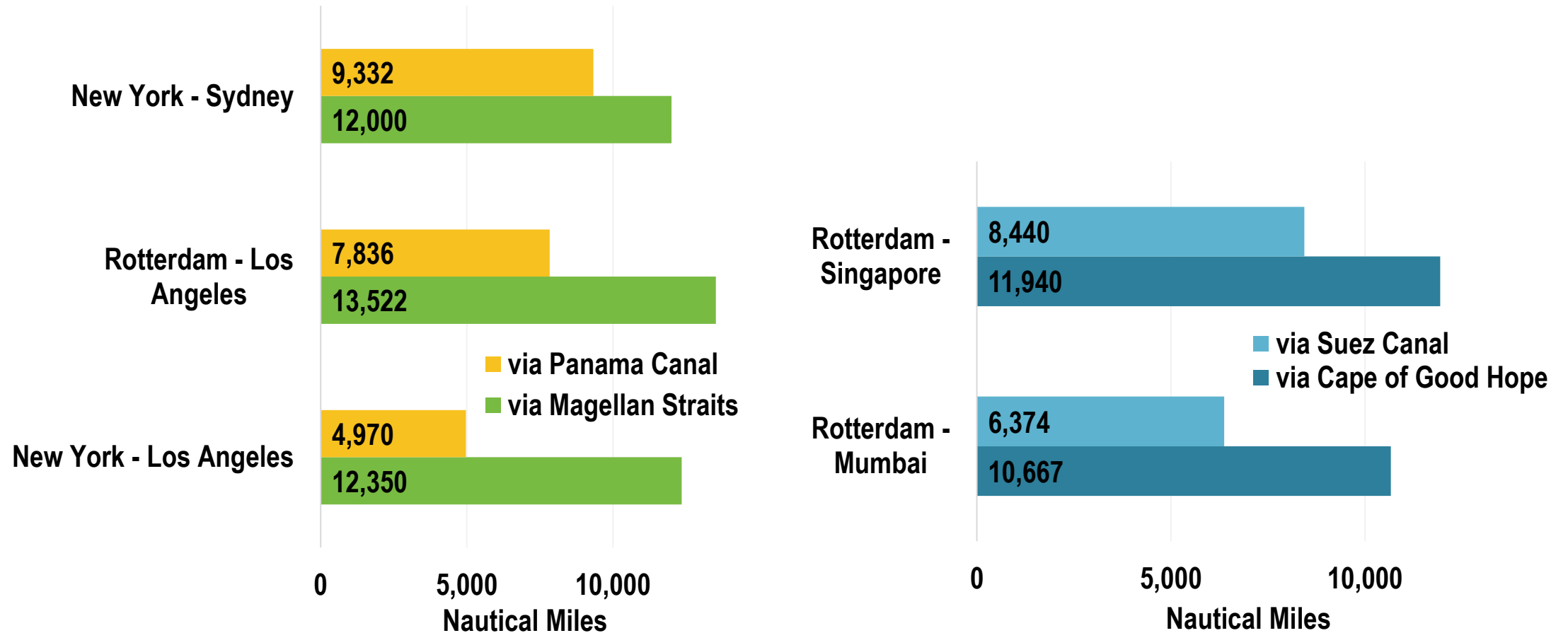
World Maritime Trade Routes, 1912



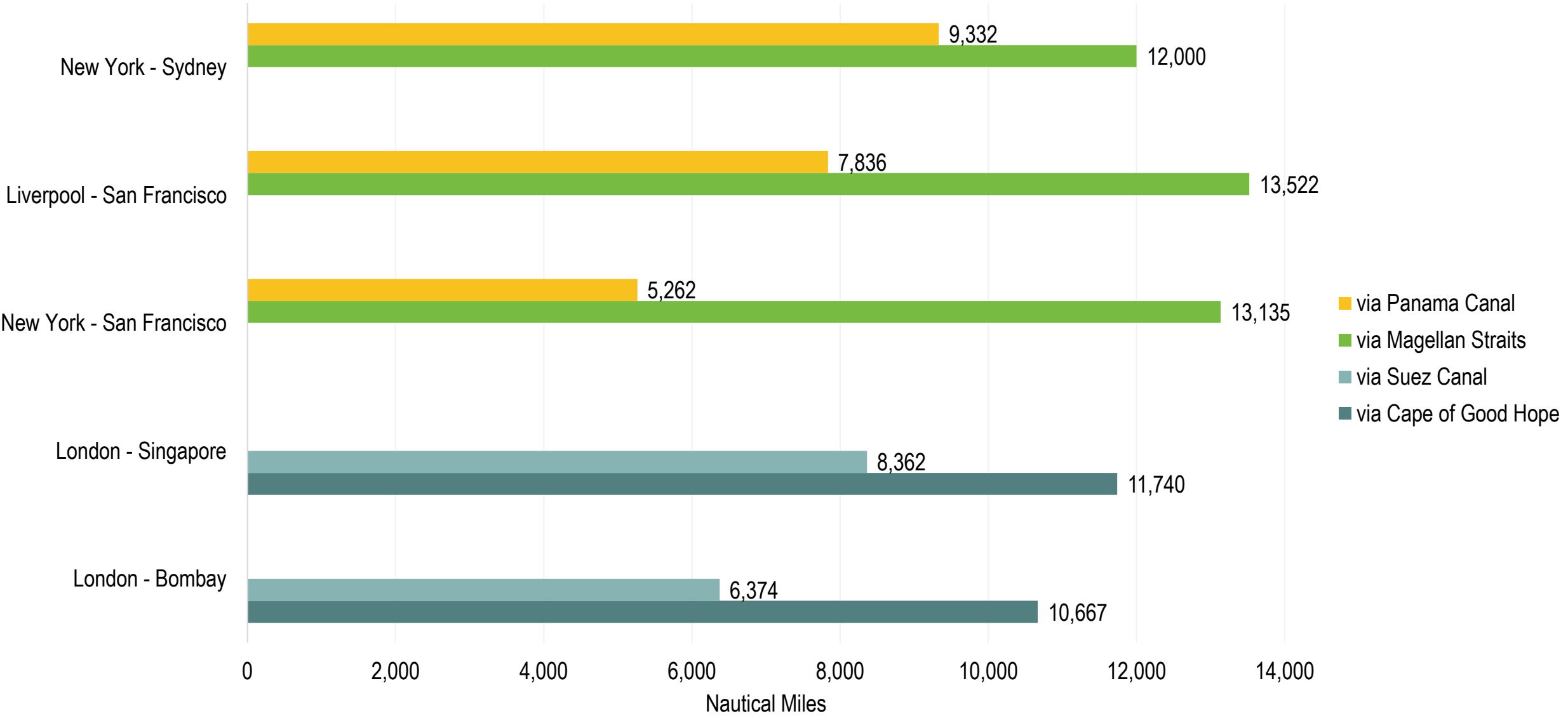
Geographical Impacts of the Suez and Panama Canals



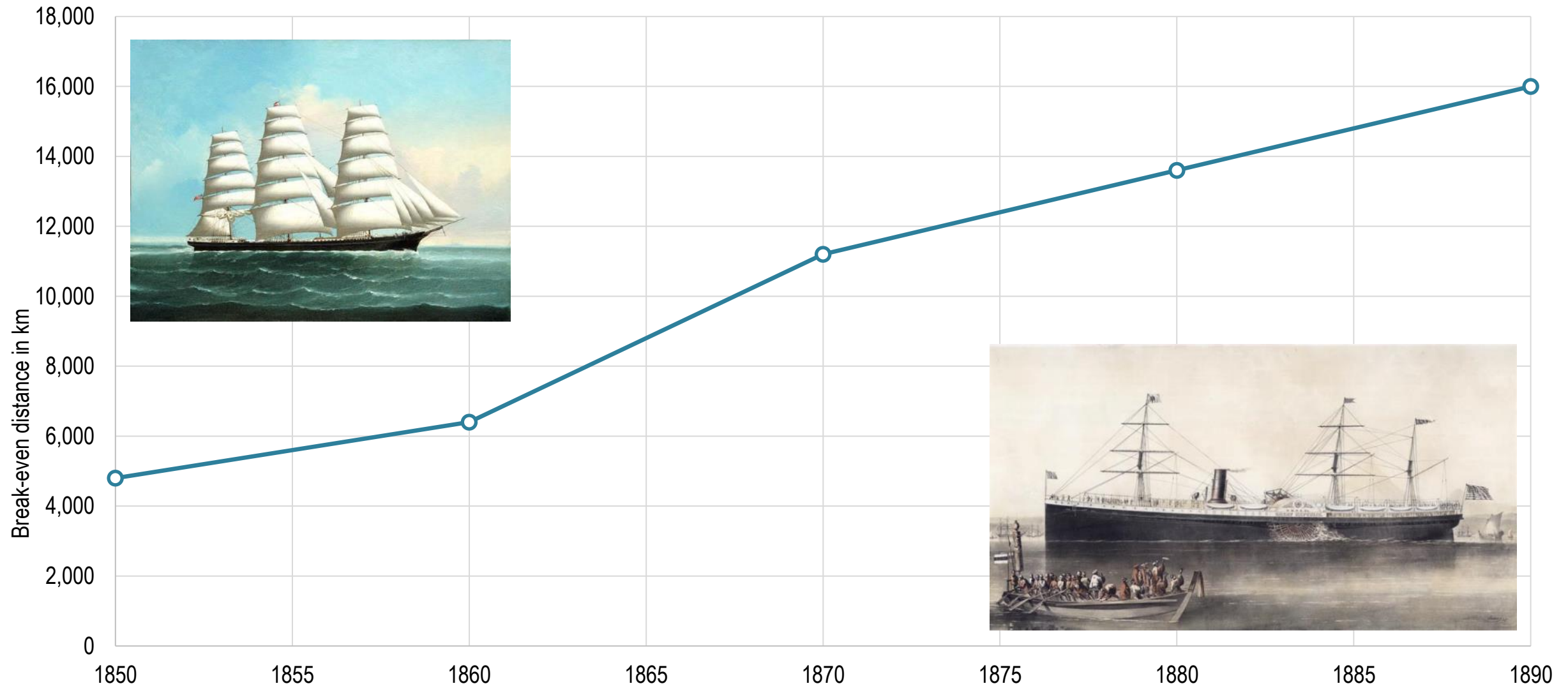
Effects of the Suez and Panama Canals on Travel Distances



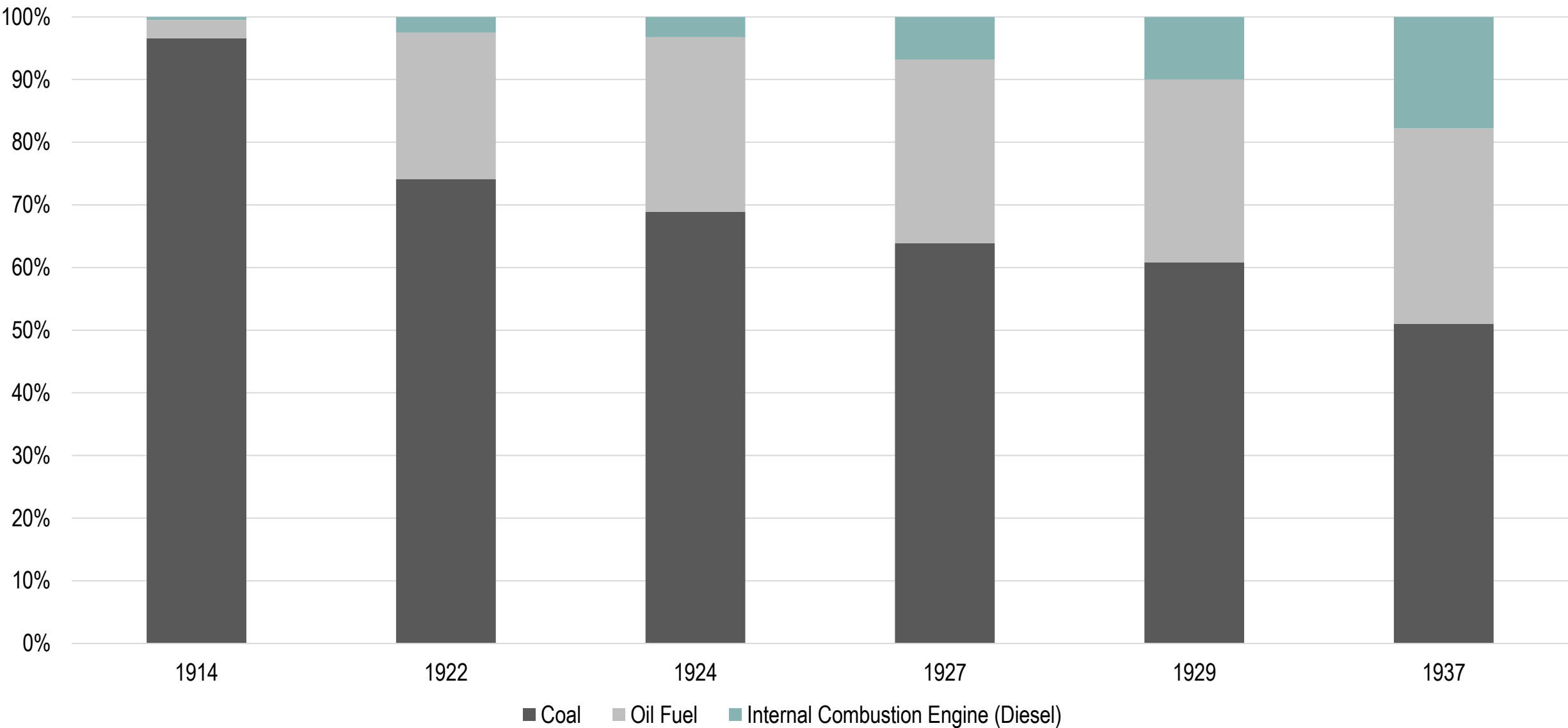
Effects of the Suez and Panama Canals on Travel Distances



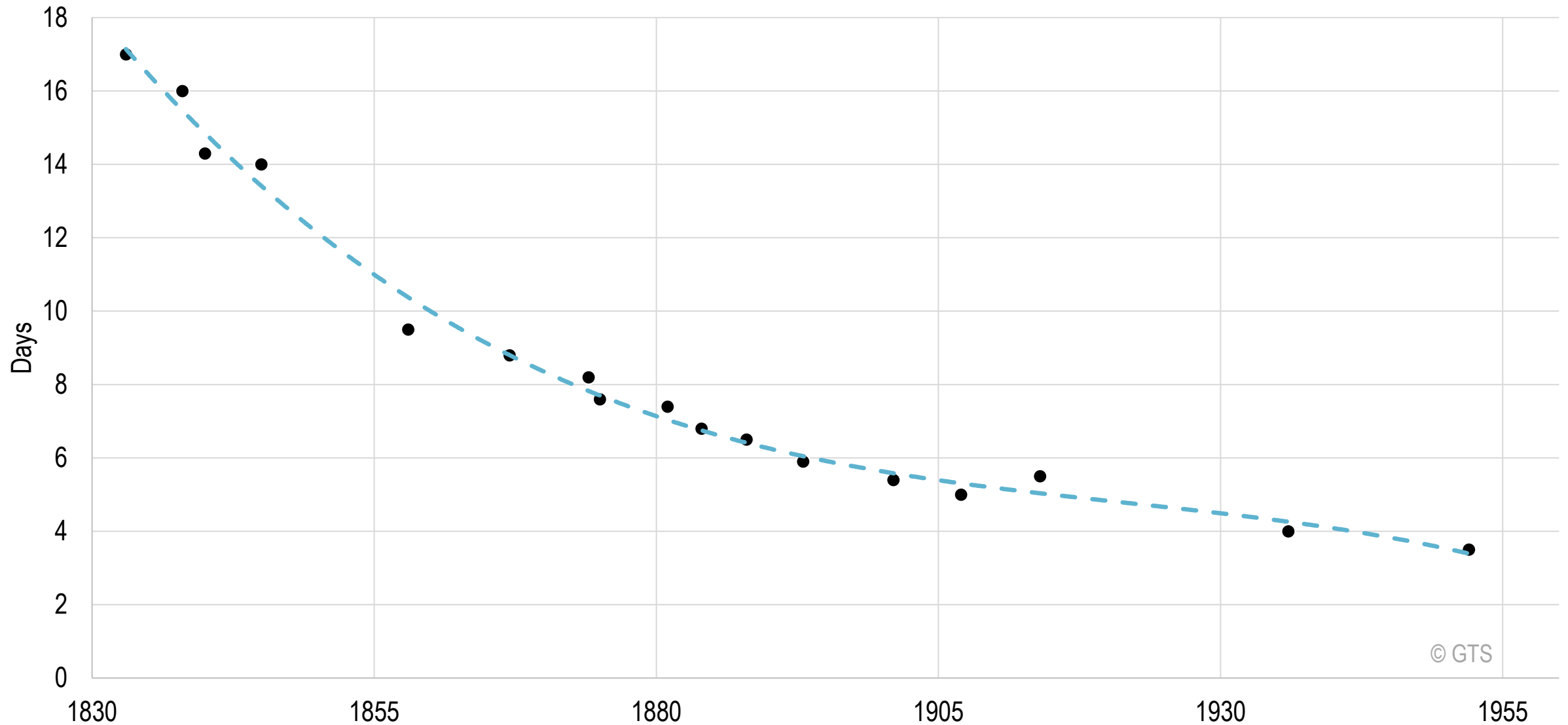
Break-Even Distance between Sail and Steam, 1850-1890



World Merchant Fleet by Motive Power, 1914-1937

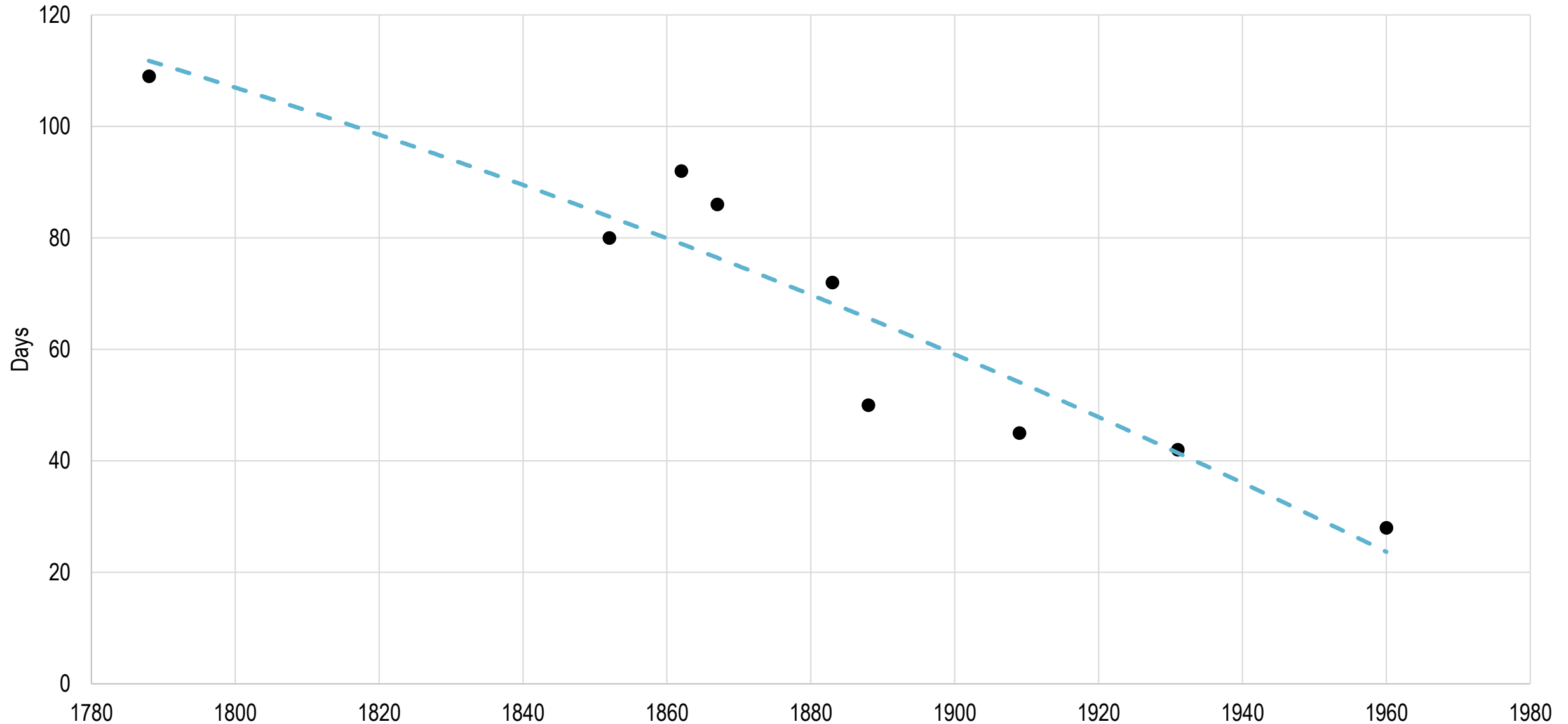


Liner Transatlantic Crossing Times, 1833 – 1952 (in days)

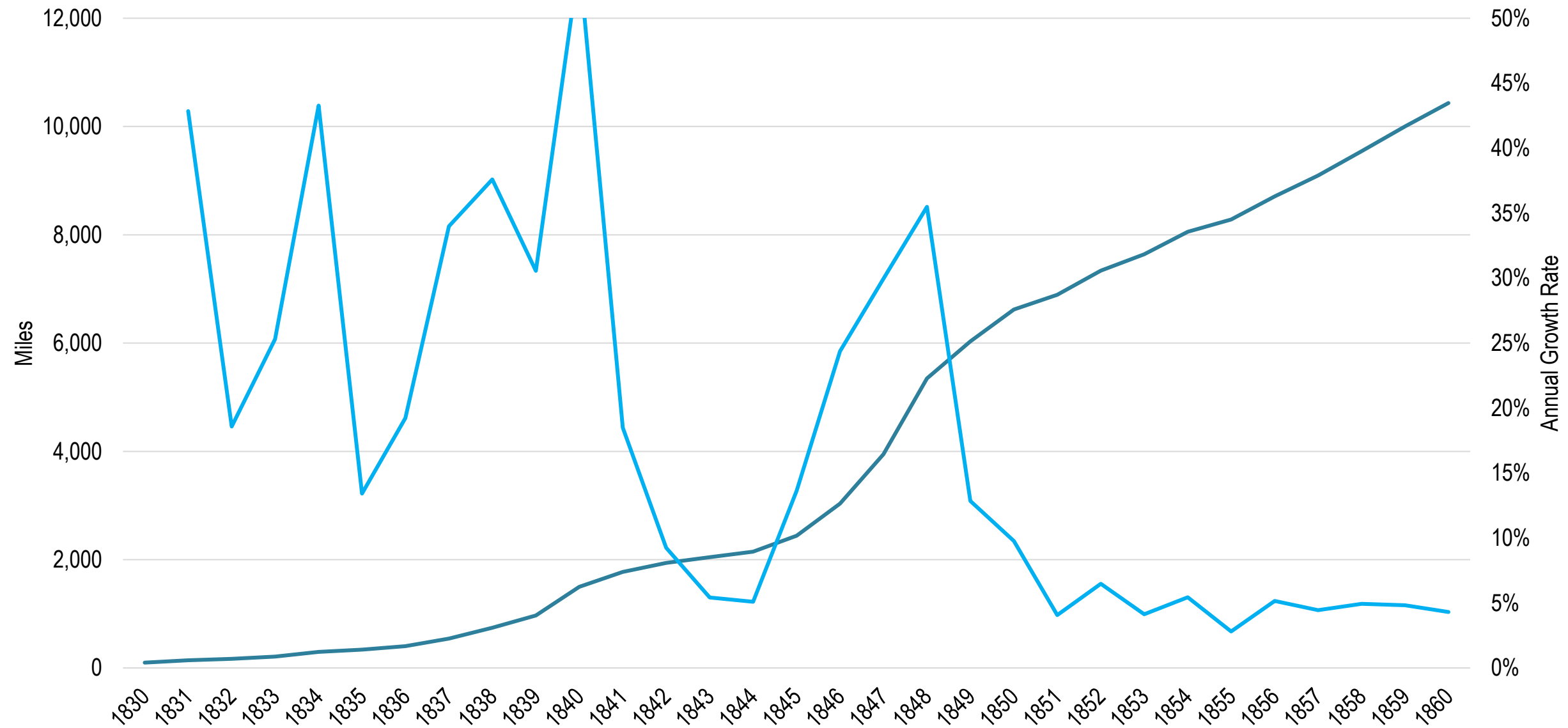


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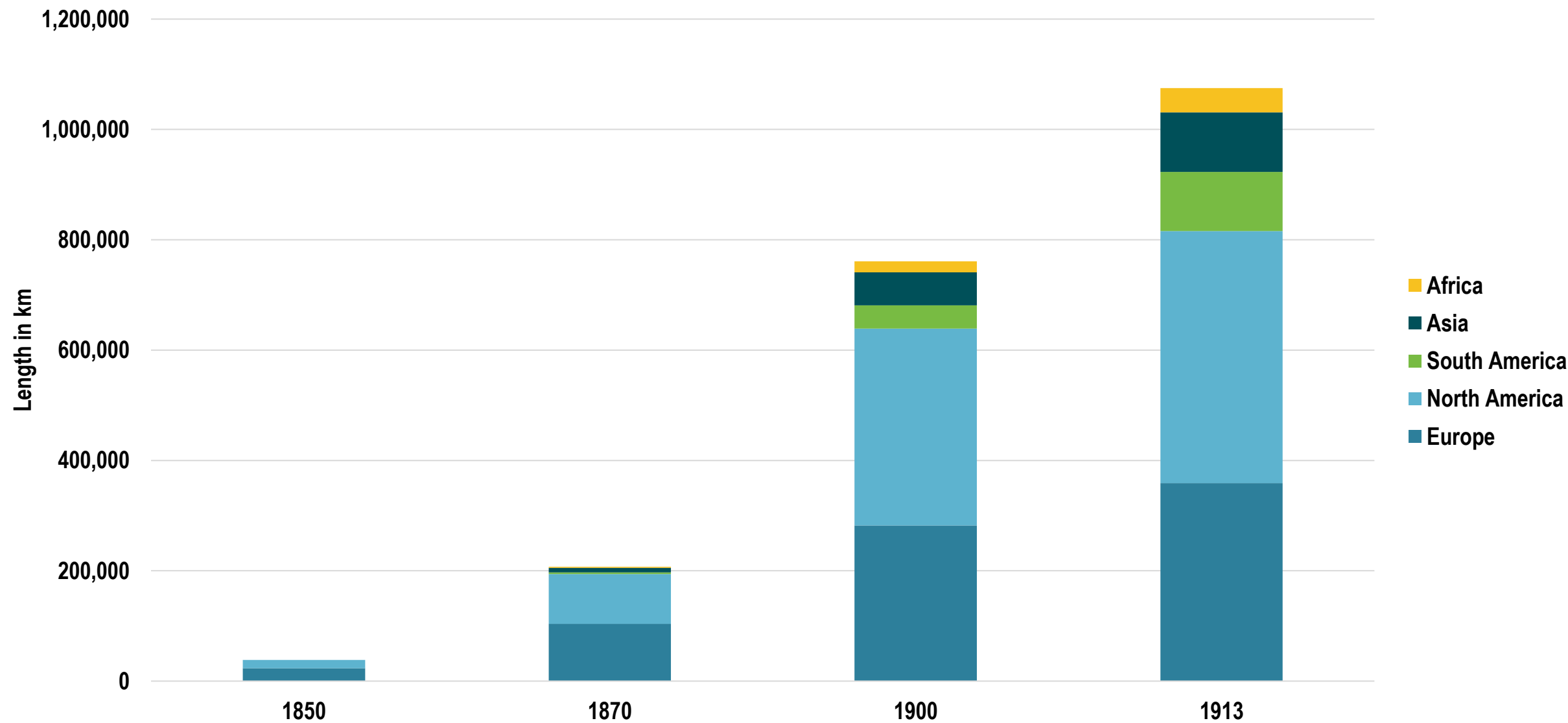
Maritime Journey from Britain to Australia, 1788-1960



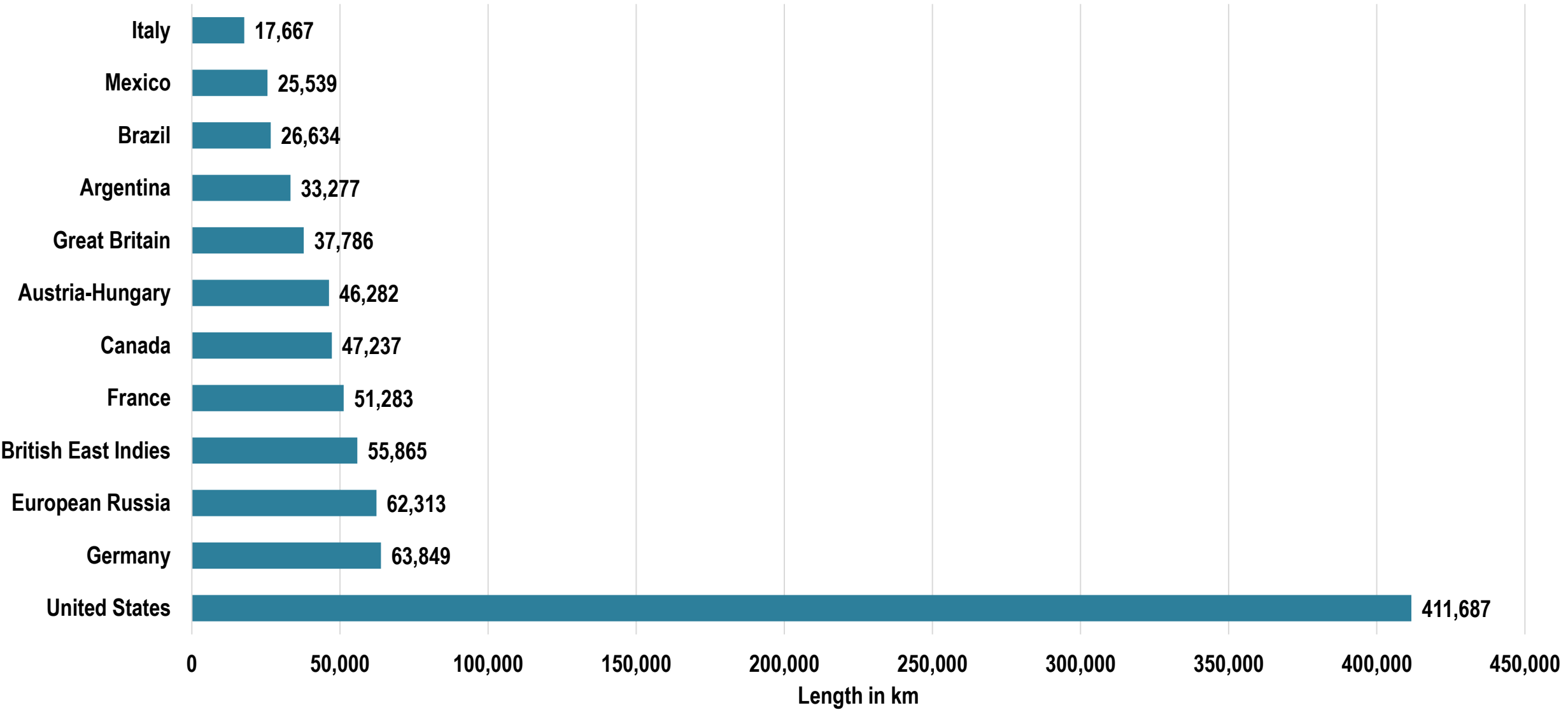
Length of the British Railway System, 1830-1860



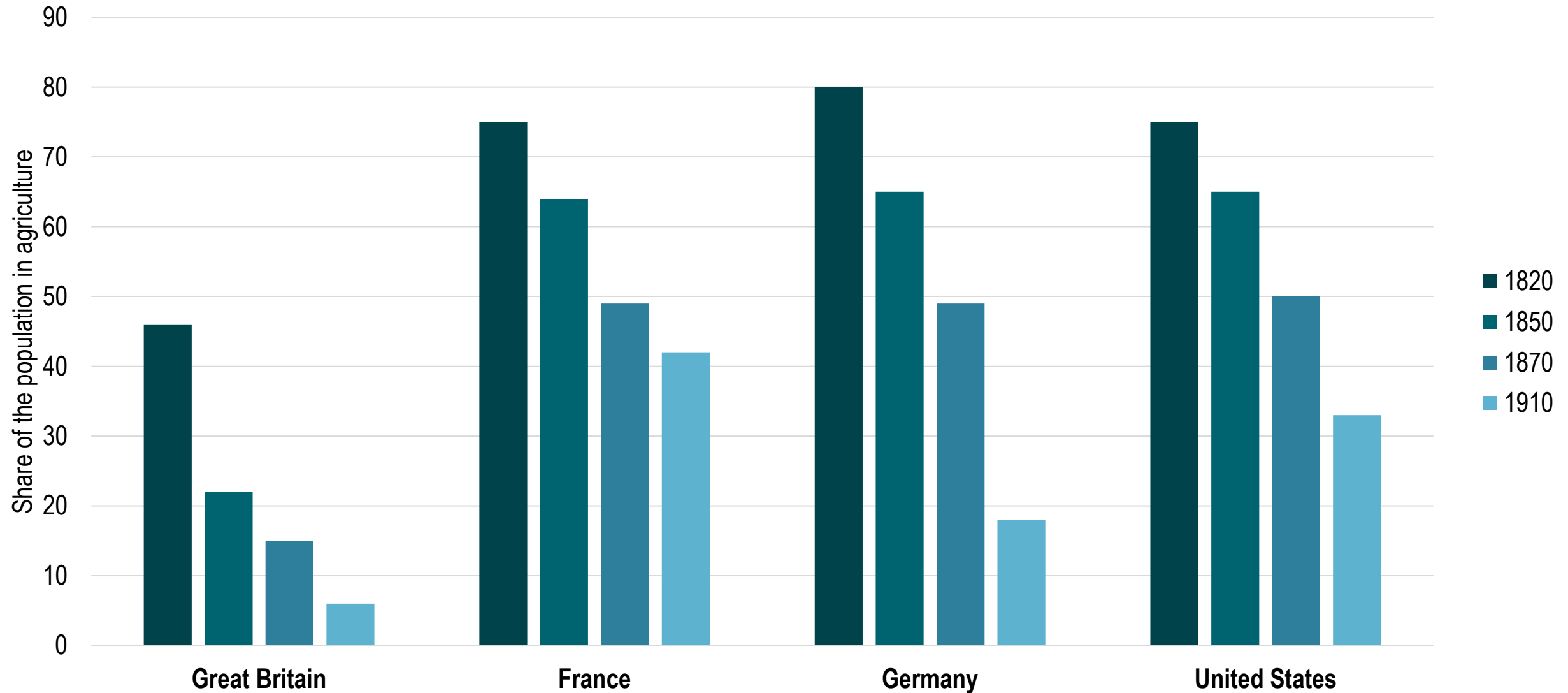
Evolution of the World Railway Network, 1850-1913



Length of the World's Largest Railway Systems, 1913



Share of the Population in Agriculture, Early Industrial Countries, 1820-1910



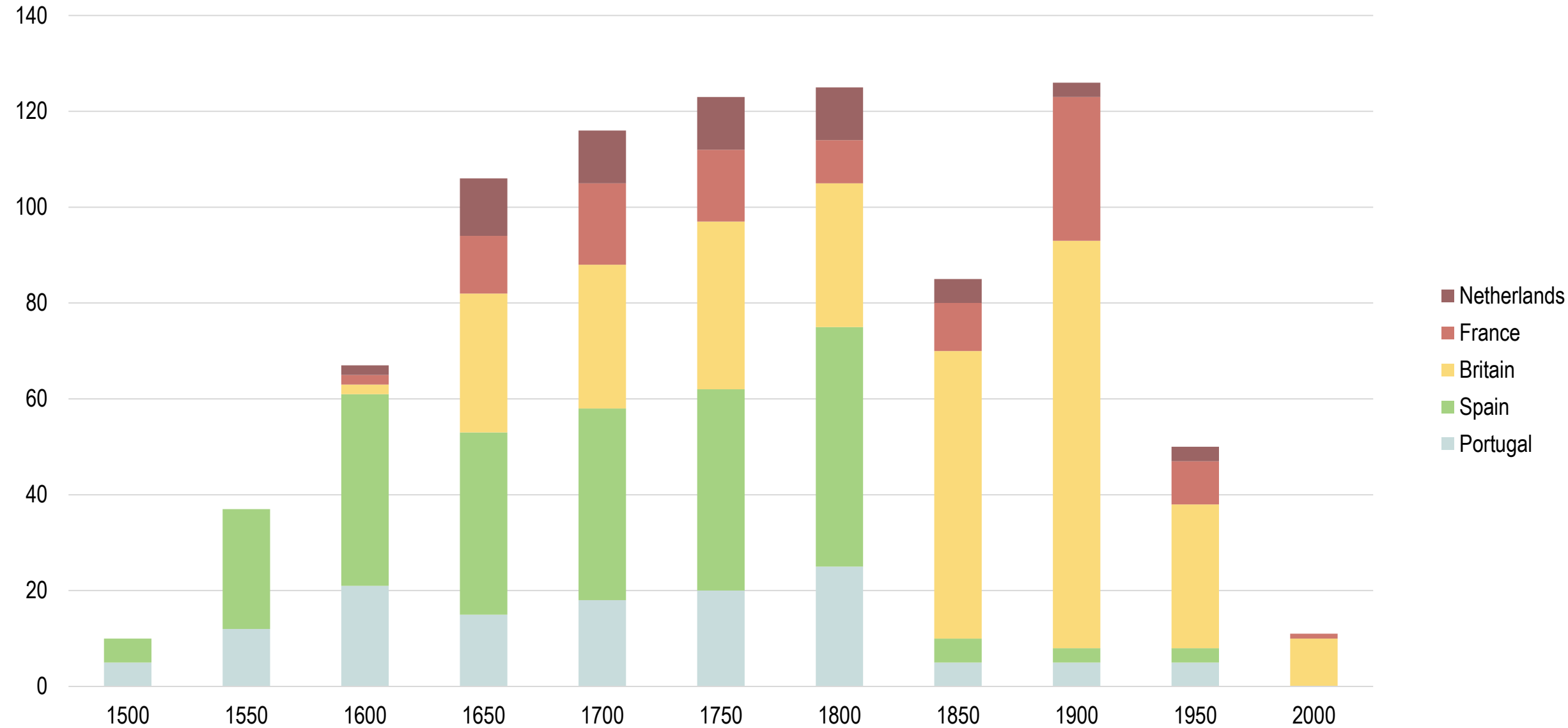
Global Telegraph System, c1901 (the Victorian Internet)



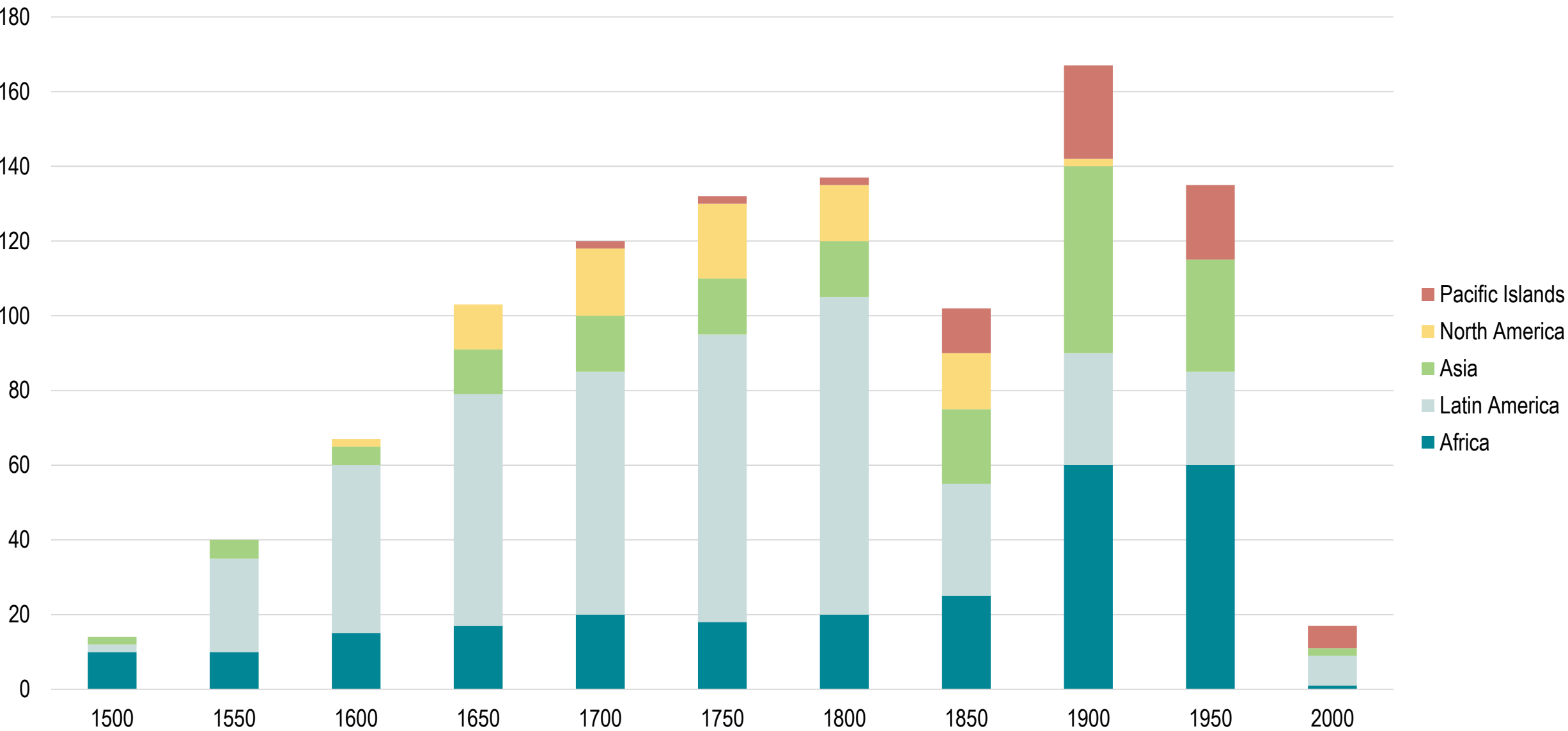
European Control of the World, 1500-1950

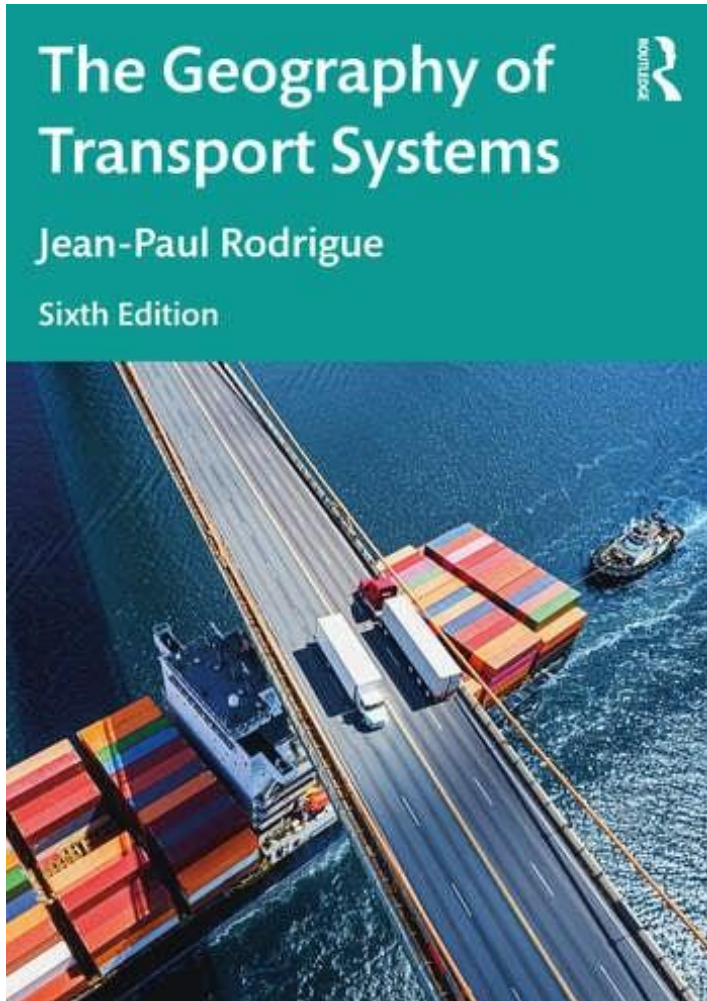


Colonies Controlled by Main Colonial Powers, 1500-2000



Colonies by Main World Region, 1500-2000

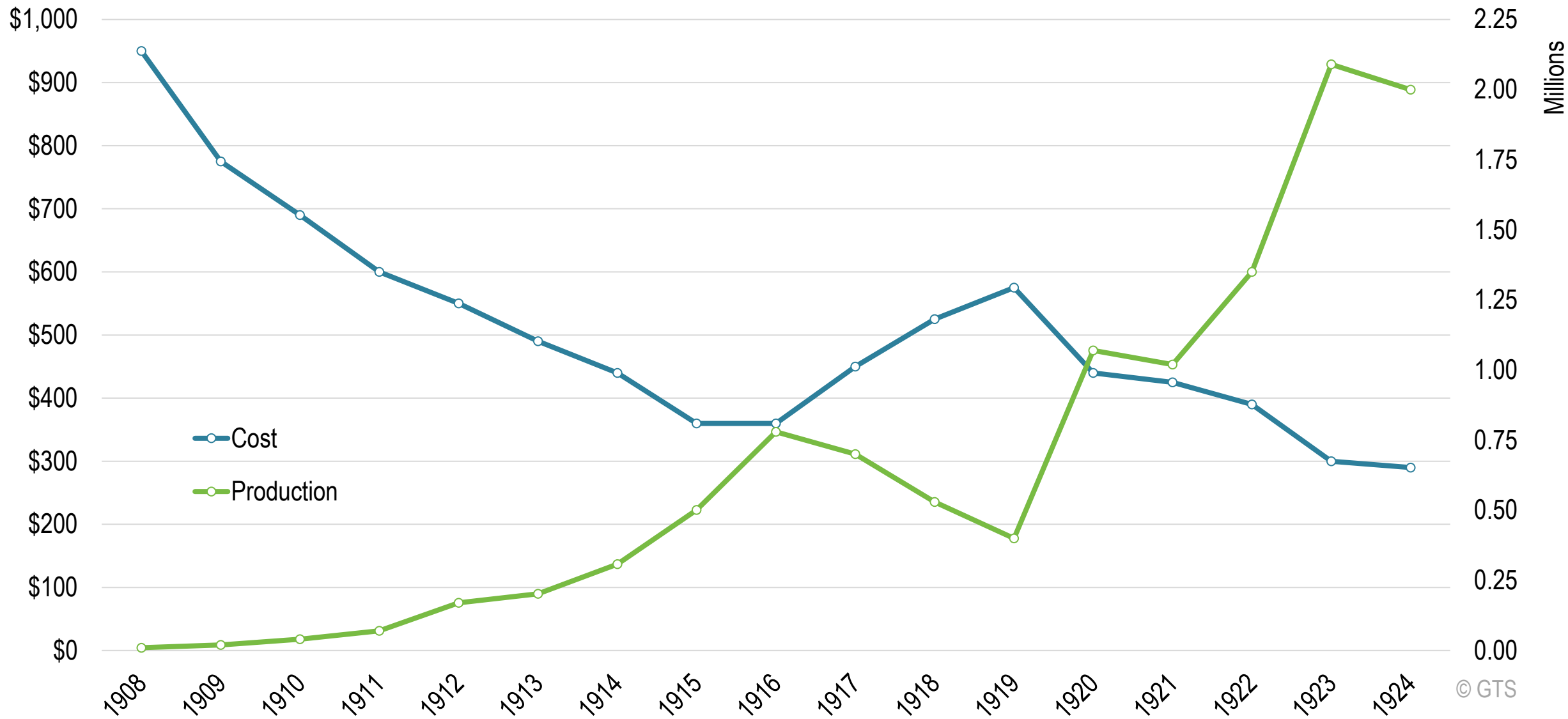




The Setting of Global Transportation Systems

Chapter 1.3

Cost and Production of Ford Vehicles, 1908-1924

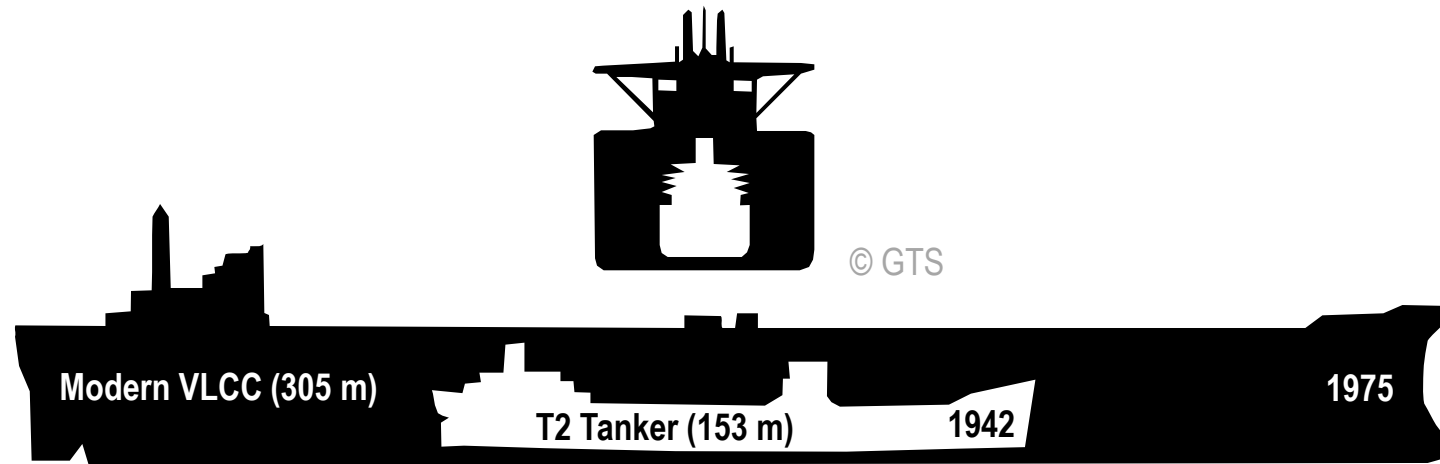


United States Maritime Commission Cargo Ships, 1938-1947

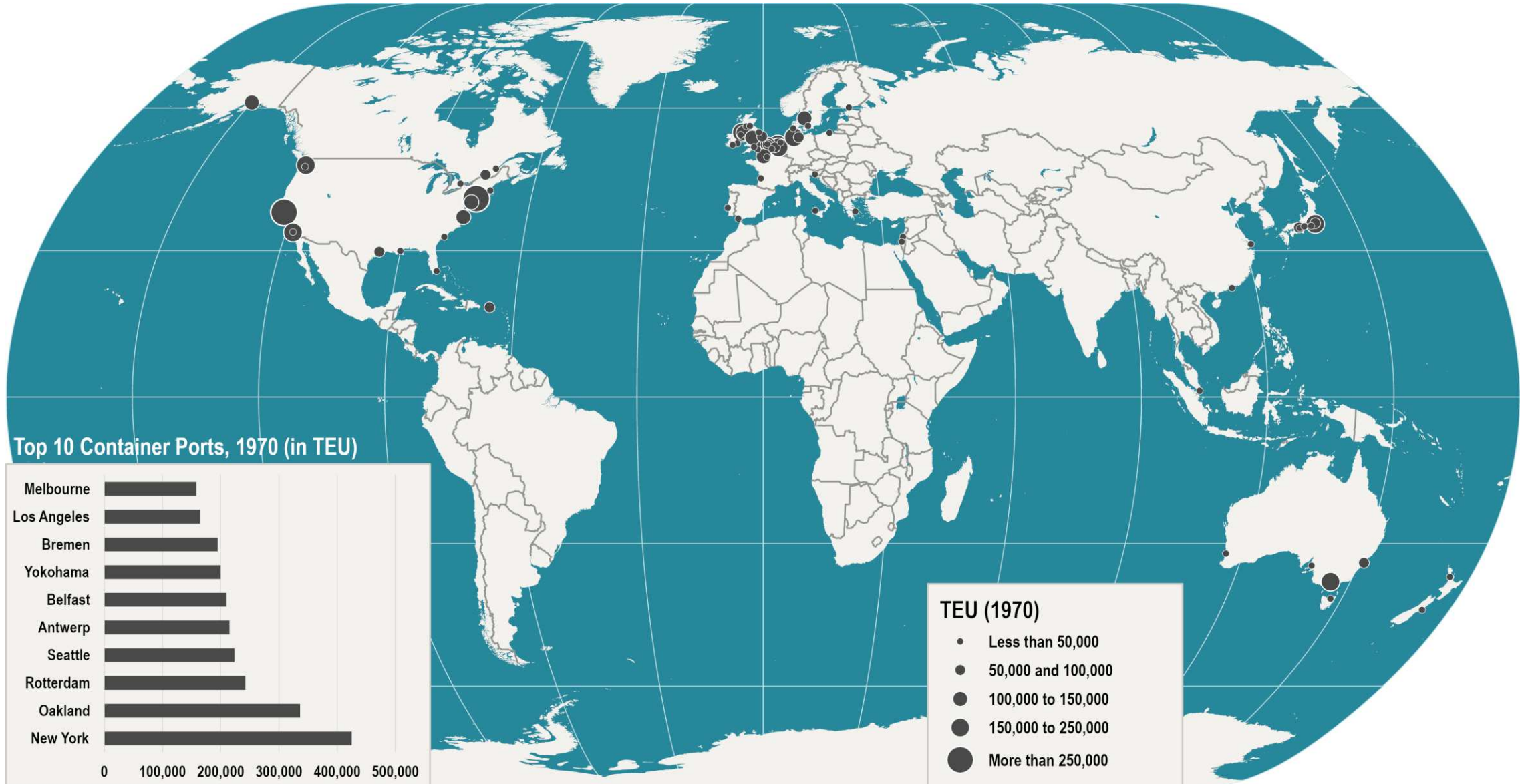
Type	Function	Period	# Constructed	Length (m)	Beam (m)	DWT
C-1	Small cargo	1940-45	173	127	18	8,075
C-2	General cargo	1938-45	173	140	19	8,794
C-3	General cargo	1940-47	465	150	21	12,500
C-4	General cargo; Troop ship	1941-46	75	159	22	6,100
EC-2	Emergency cargo; Liberty ship	1941-45	2,720	134	17	10,419
VC-2	General cargo; Victory ship	1944-46	534	138	19	10,734
T2	Tanker	1940-45	536	160	21	16,400
T3	Tanker	1939-46	63	159	23	18,400

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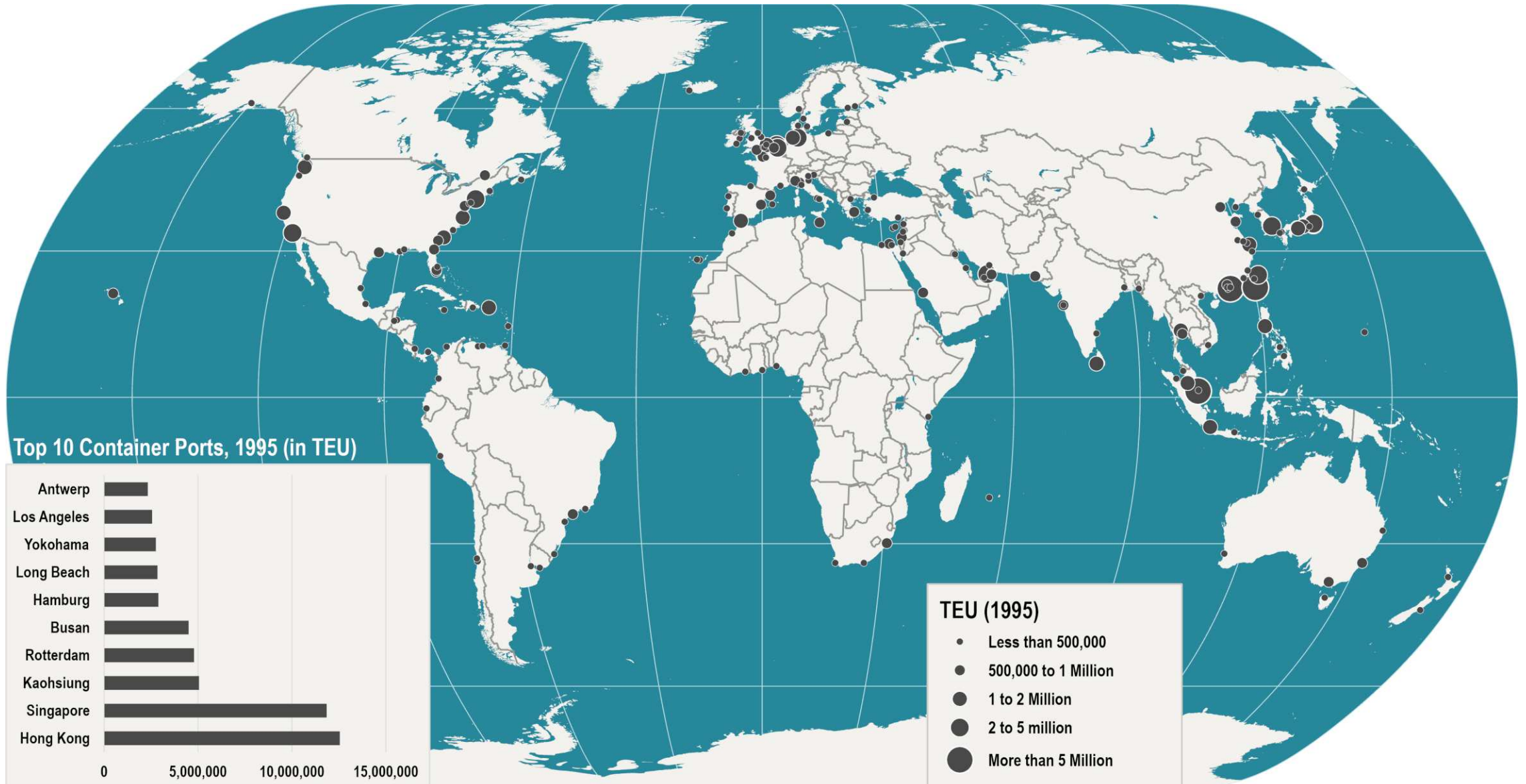
Comparison between a Contemporary and Second World War Tanker



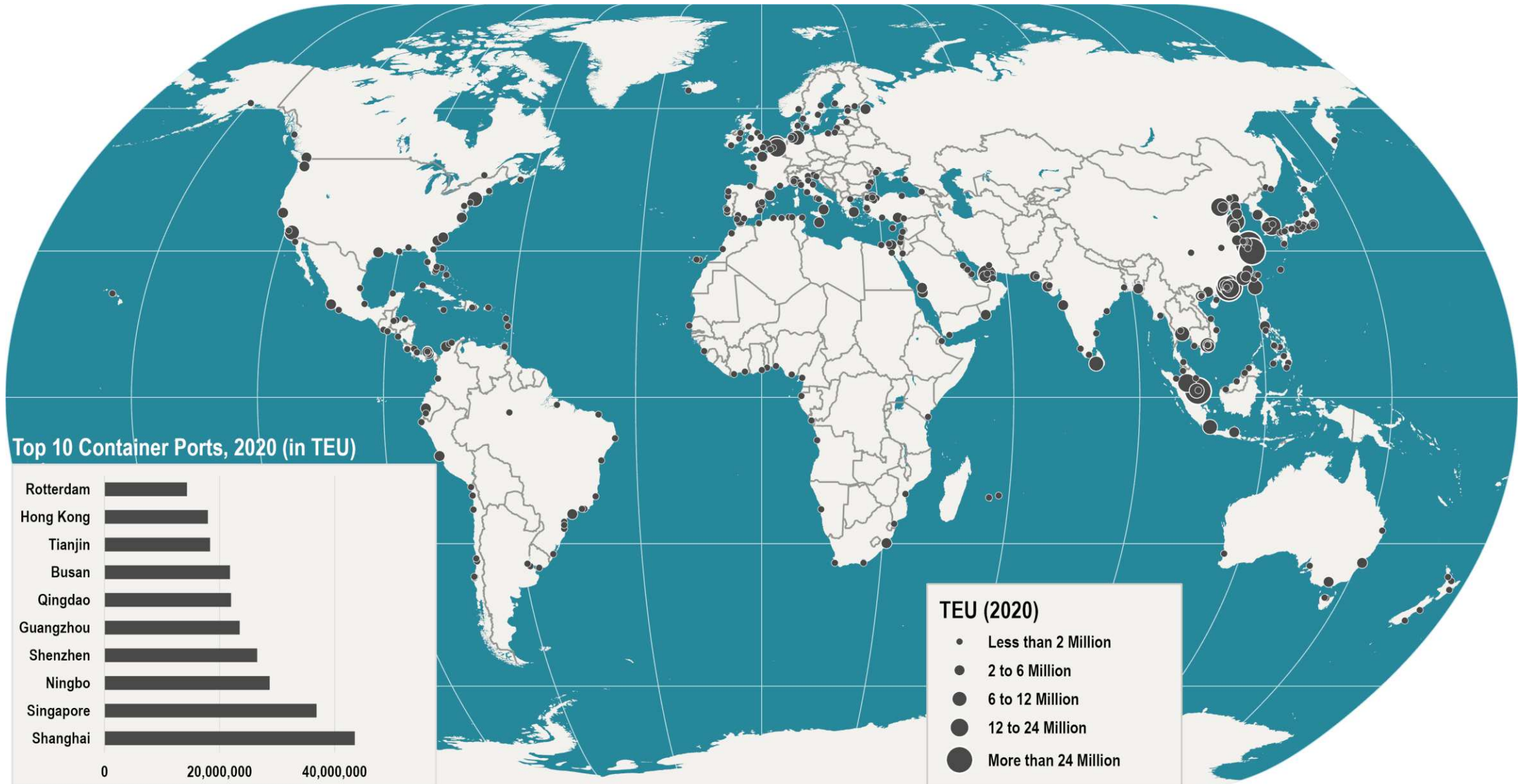
The Dawn of Containerization: 1970

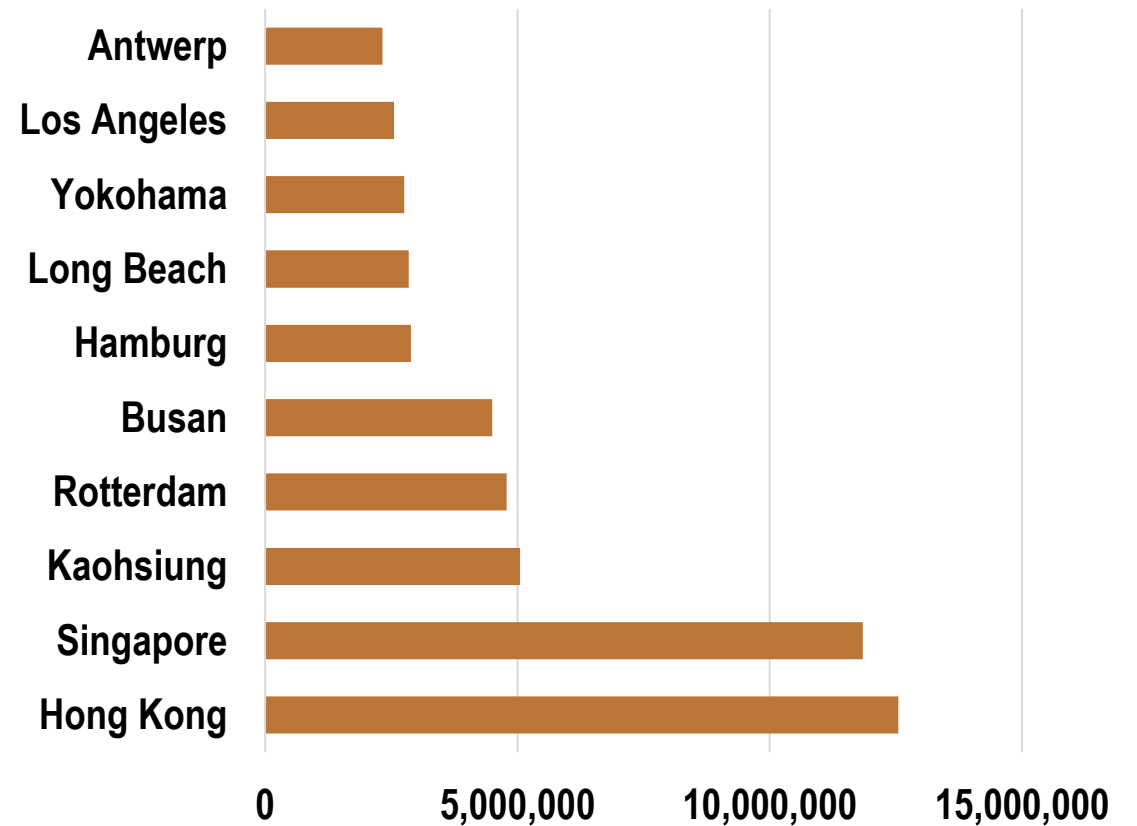
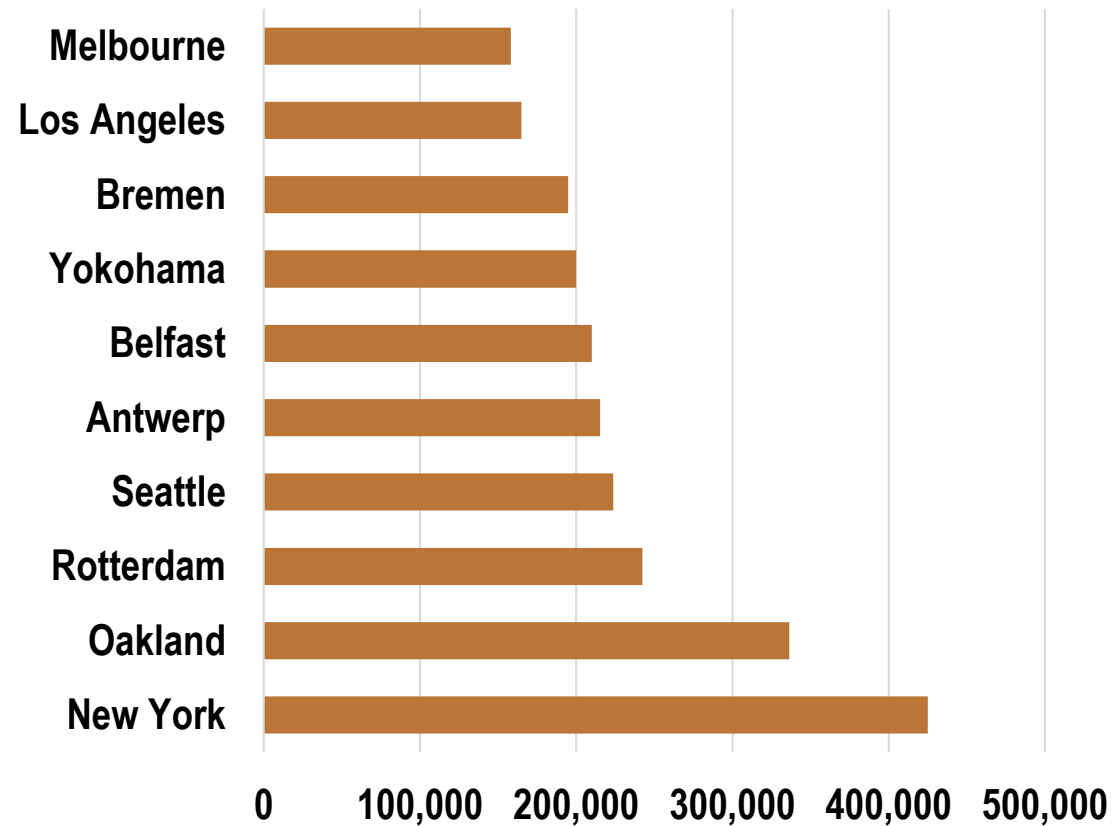


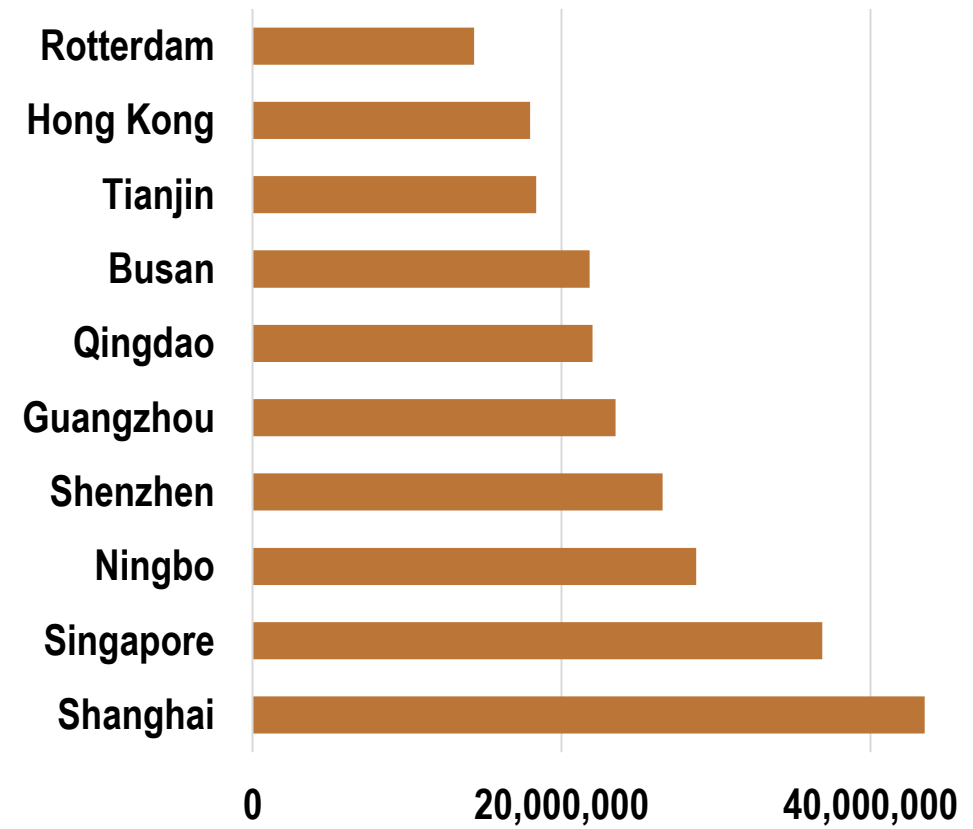
Containerization Coming to Age: 1995



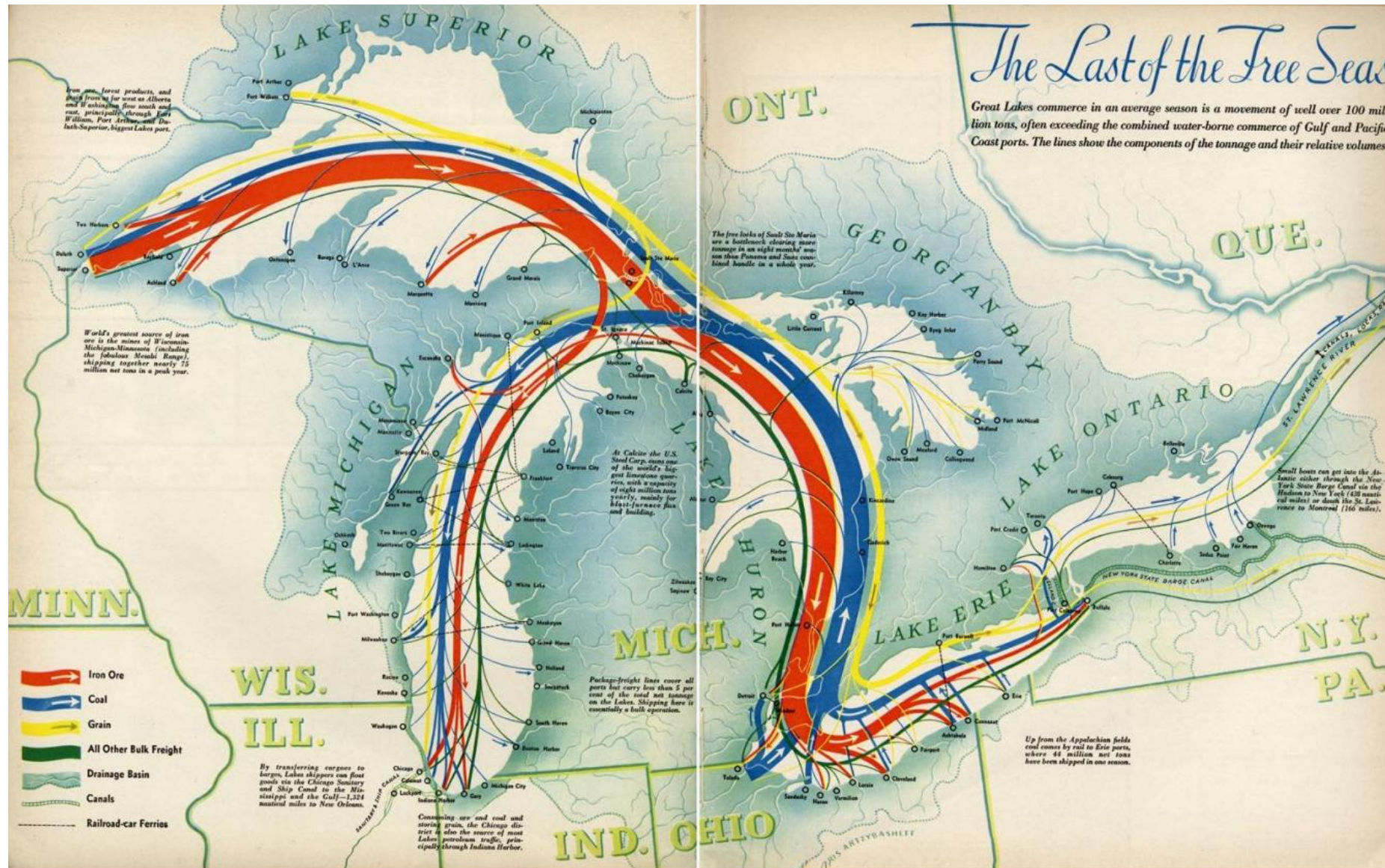
Peak Containerization: 2020



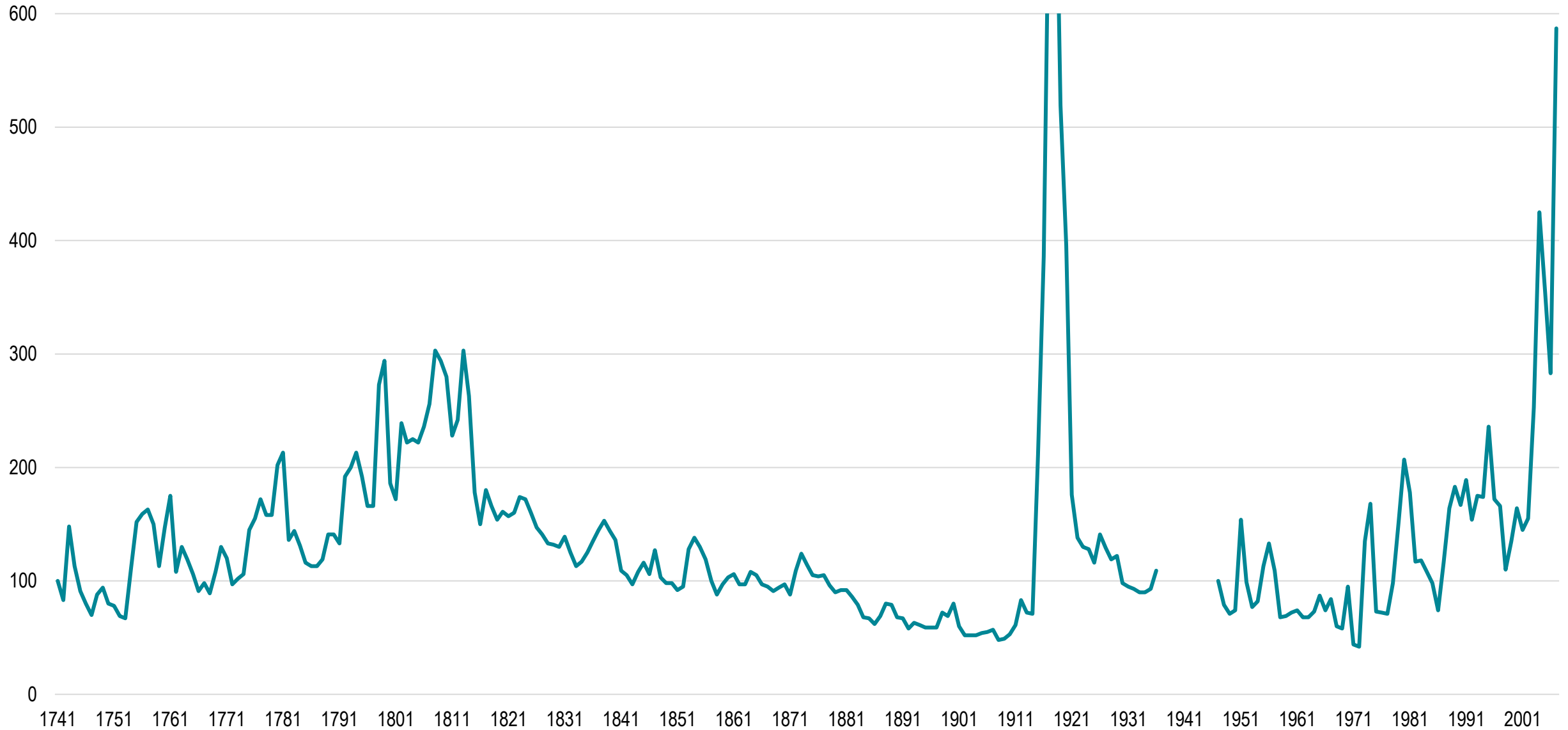




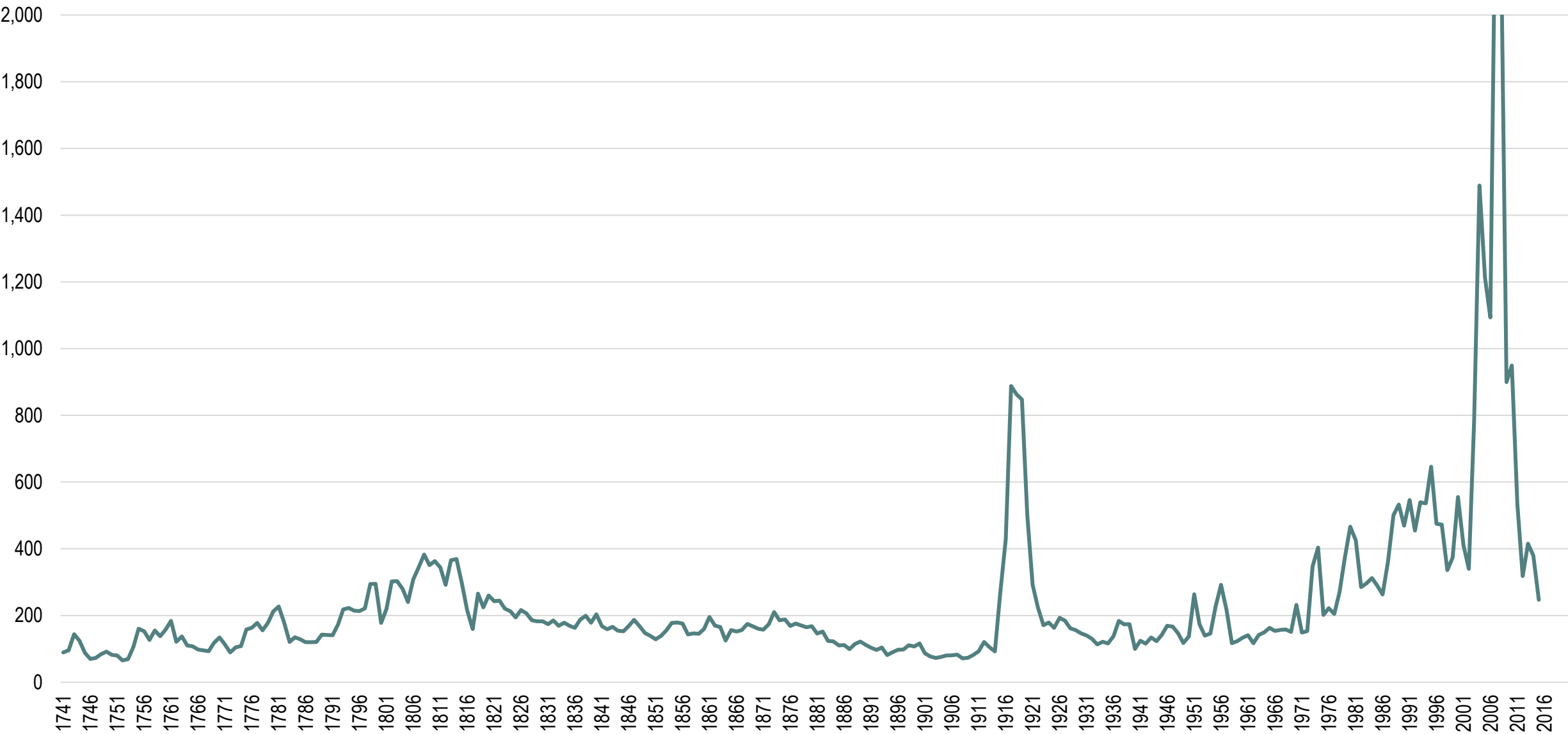
Major Commodity Flows over the Great Lakes, 1940



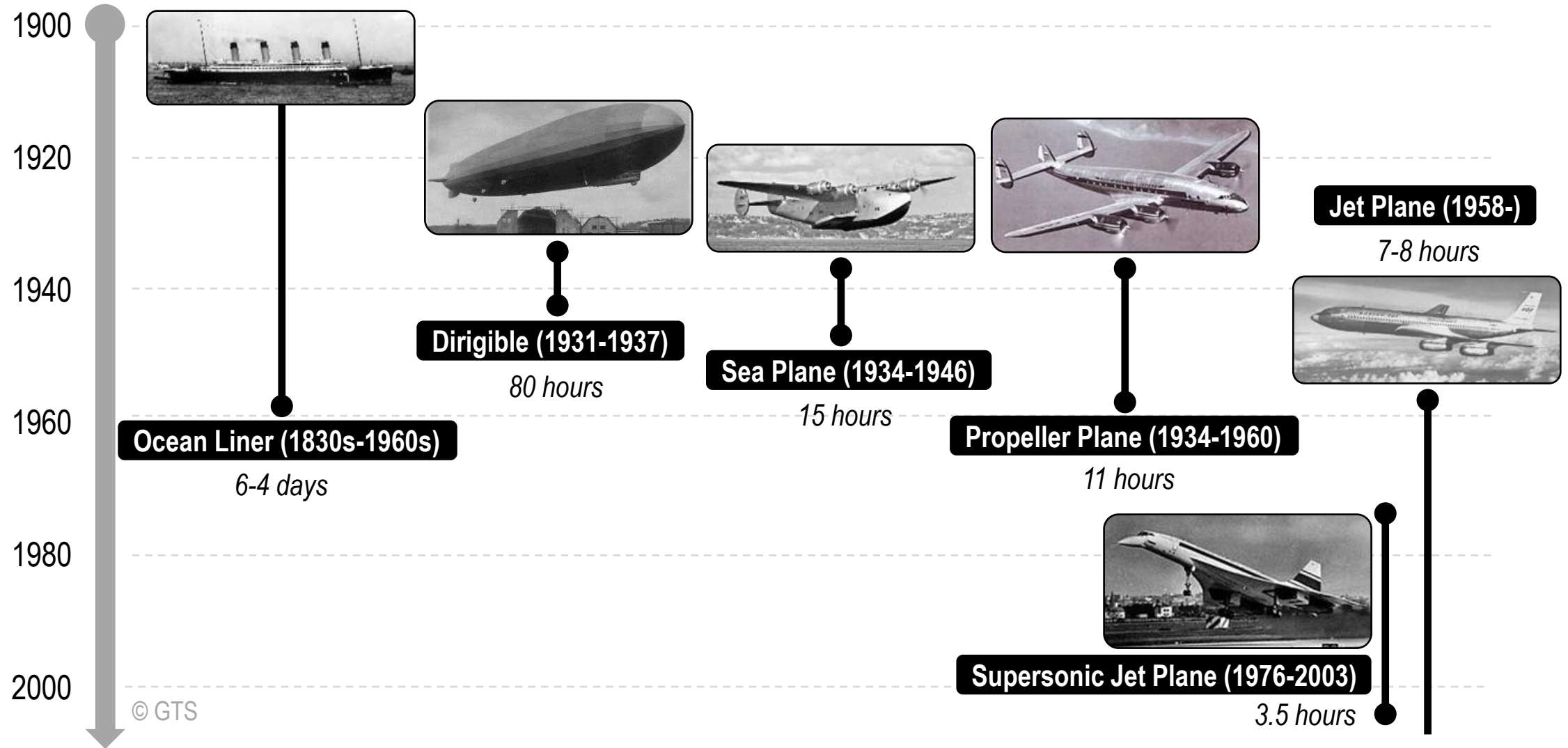
Maritime Economics Freight Index, 1741-2007



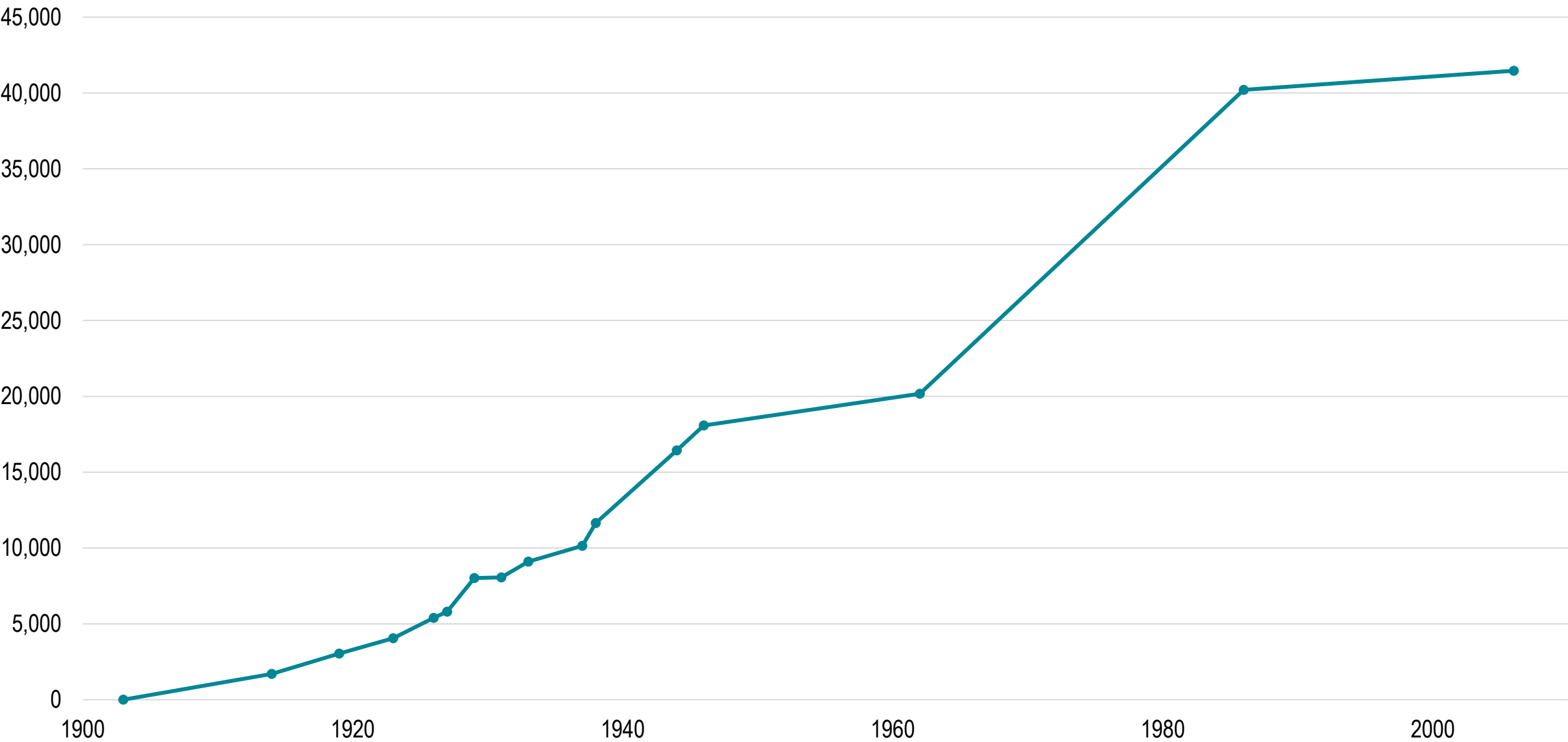
Long Term Freight Market Index (LFI), 1741-2015



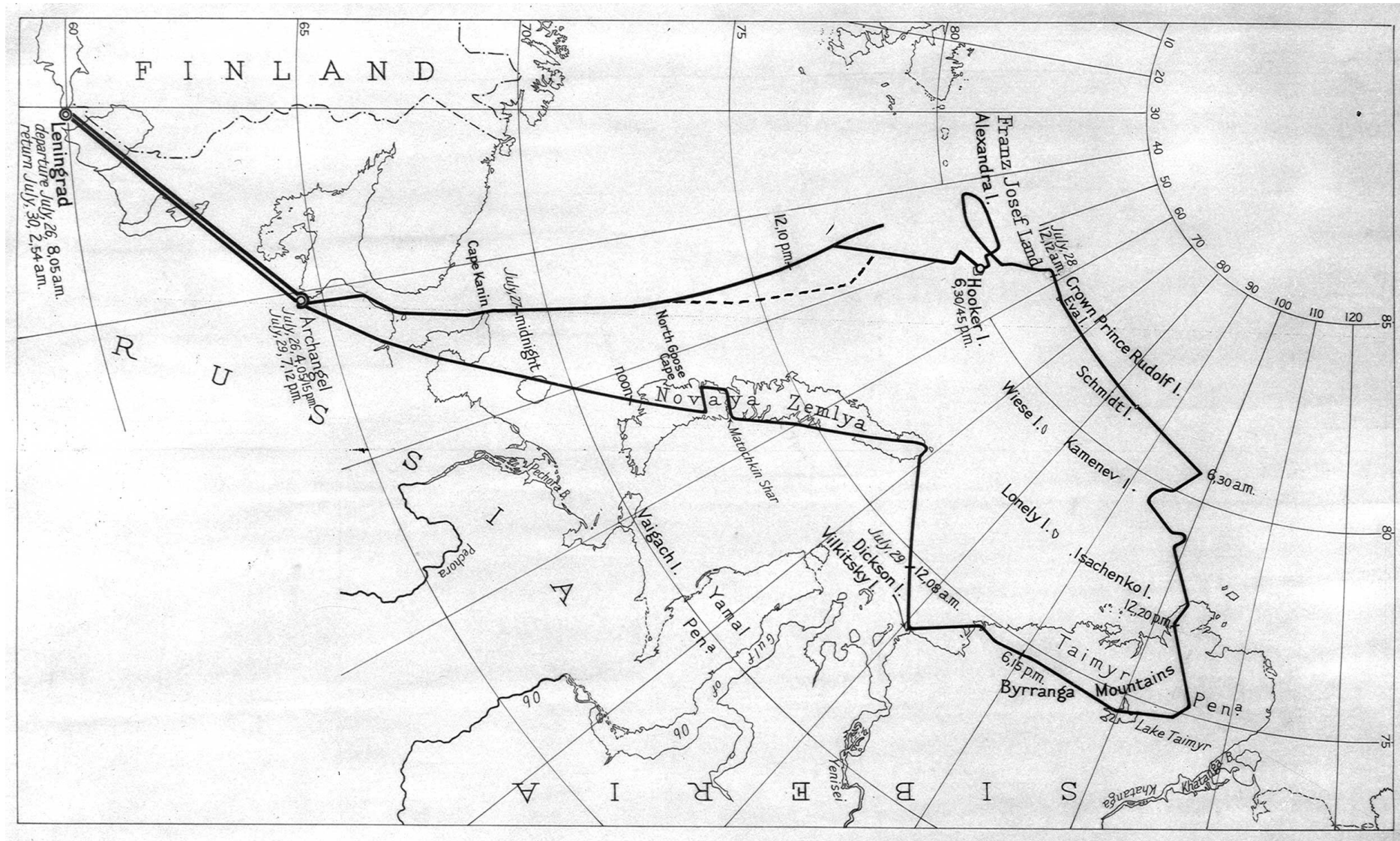
Evolution of Powered Transatlantic Passenger Modes



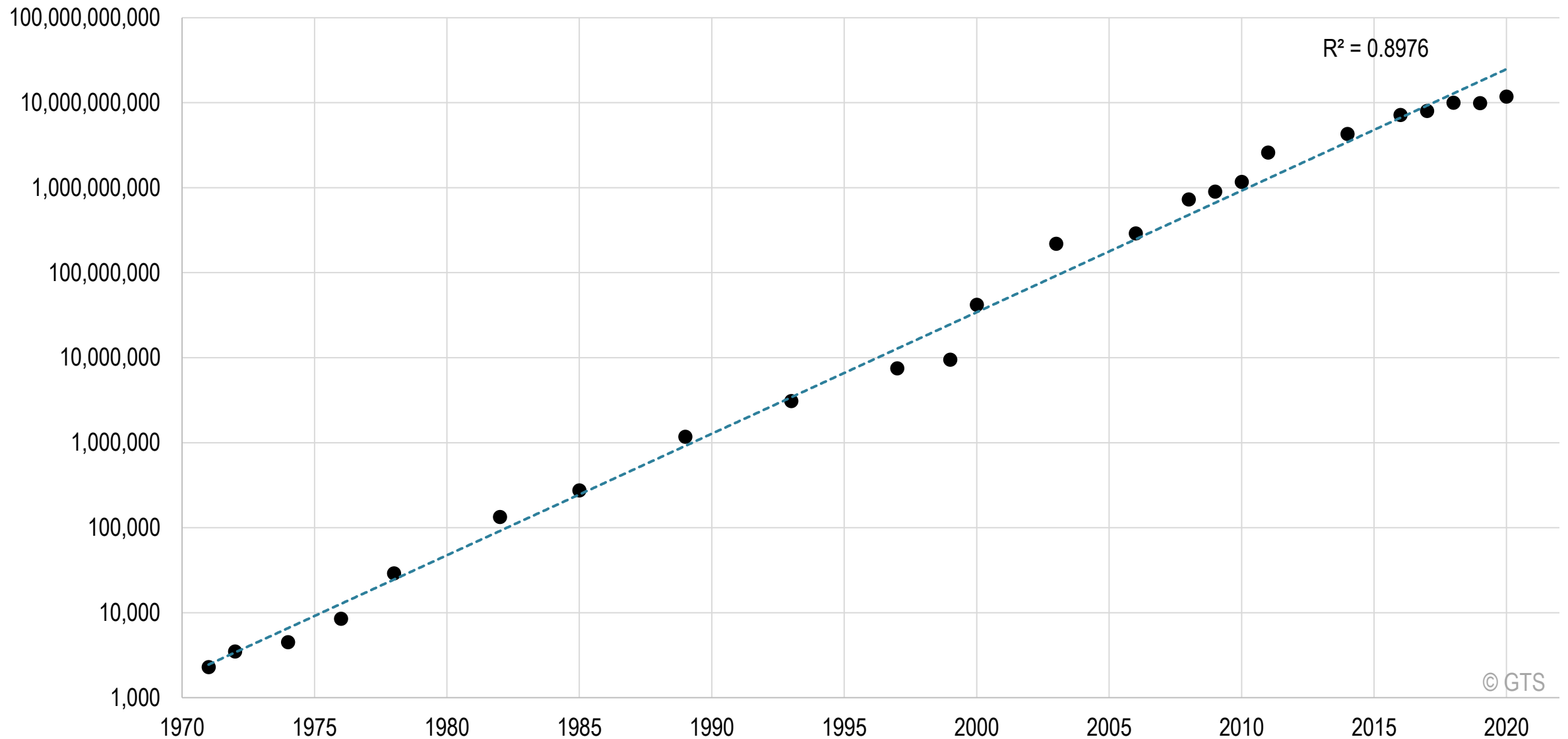
Longest Non-Commercial Flight Distance (in km)



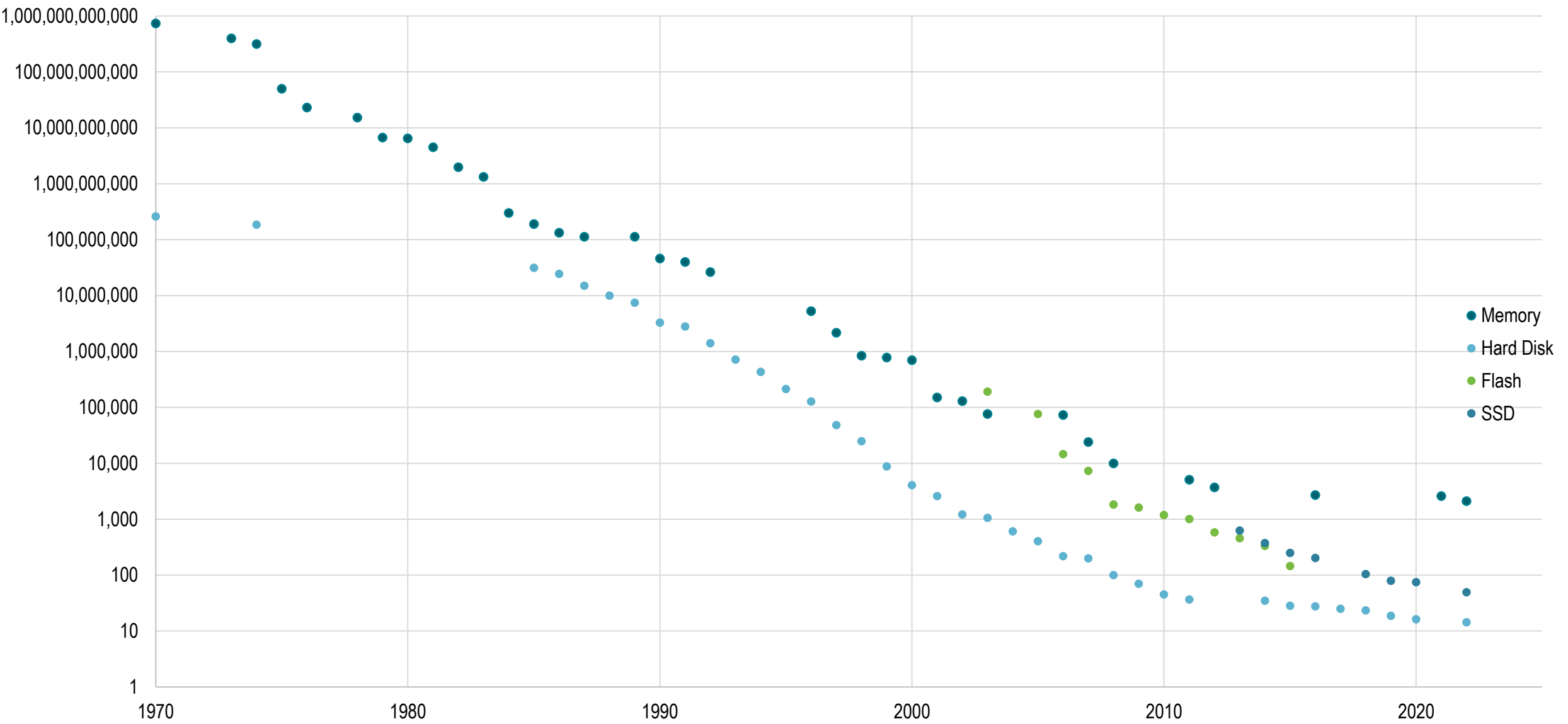
Route of the Graf Zeppelin into the Arctic (1931)



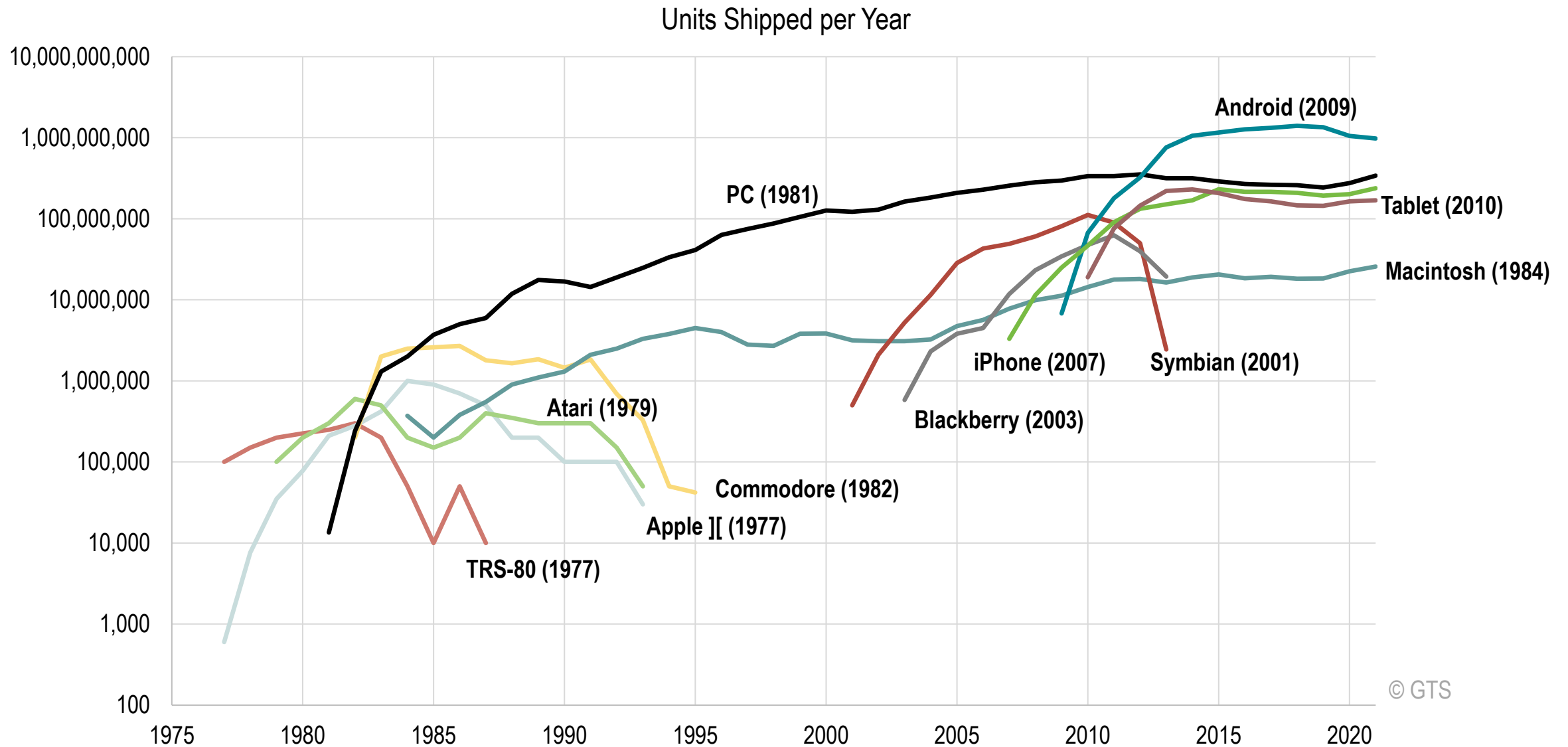
Moore's Law: Transistors per Microprocessor, 1971-2022



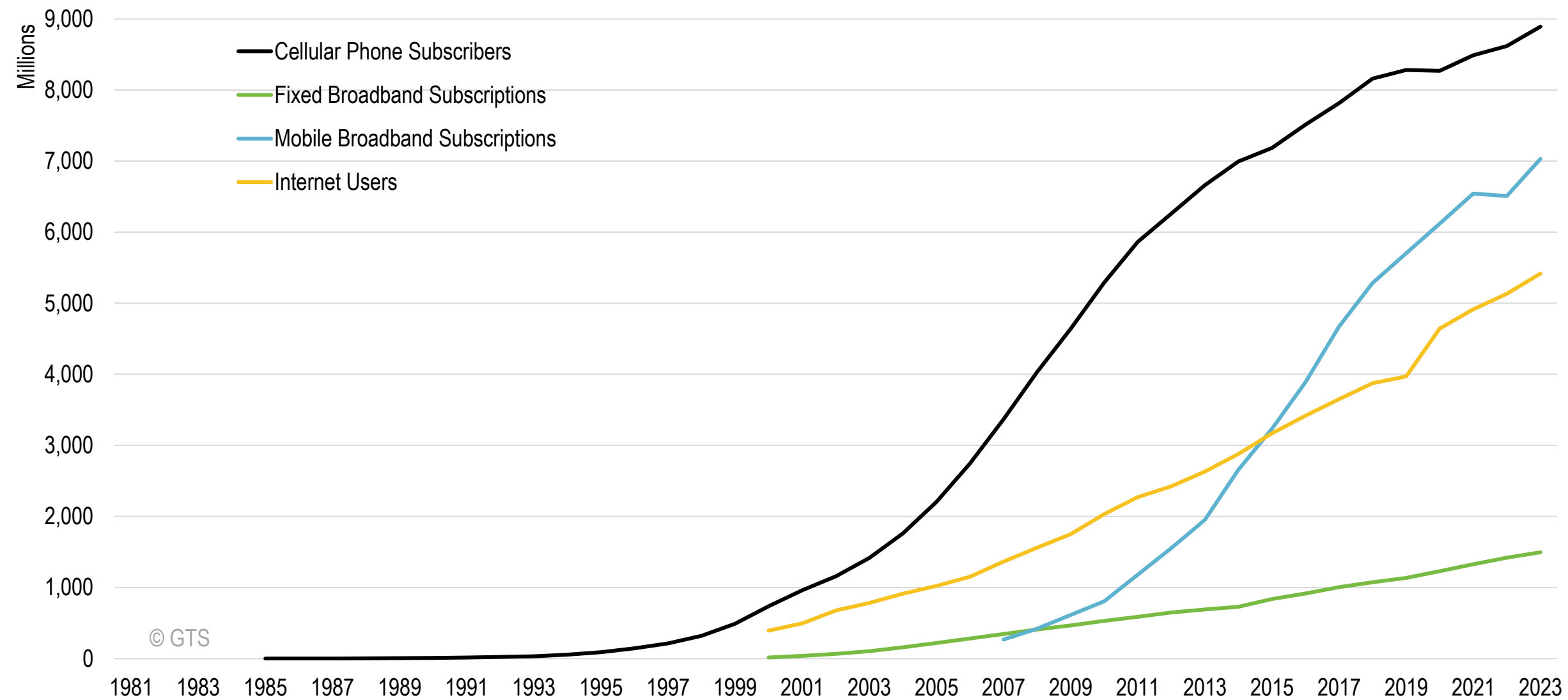
Computer Storage Space, 1970-2022 (Dollars per Gigabyte)



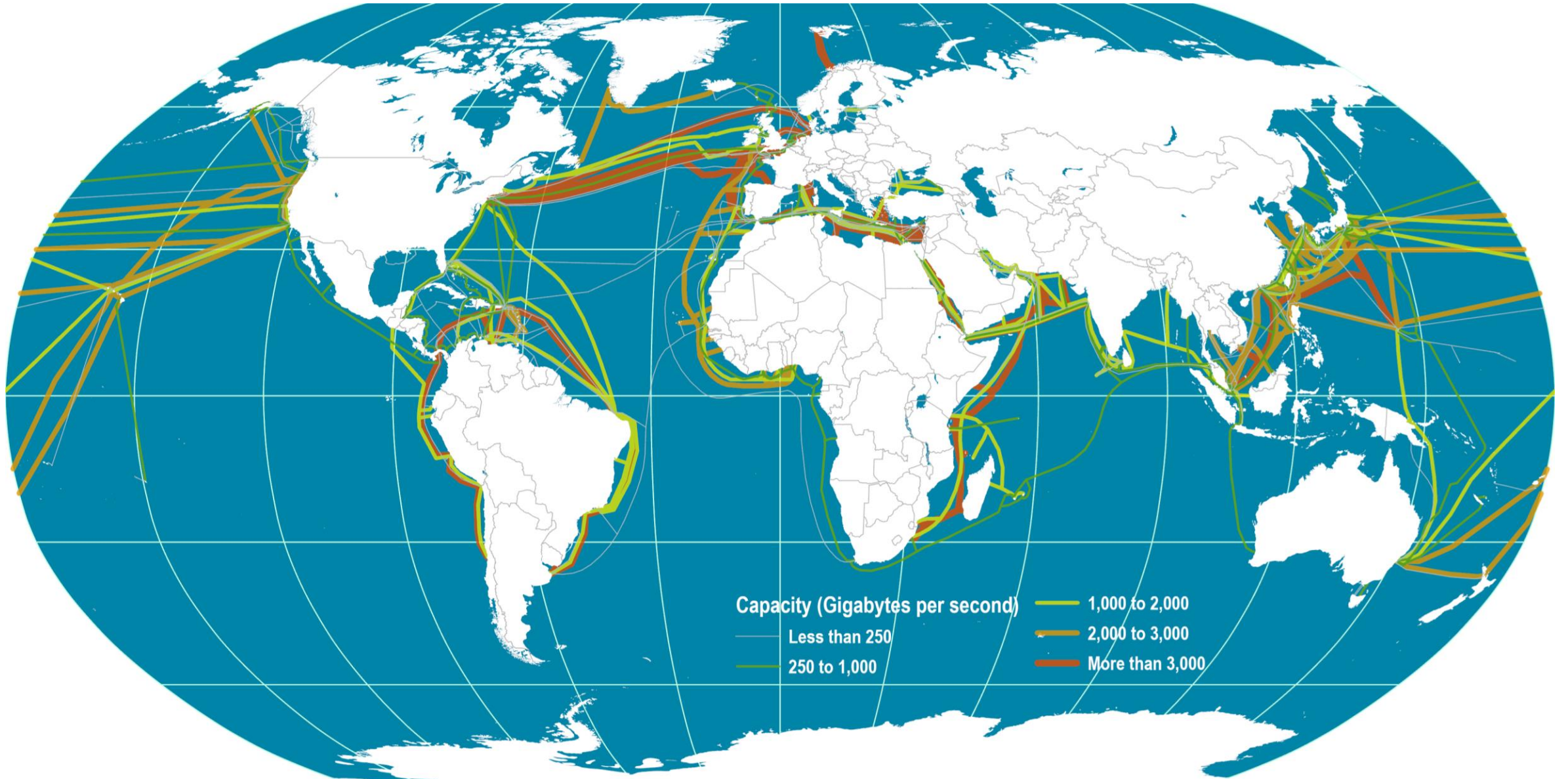
Diffusion of Personal Computing Devices, 1977-2021



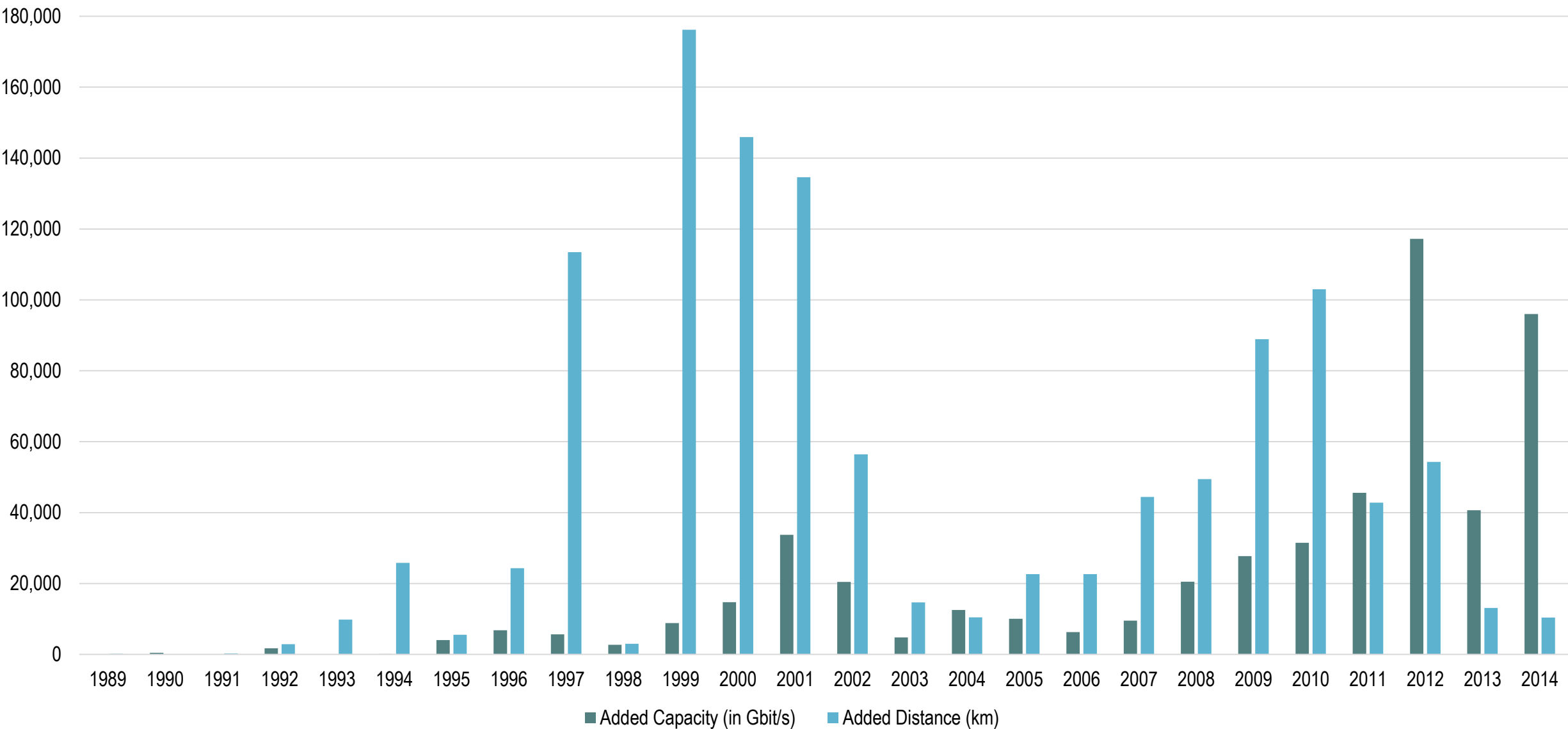
Diffusion of Telecommunication Services, 1985-2023



Global Submarine Cable Network



Annual Oceanic Cable Capacity Increase, 1989-2014



Some Long Distance Travel Costs

Link	Cost in Dollars (Current 2005 Dollars)
Transatlantic steamship (1880s)	\$35 to \$100 (\$1,000 to \$3,000)
Transcontinental rail (1880s)	\$100 to \$200 (\$3,000 to \$6,000)
Transcontinental rail (1940s)	\$70 to \$100 (\$250 to \$350)
Transcontinental air (1940s)	\$300 (\$3,600)
Transcontinental air (1960s)	\$150 (\$1,200)
Transcontinental air (2000s)	\$600

Evolution of Mobility, United States, 1800-2000

	Average ground travel speed	Average mobility	Per capita GDP
1800	3 mph	1,500 miles per year	\$1,200
1850	4 mph	1,600 miles per year	\$1,900
1900	8 mph	2,000 miles per year	\$5,000
1950	23 mph	6,900 miles per year	\$12,000
2000	34 mph	18,000 miles per year	\$35,000

Some Impacts of Early Containerization

	Pre-Containerization (1965)	Post-Containerization (1970-71)
Dock labor productivity	1.7 tons per hour	30 tons per hour
Port concentration (loading ports servicing Europe/Australia trade)	11 ports	3 ports
Insurance costs (Australia / Europe imports)	£0.24 per ton	£0.04 per ton
Inventory holding costs (Hamburg/Sydney)	£2 per ton	£1 per ton

Corporate Adaptation to Transport Innovations: American Express and Wells Fargo

American Express

Interstate Wagon Services



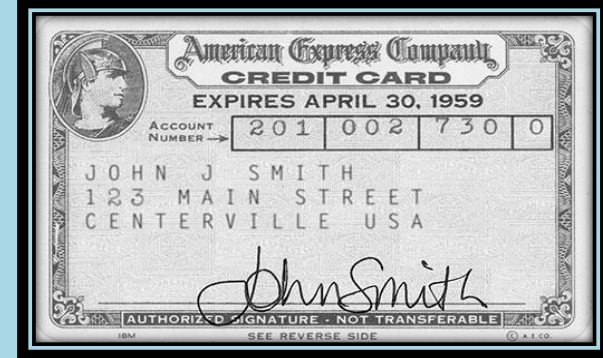
1850: Established in Buffalo, NY

Rail Services



1883: Express trains
1918: Exiting the express business

Financial Services



1857: Money orders
1891: Traveler's cheques
1958: Credit cards

Wells Fargo



1852: Established in San Francisco, CA
1866: Stagecoach services



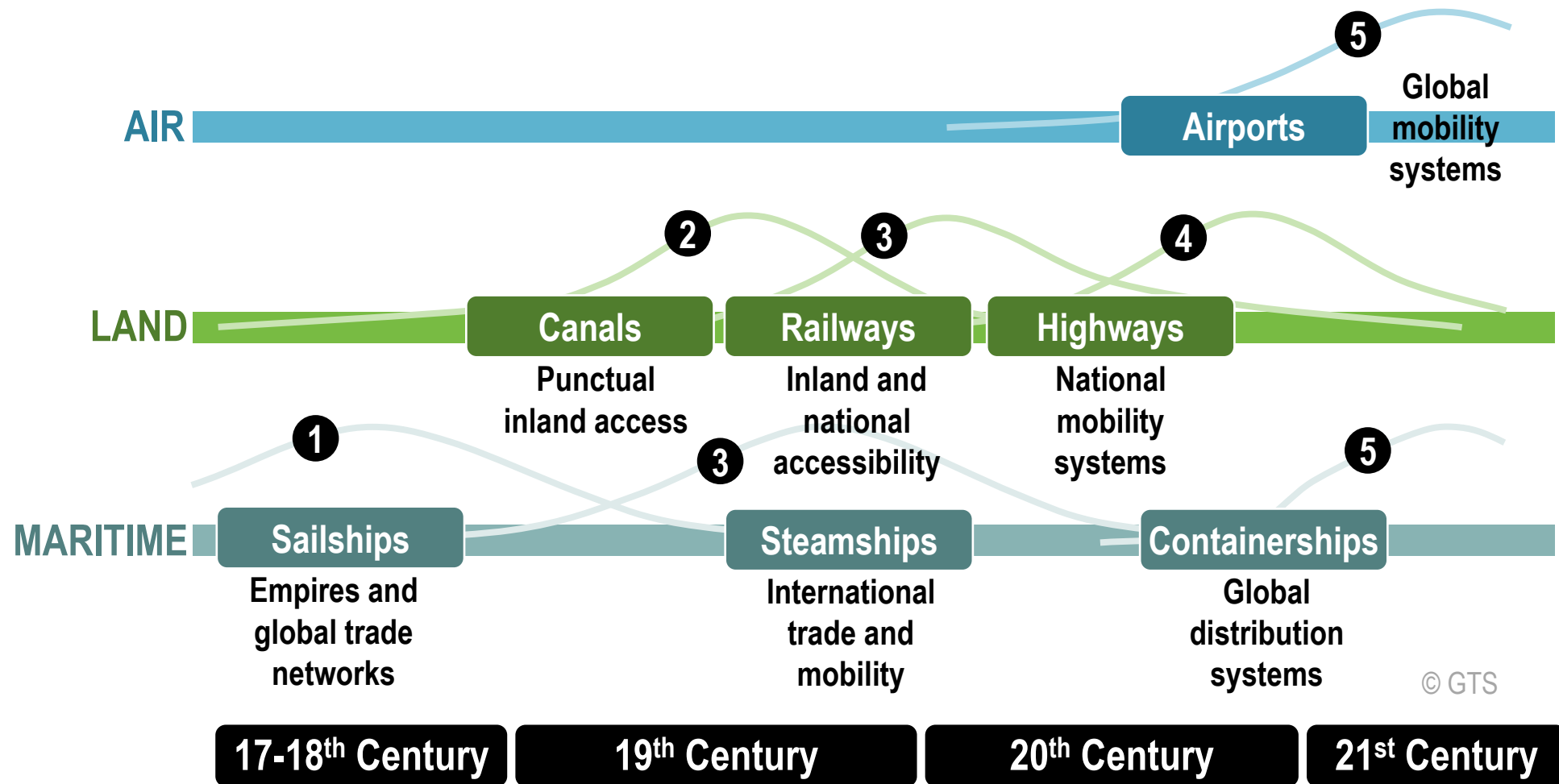
1888: Express trains



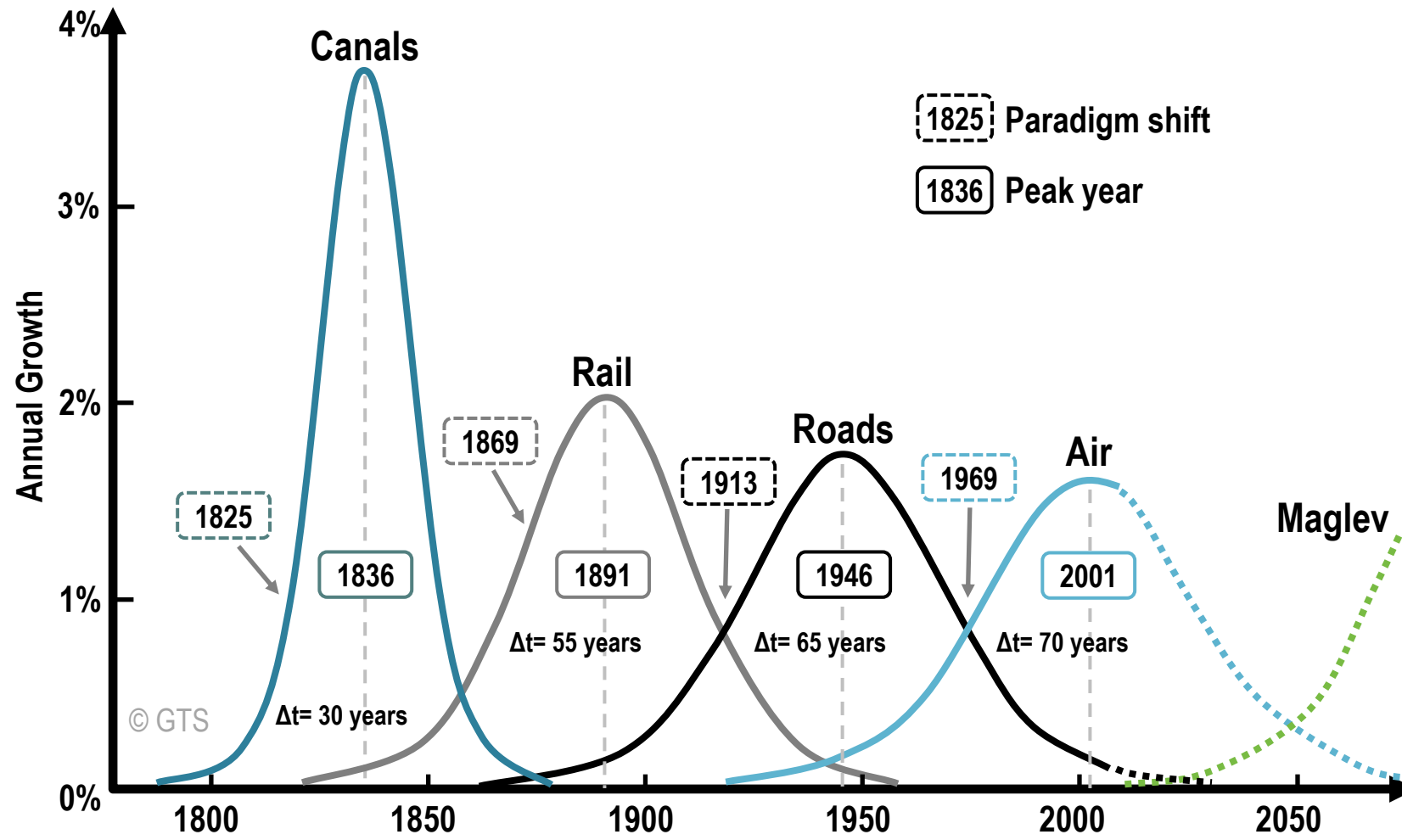
1905: Wells Fargo Bank
1967: Credit cards
1995: Web banking accounts

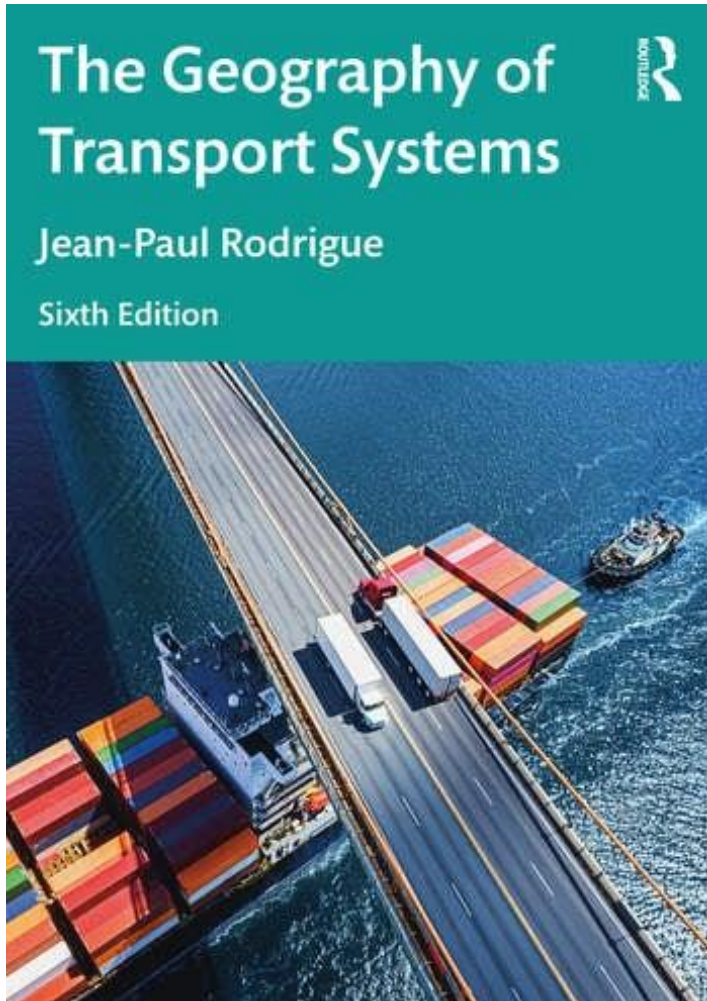
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Cumulative Waves of Transport Development



Growth of the US Transport System, 19th - 21st Century



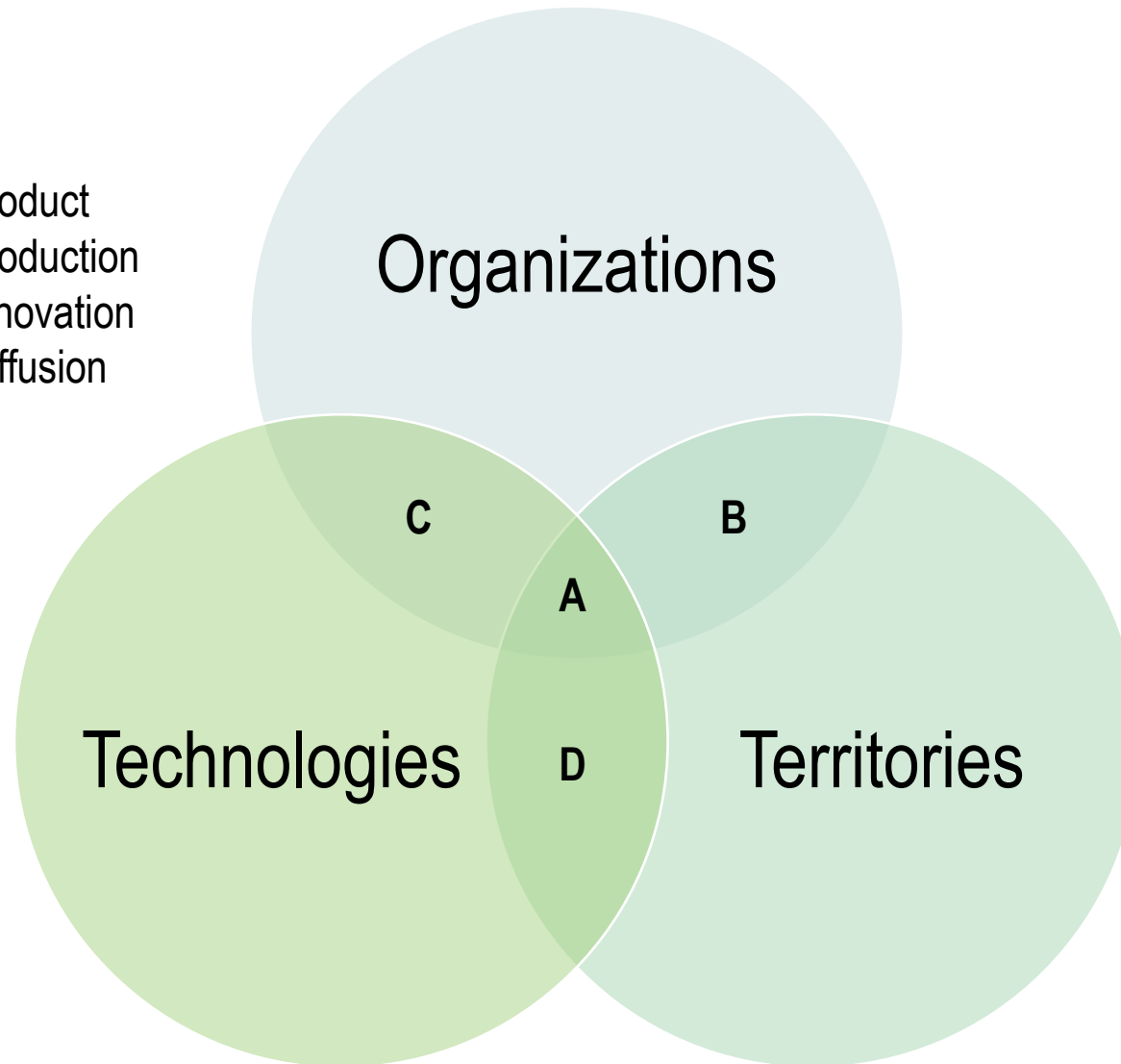


Transportation and Commercial Geography

Chapter 1.4

Dimensions of Economic Geography

A: Product
B: Production
C: Innovation
D: Diffusion



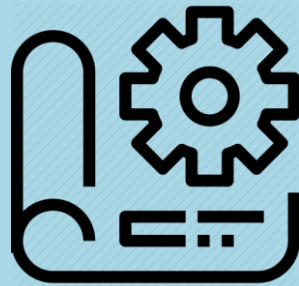
The Drivers of Trade and Globalization

INTEGRATION



- Regulatory chains.
- Harmonization of regulatory regimes.
- Trade agreements.

PRODUCTION



- Supply / value chains.
- Offshoring.
- Global production networks.

TRANSPORTATION



- Transport chains.
- Containerization.
- Transborder transportation.

TRANSACTIONS



- Information chains (ICT).
- Investment capital.
- Credit for transactions.

STANDARDS

© GTS

Measures, voltage, telecommunications, containers, currencies

Globalization as a Driver of Added Value



RESEARCH AND DEVELOPMENT

Finding better products and processes through innovation.



INPUT COSTS

Using the advantages of locations (land, labor, capital, resources).



TRANSPORTATION

Effectively transporting and distributing resources, parts and finished goods.

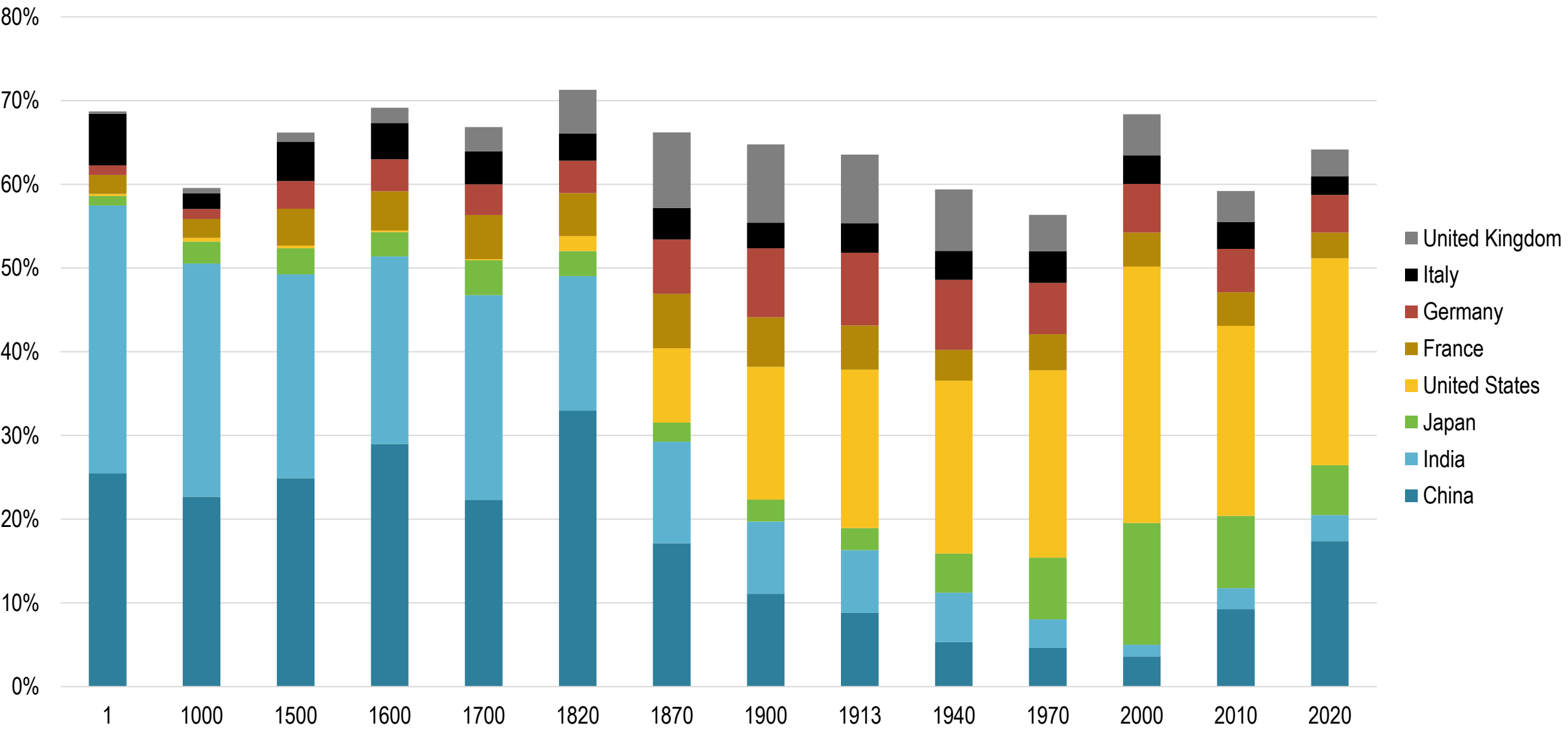


SUSTAINABILITY

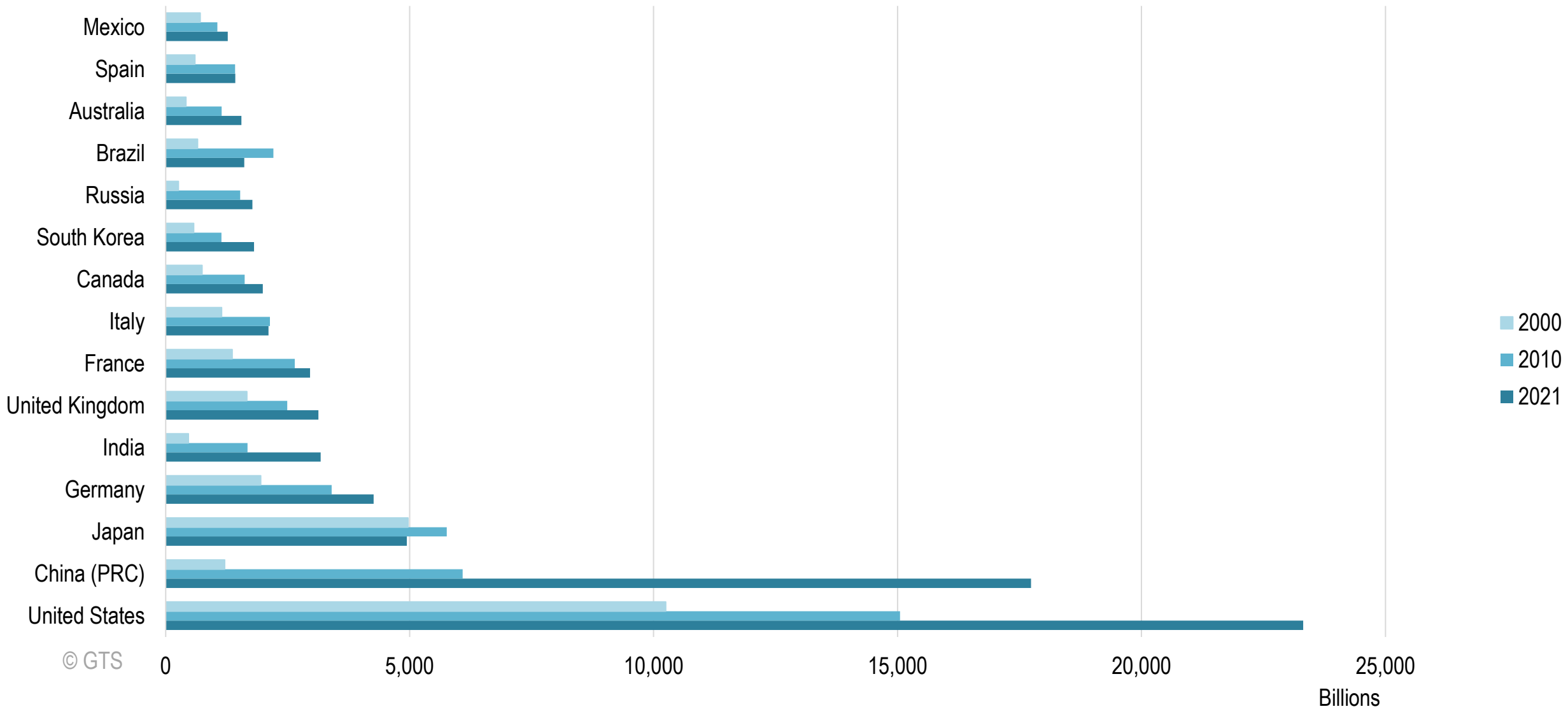
Improving resource, environmental and energy efficiency.

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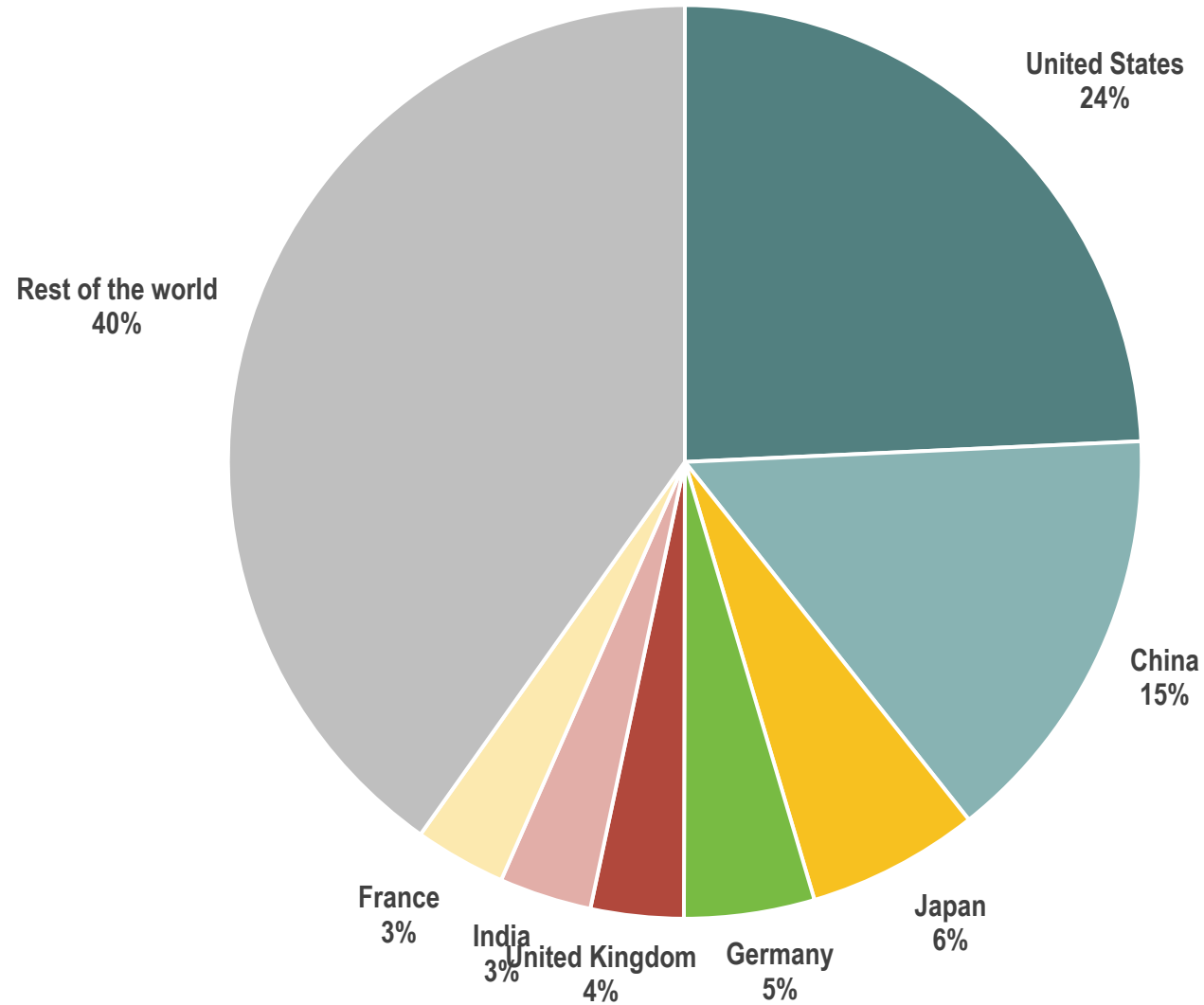
World GDP, 1CE - 2020



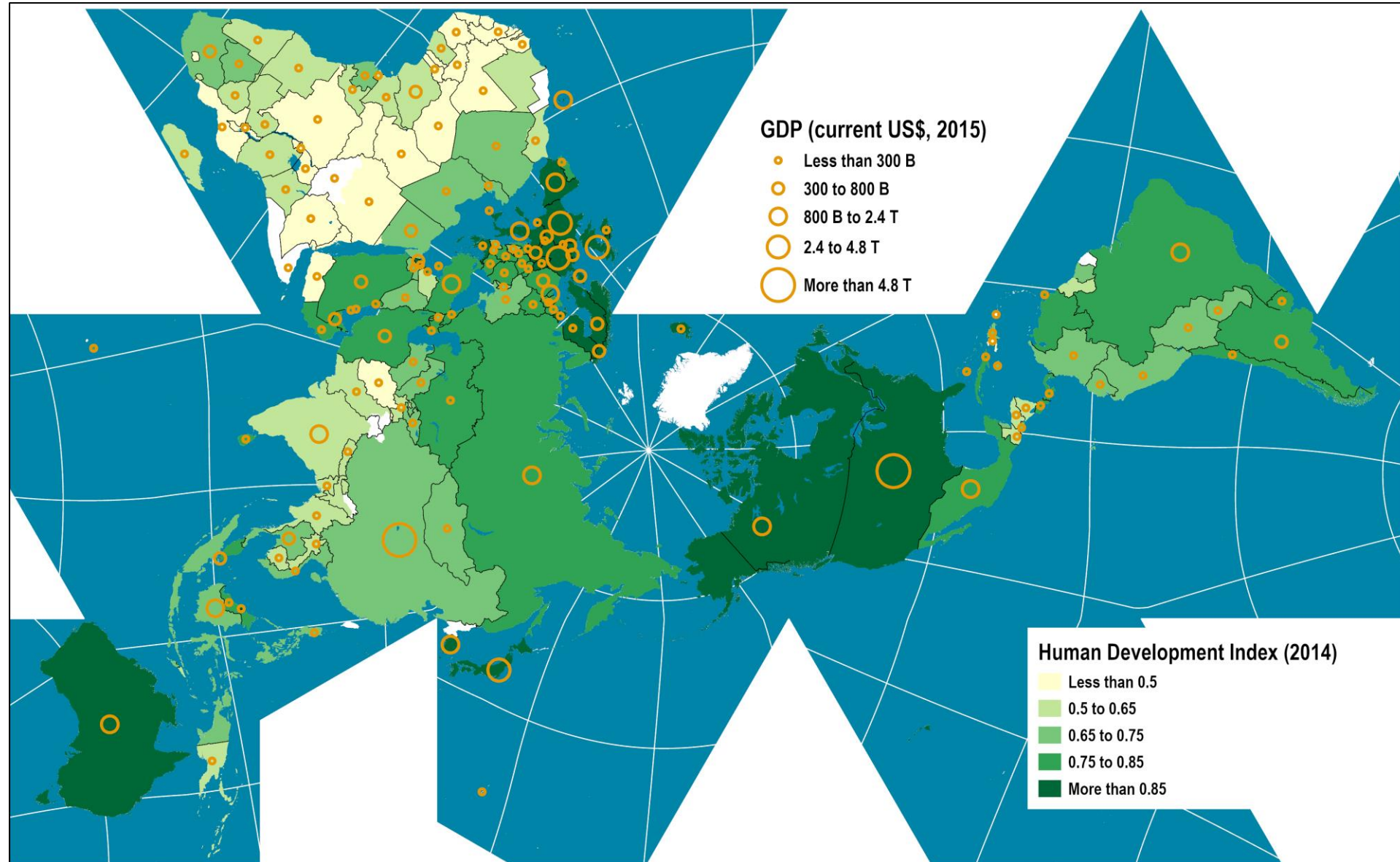
World Nominal GDP, 2000-2021 (in billion USD)



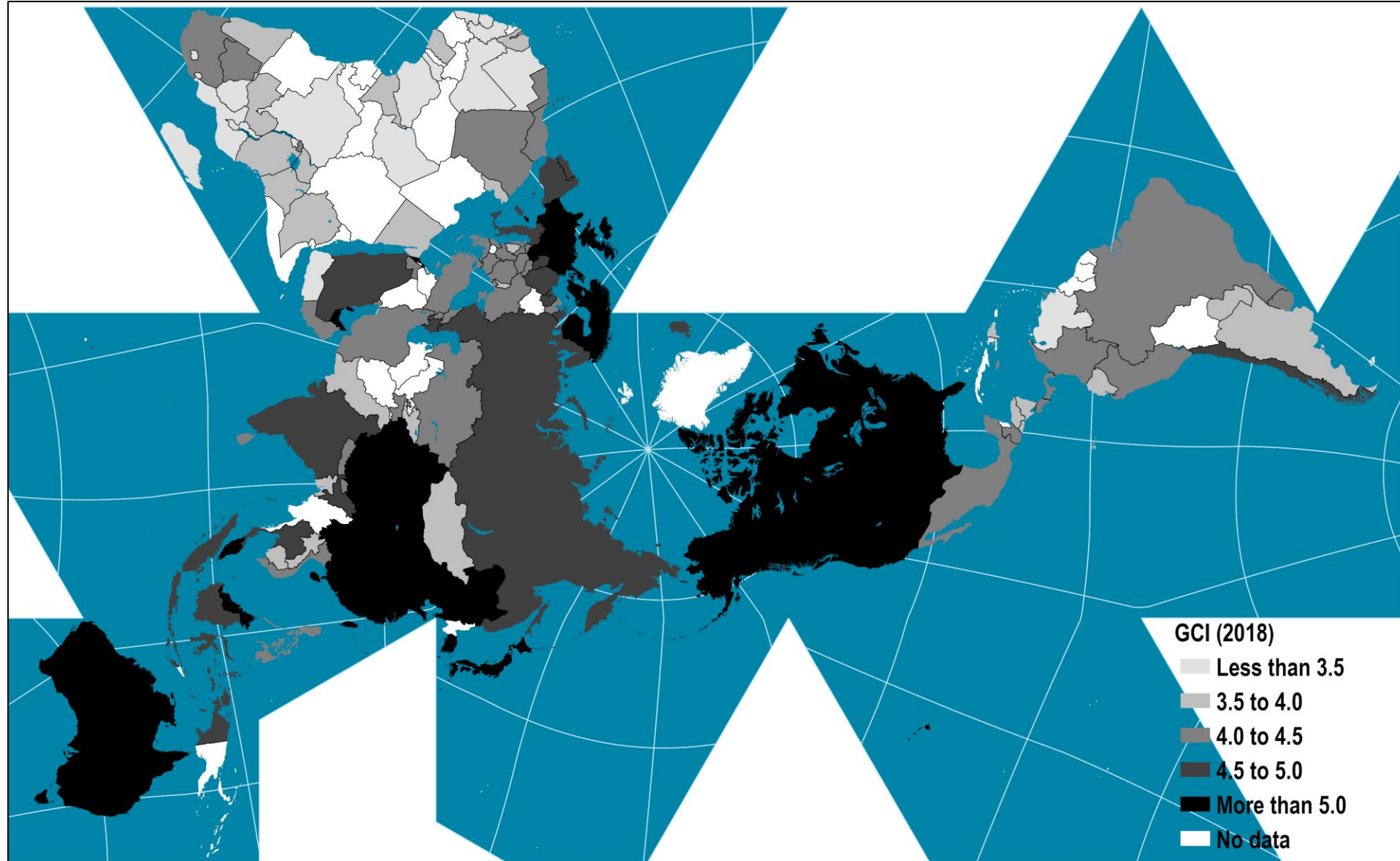
Share of the World GDP, 2016 (Current USD)



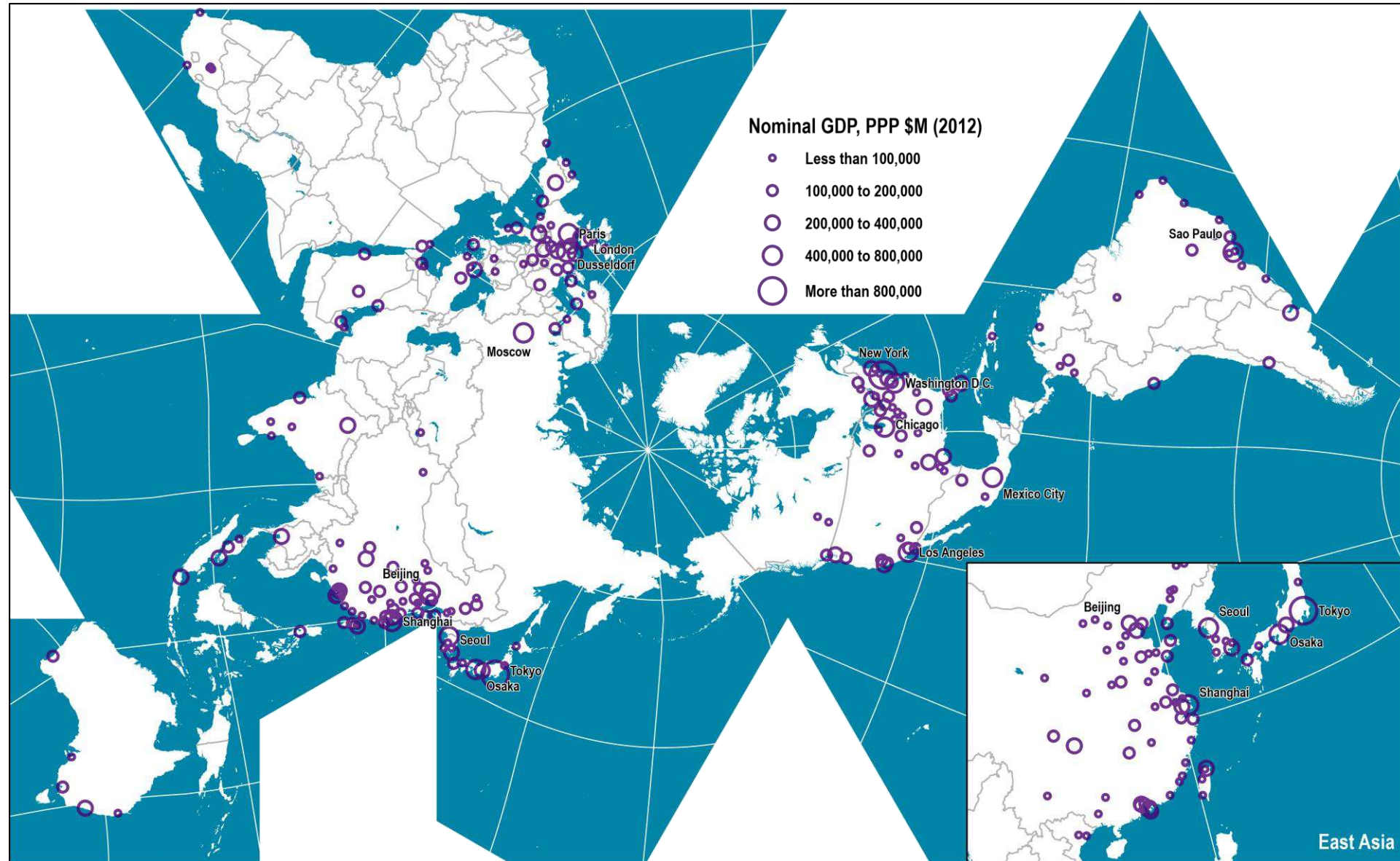
Global Gross Domestic Product and Human Development Index, 2015



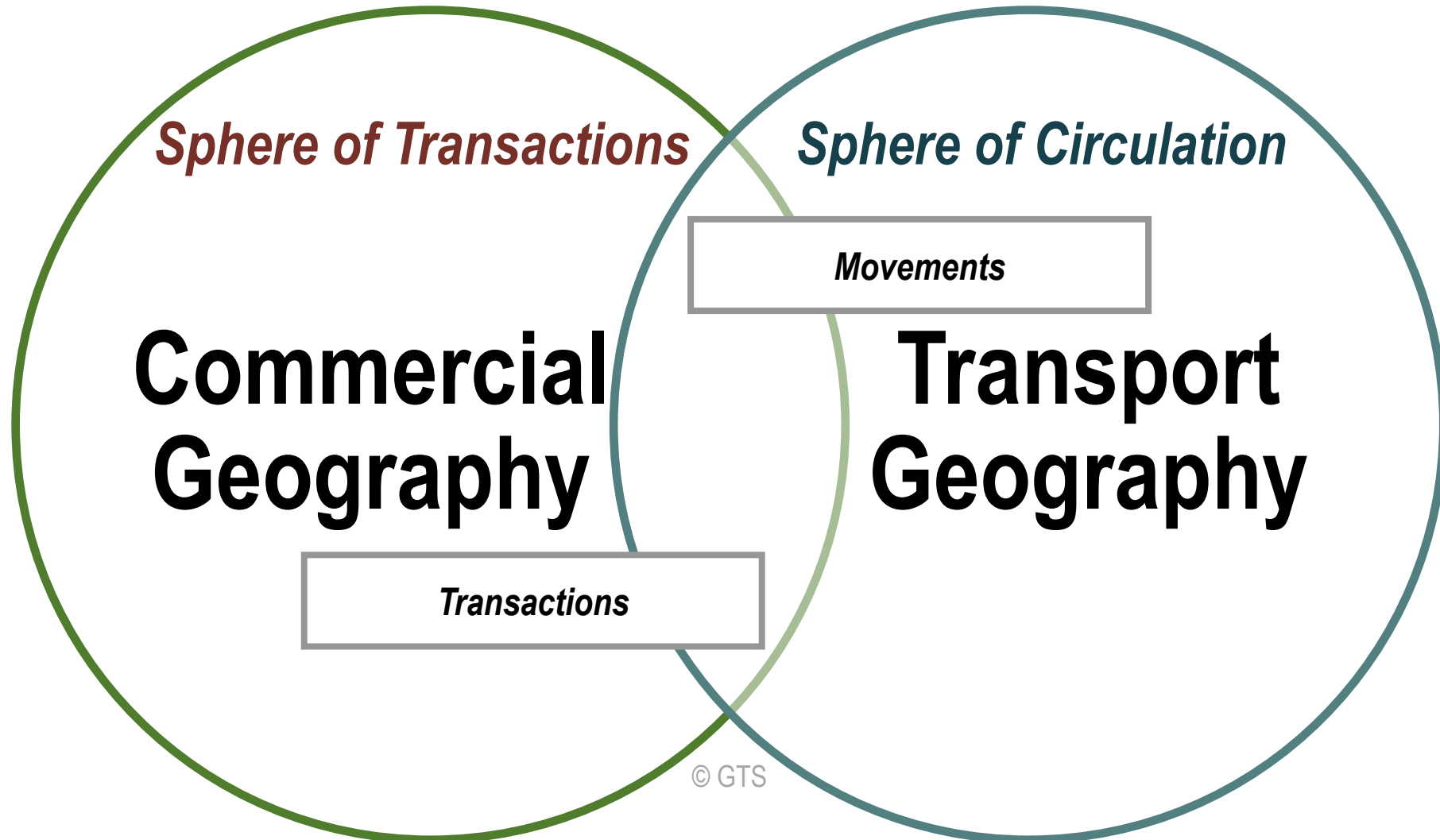
Global Competitiveness Index, 2018



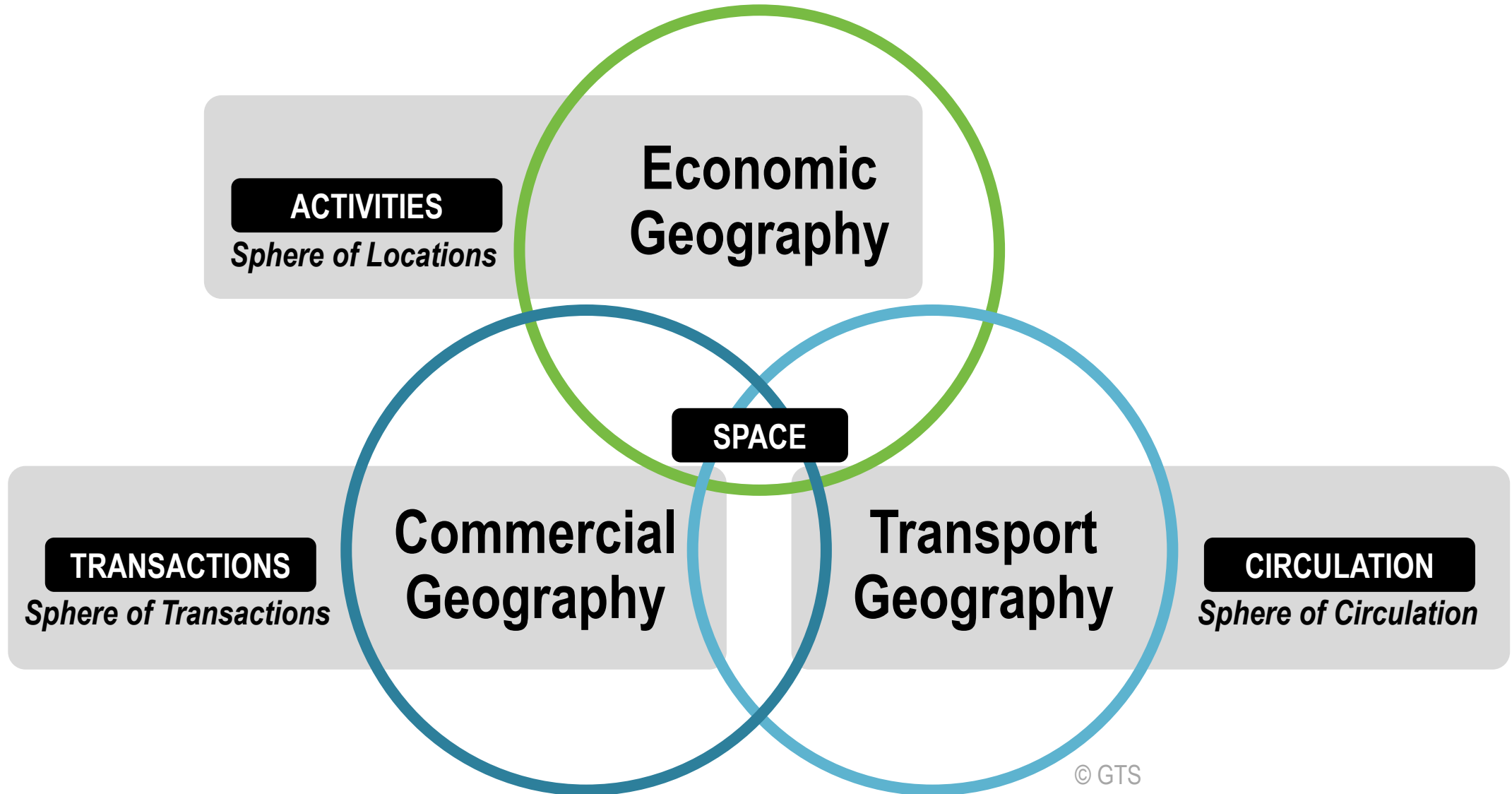
The Economic Output of the World's Major Metropolitan Areas, 2012



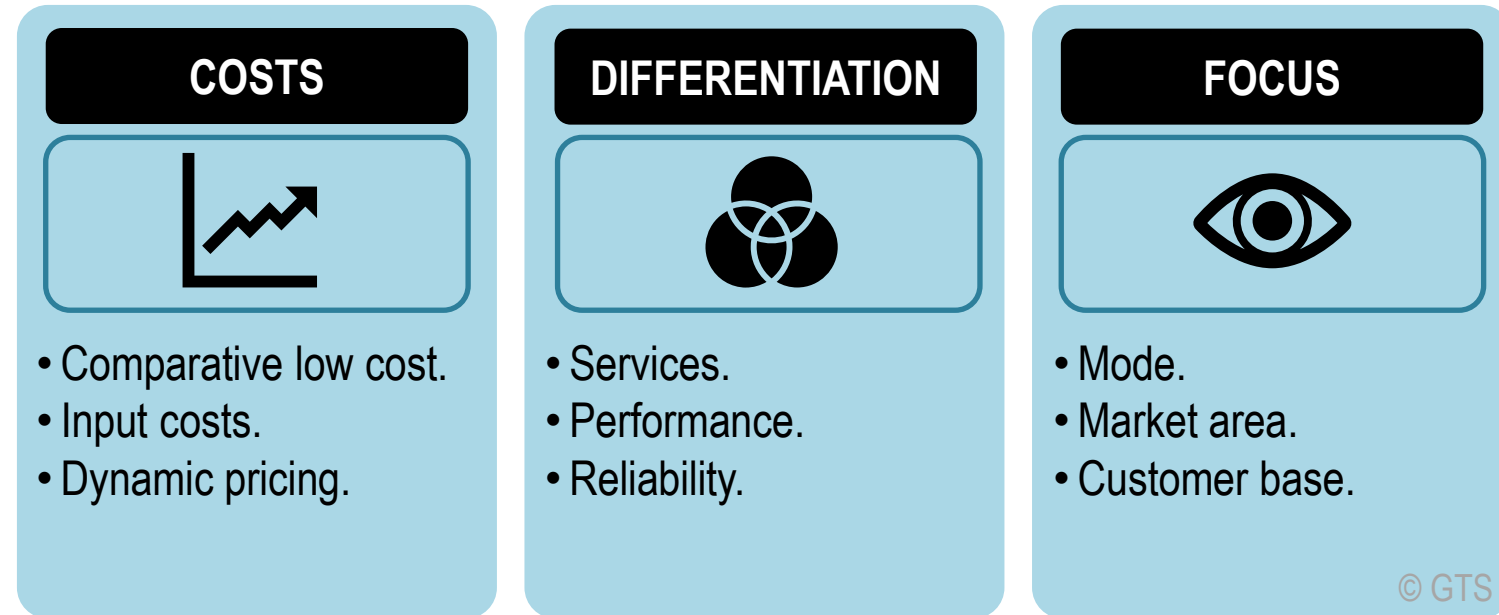
Economic, Transport and Commercial Geography



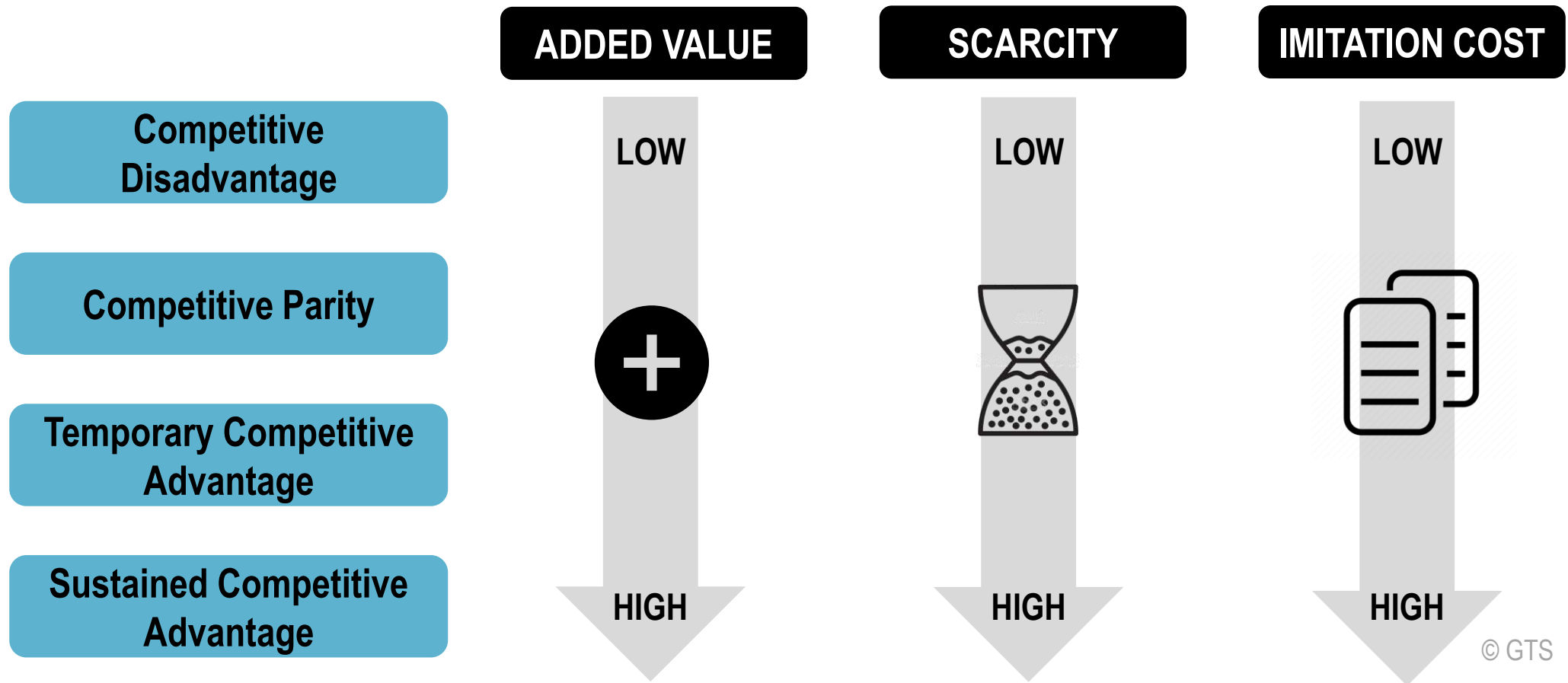
Economic, Transport and Commercial Geography



Main Forms of Competitiveness in Transportation

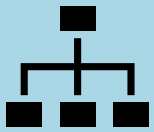


Types of Competitive Advantages



Types of Innovation

ORGANIZATION



- Market information.
- Managing organizational resources.
- Mergers and acquisitions.
- Business practices.

PROCESS



- Assembly and manufacturing.
- Use of resources.

PRODUCT



- Product design.
- Product quality.

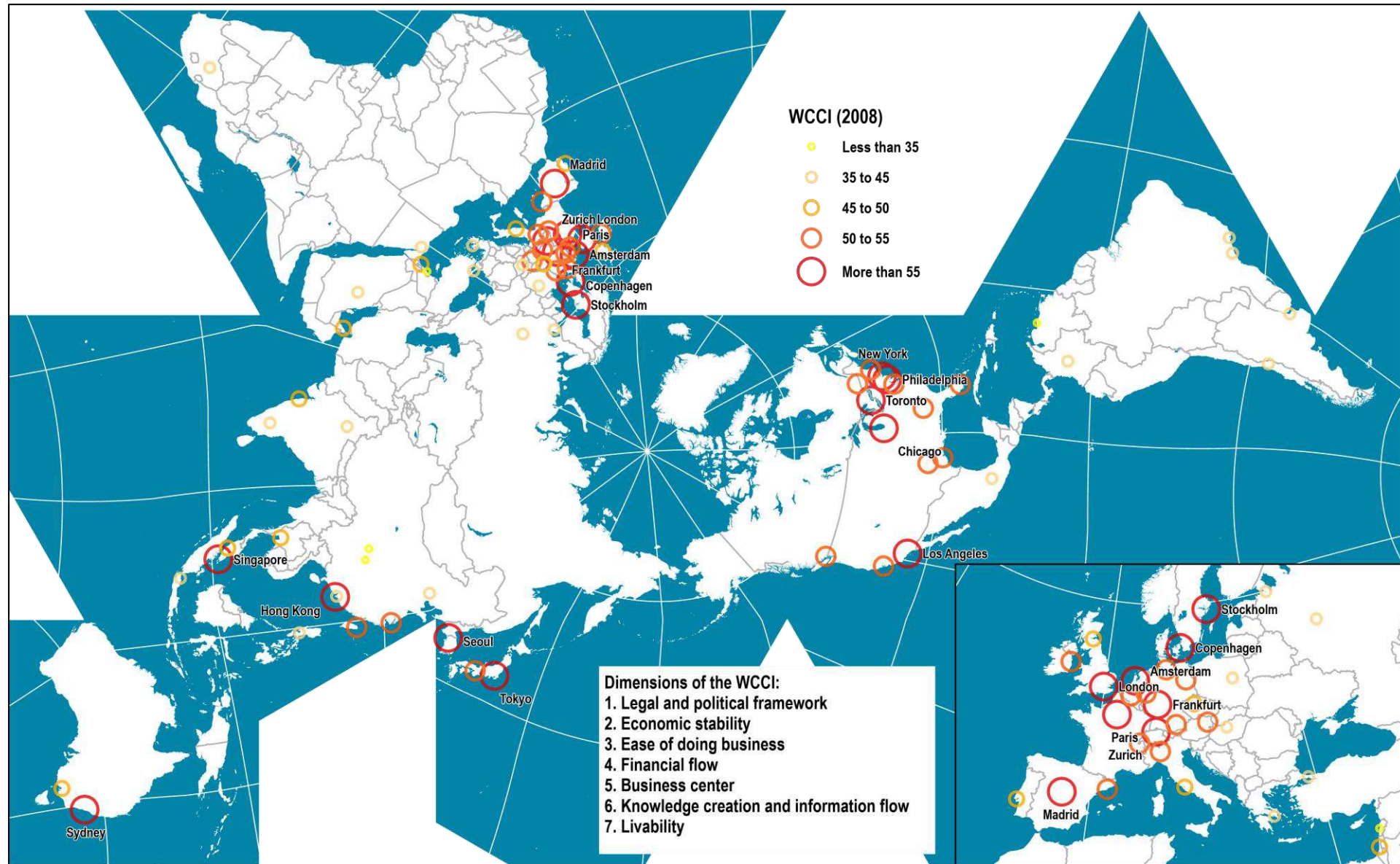
DISTRIBUTION



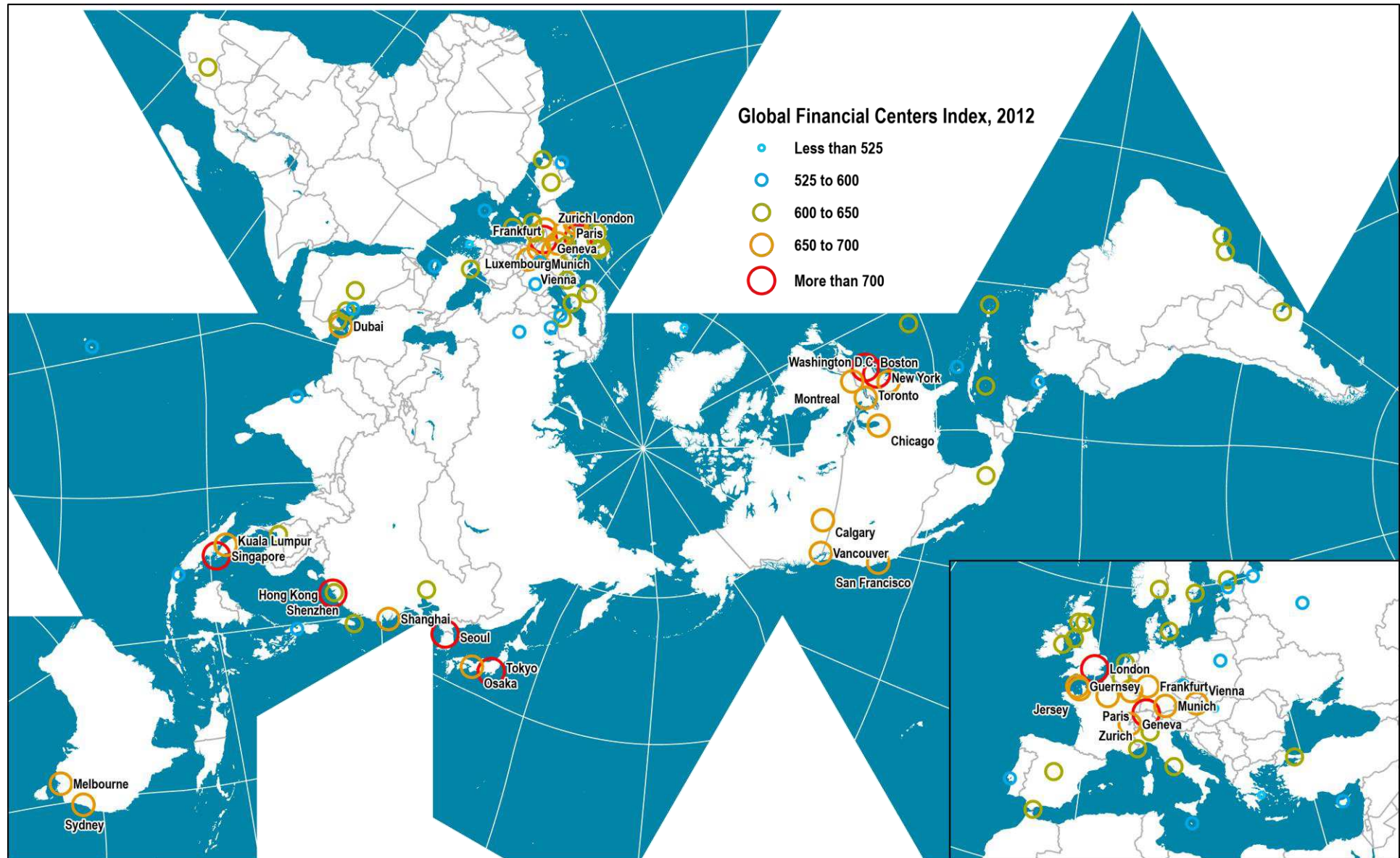
- Access to markets.
- Transport costs.
- Packaging and packing.

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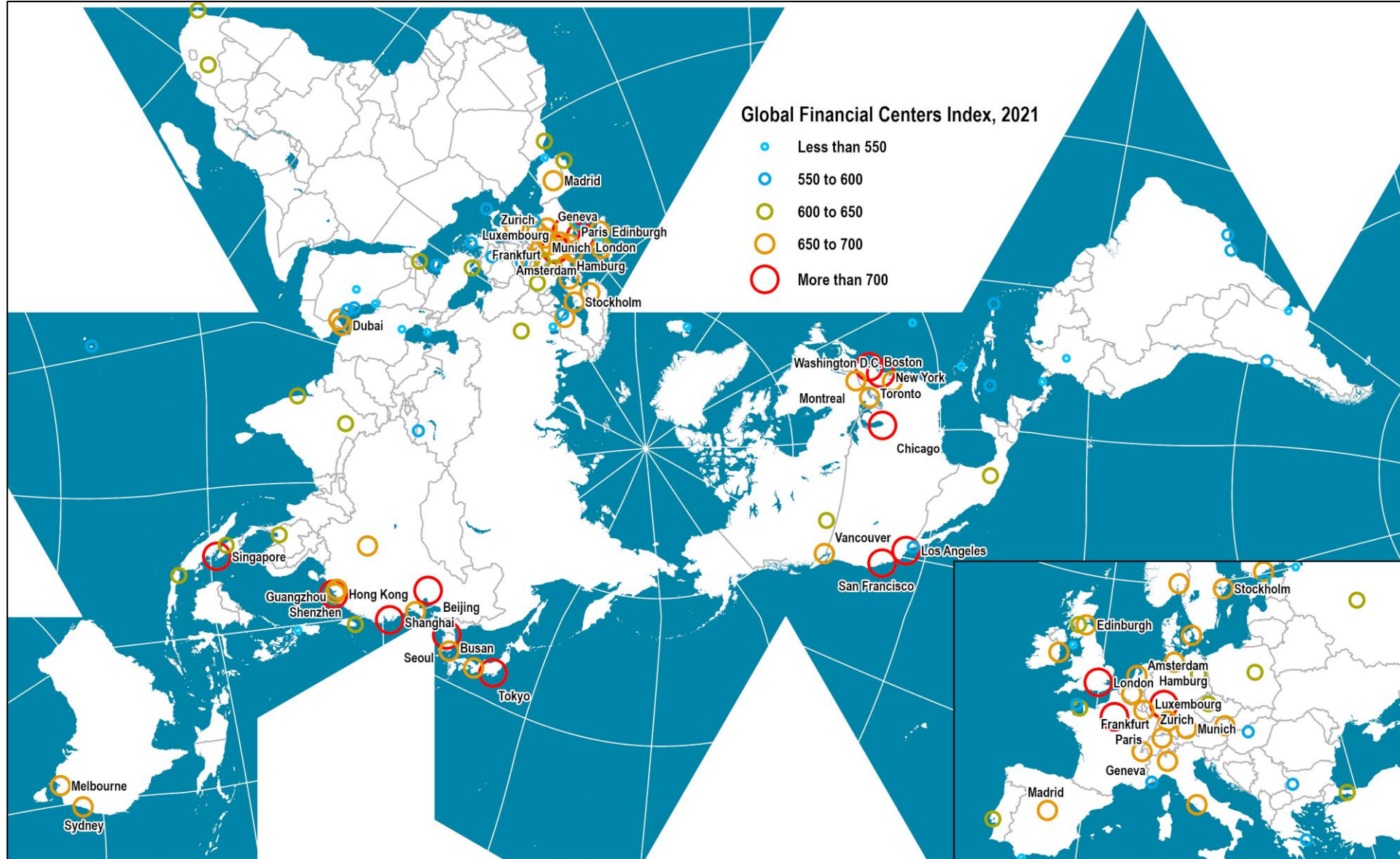
Worldwide Centers of Commerce Index, 2008 (Removed – no longer updated)



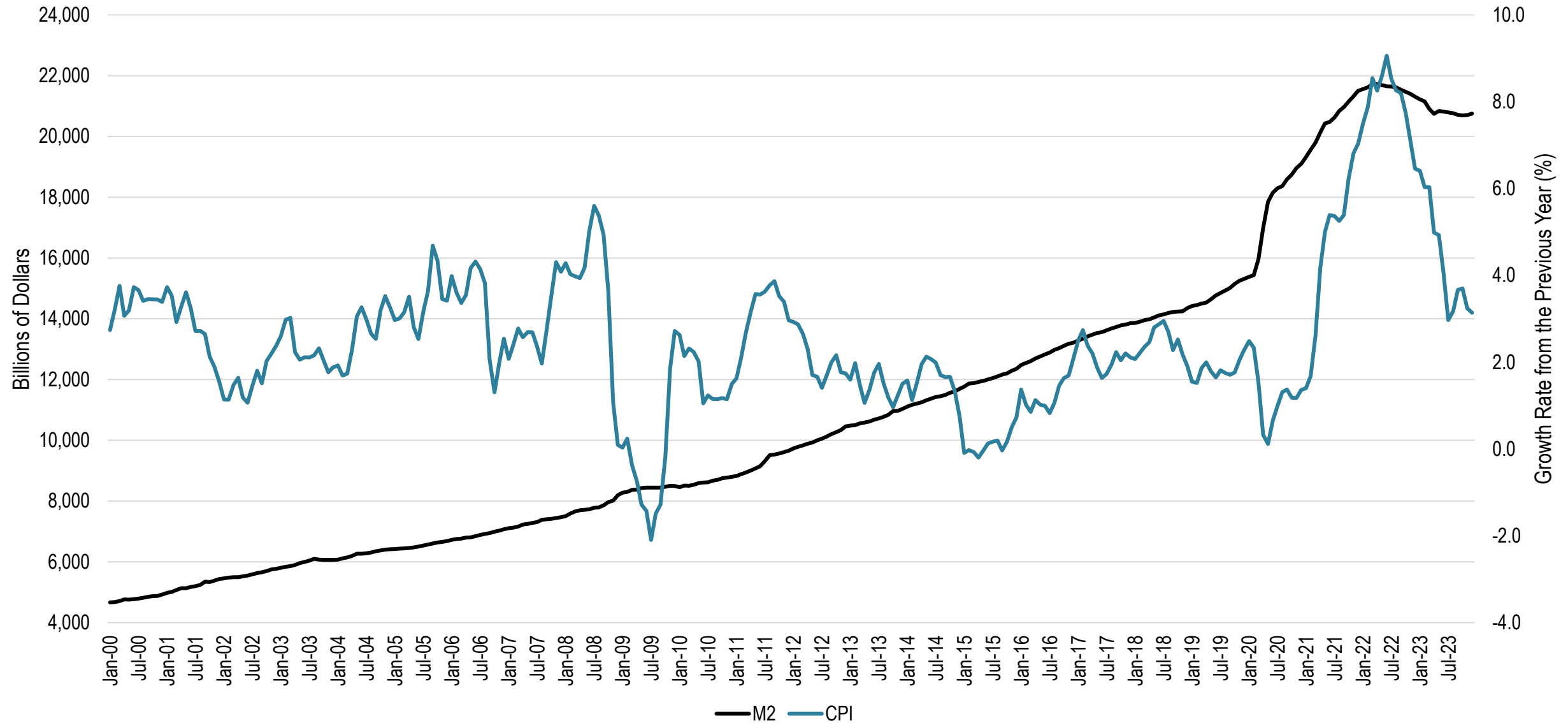
Global Financial Centers, 2012



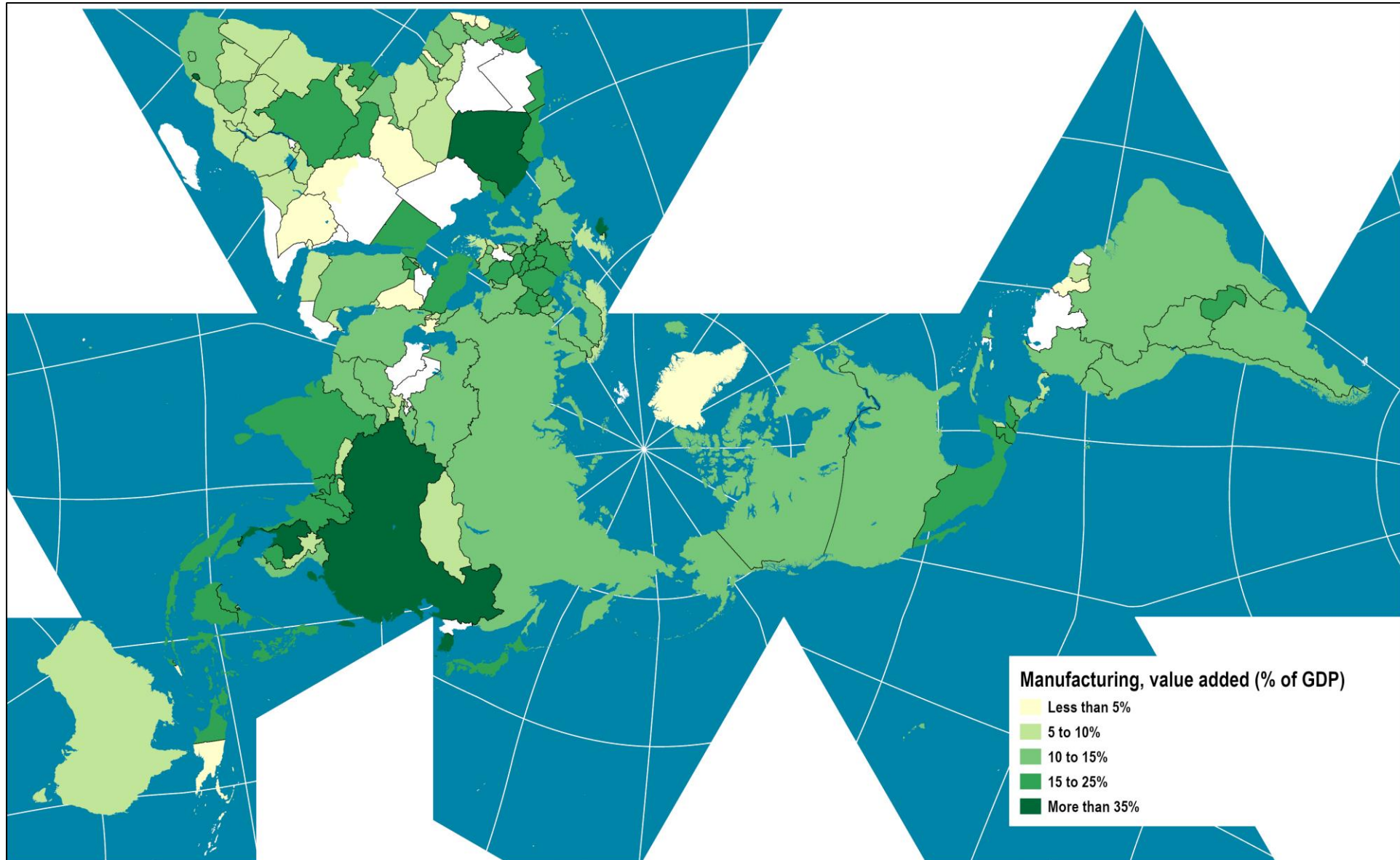
Global Financial Centers, 2021



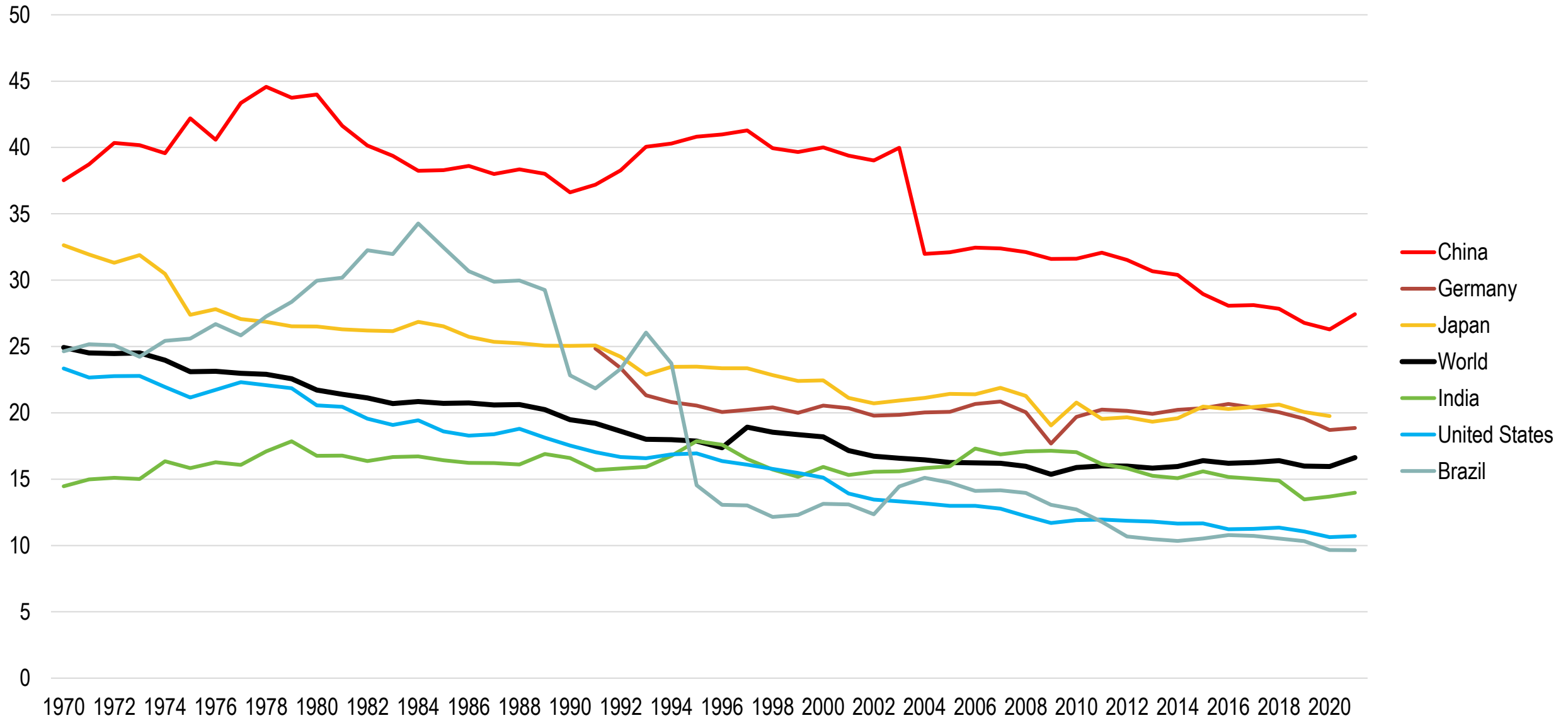
M2 Money Supply and Consumer Price Index, United States, 2000-2023



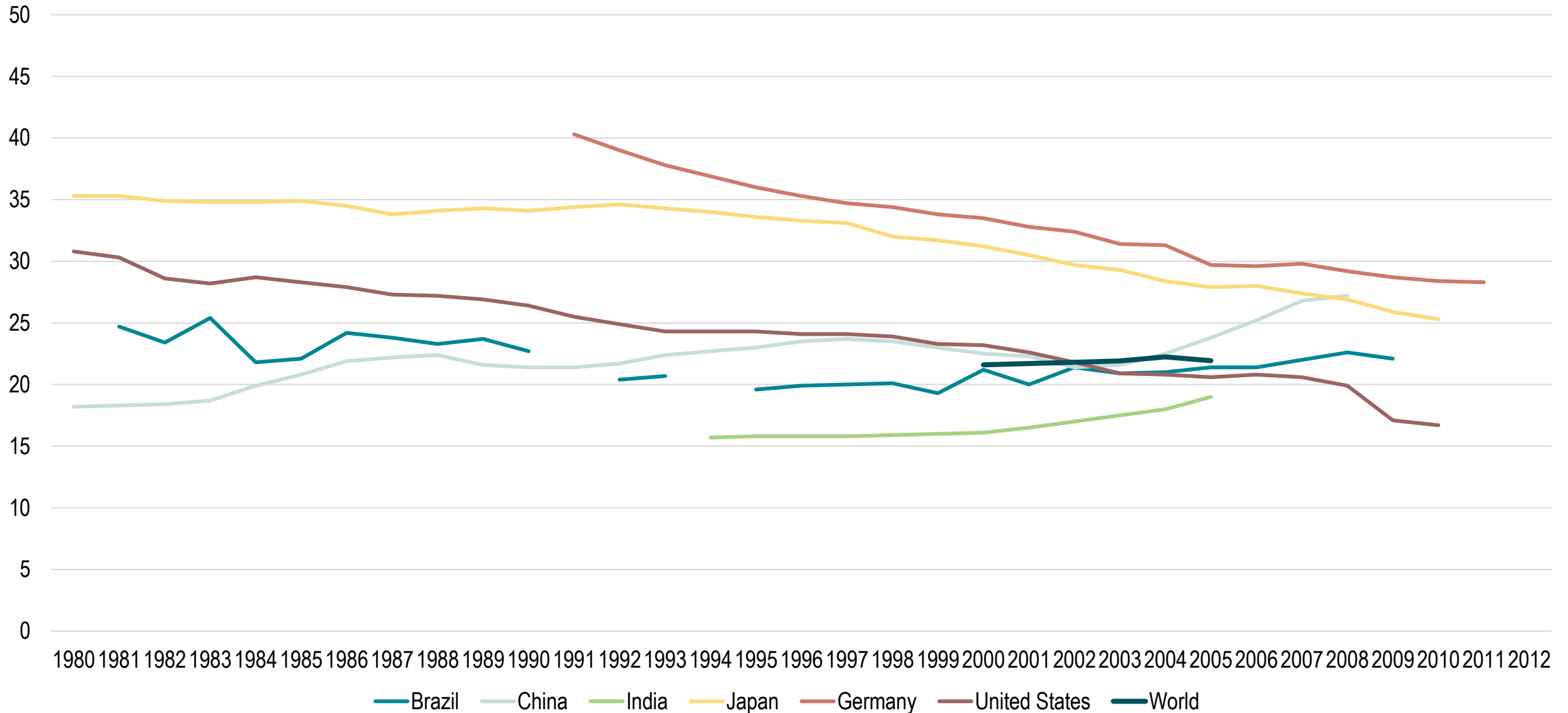
Global Manufacturing, 2015



GDP Share of Manufacturing, Selected Countries, 1970-2021



Employment in Industry (in % of total Employment), 1980-2011



Drivers of Change in Manufacturing and the Transition Towards Added-Value

MARKET FORCES

- Growth in emerging markets
- Demographic shifts

TECHNOLOGIES

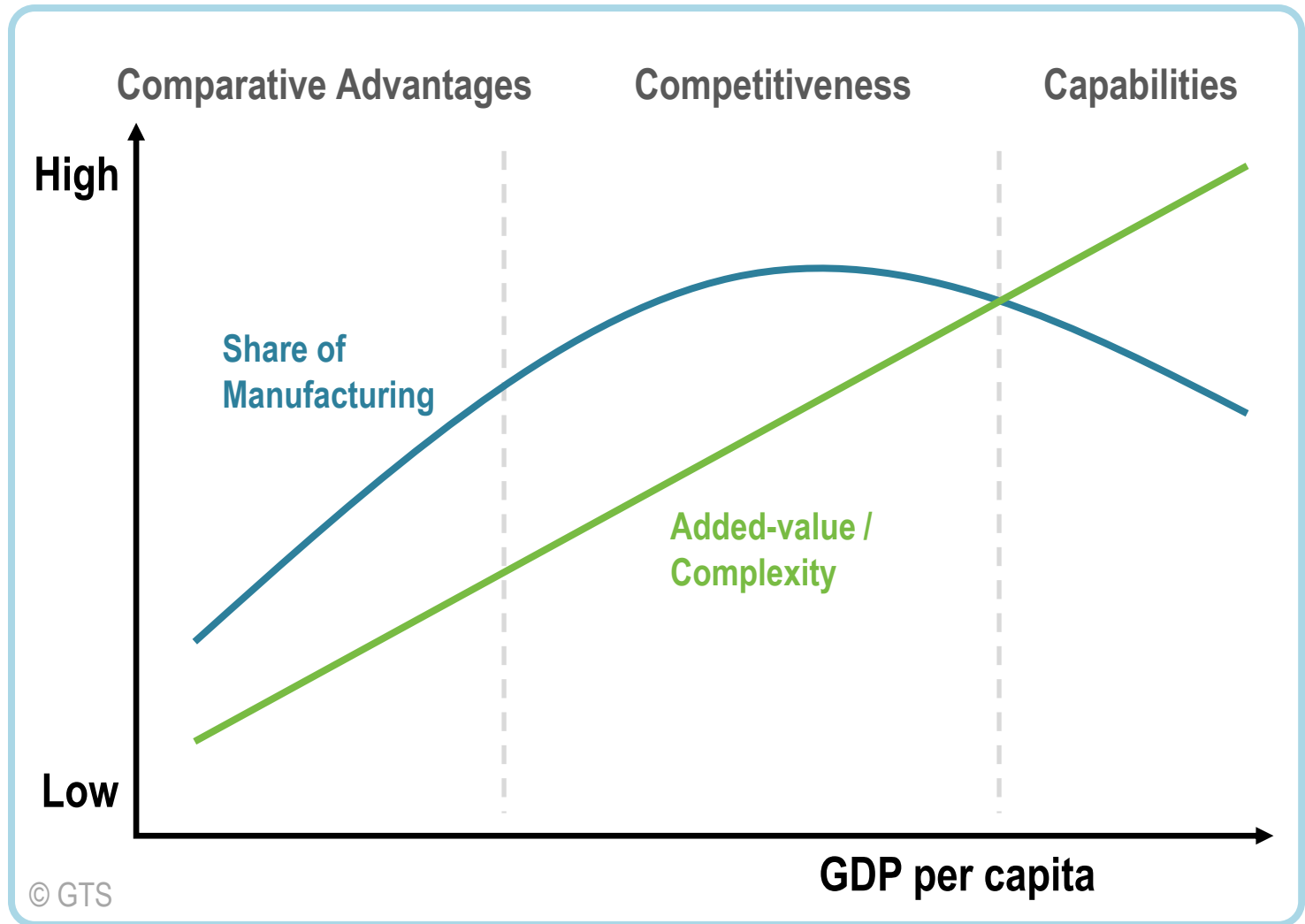
- Digitalization and automation
- Production costs
- Improved logistics

RESOURCES

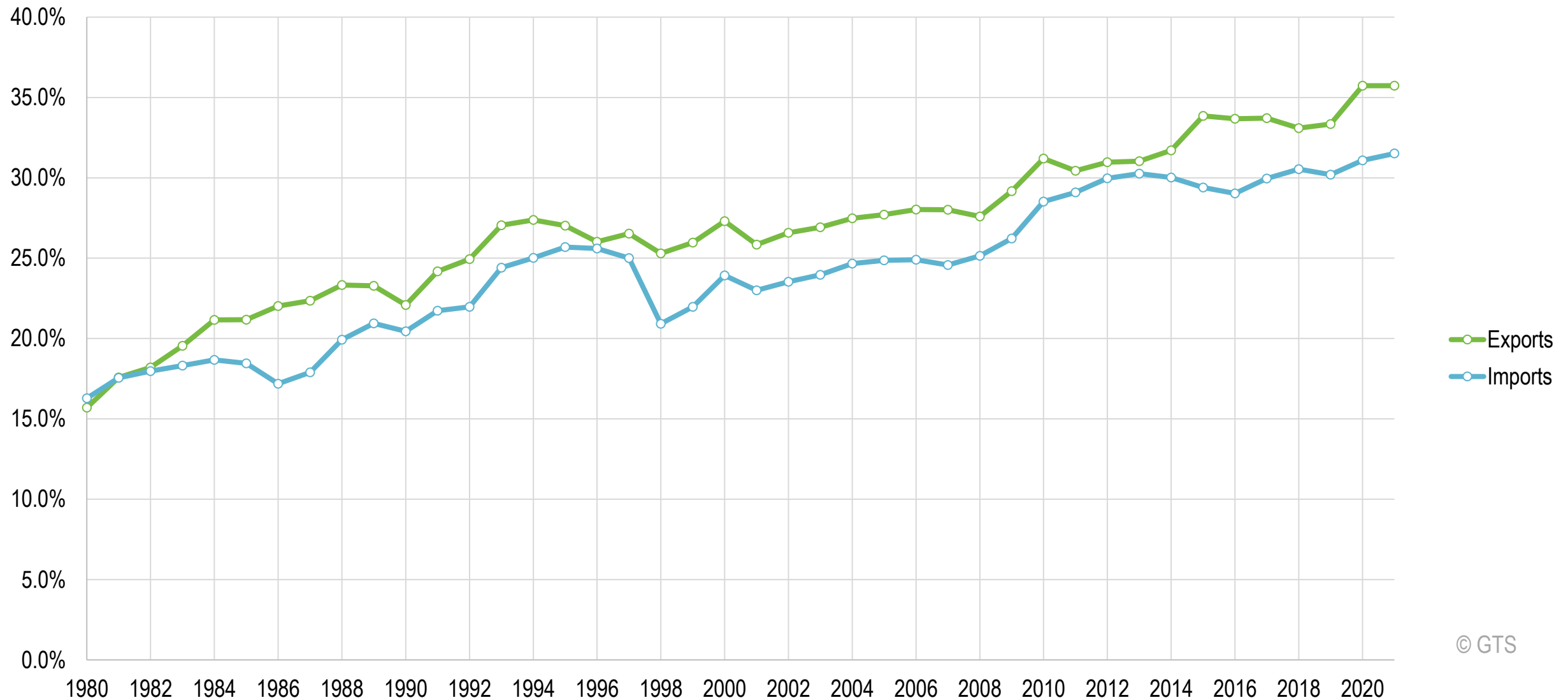
- Energy costs
- Natural resources

POLICY

- Environmental regulation
- Trade agreements
- Industrial policy

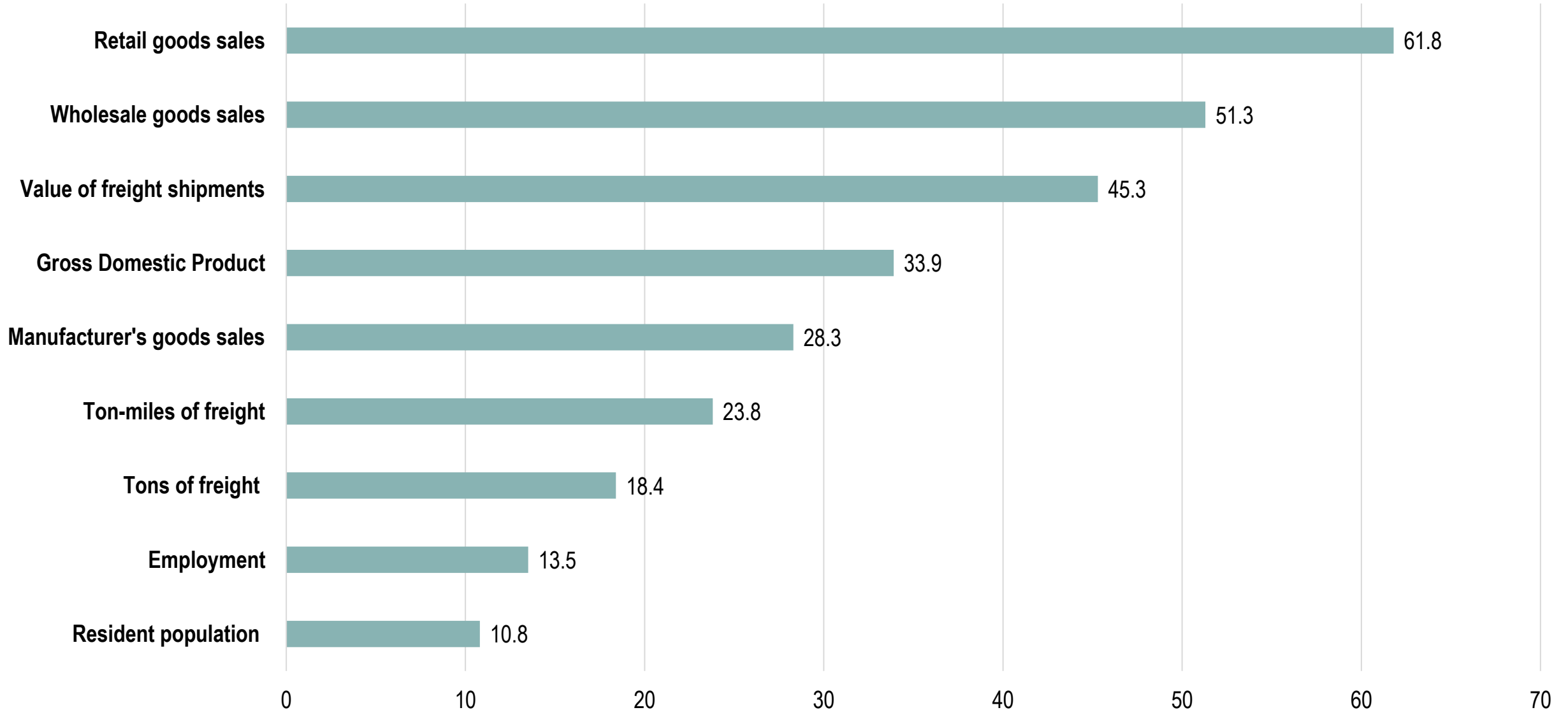


Share of East Asia in the Value of World Merchandise Trade, 1980-2021

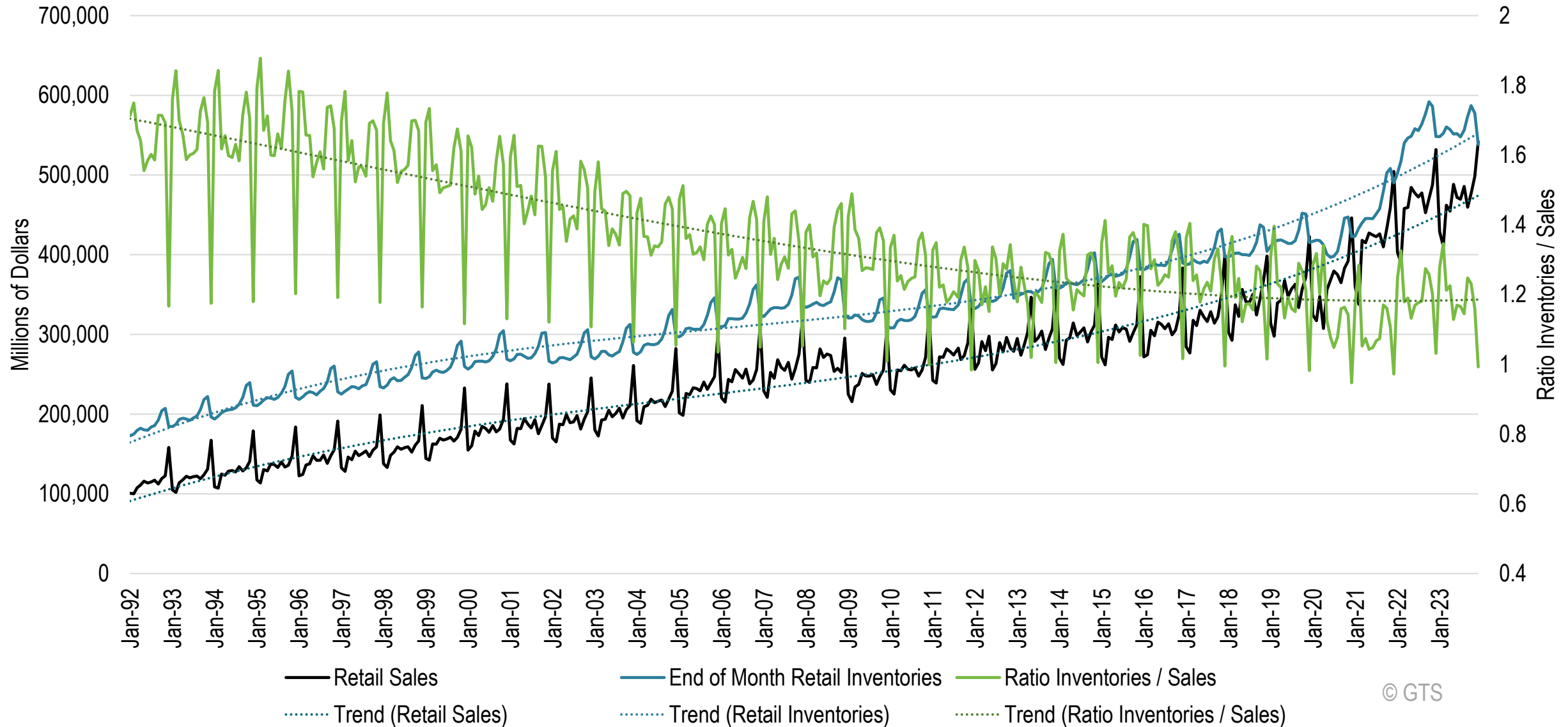


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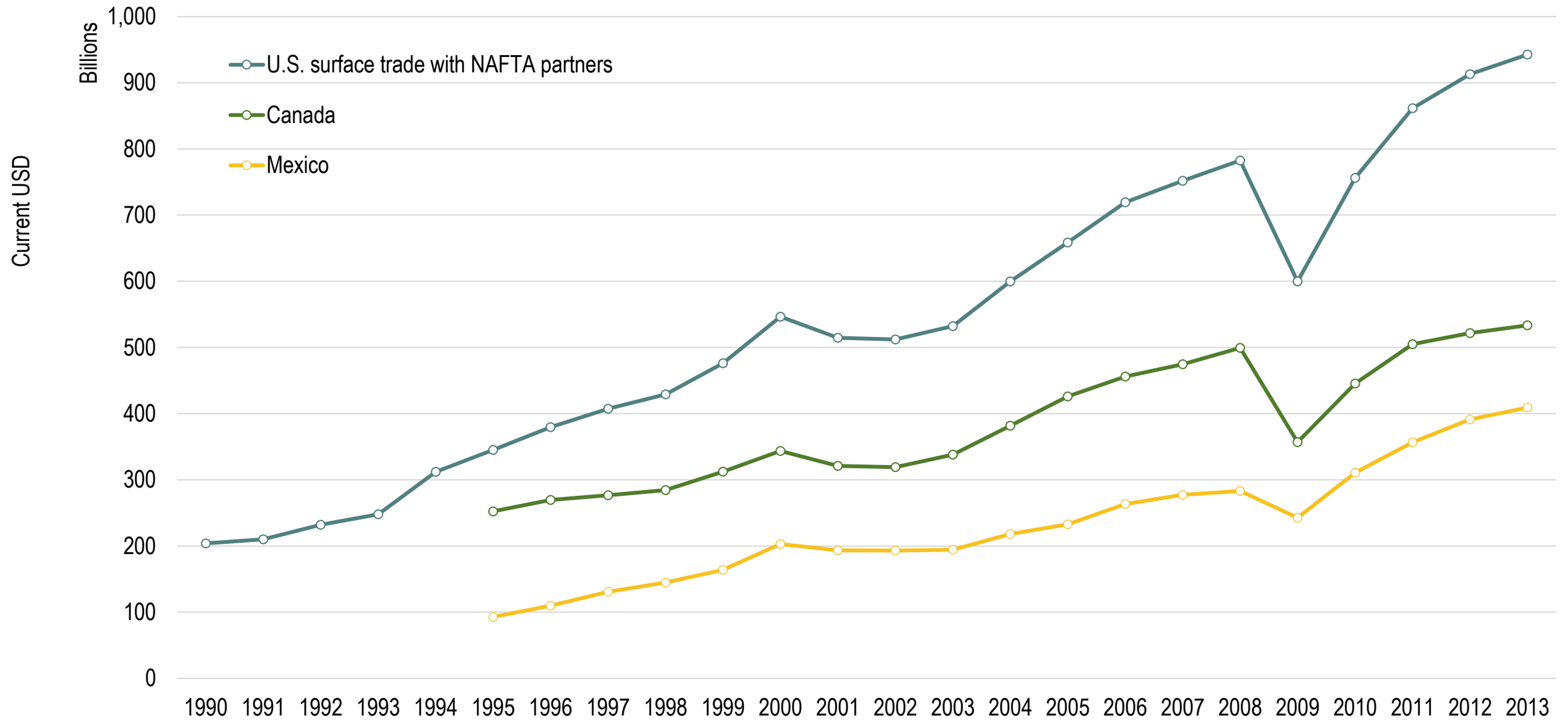
Increases in U.S. Commercial Freight Shipments and Related Growth Factors, 1993–2002



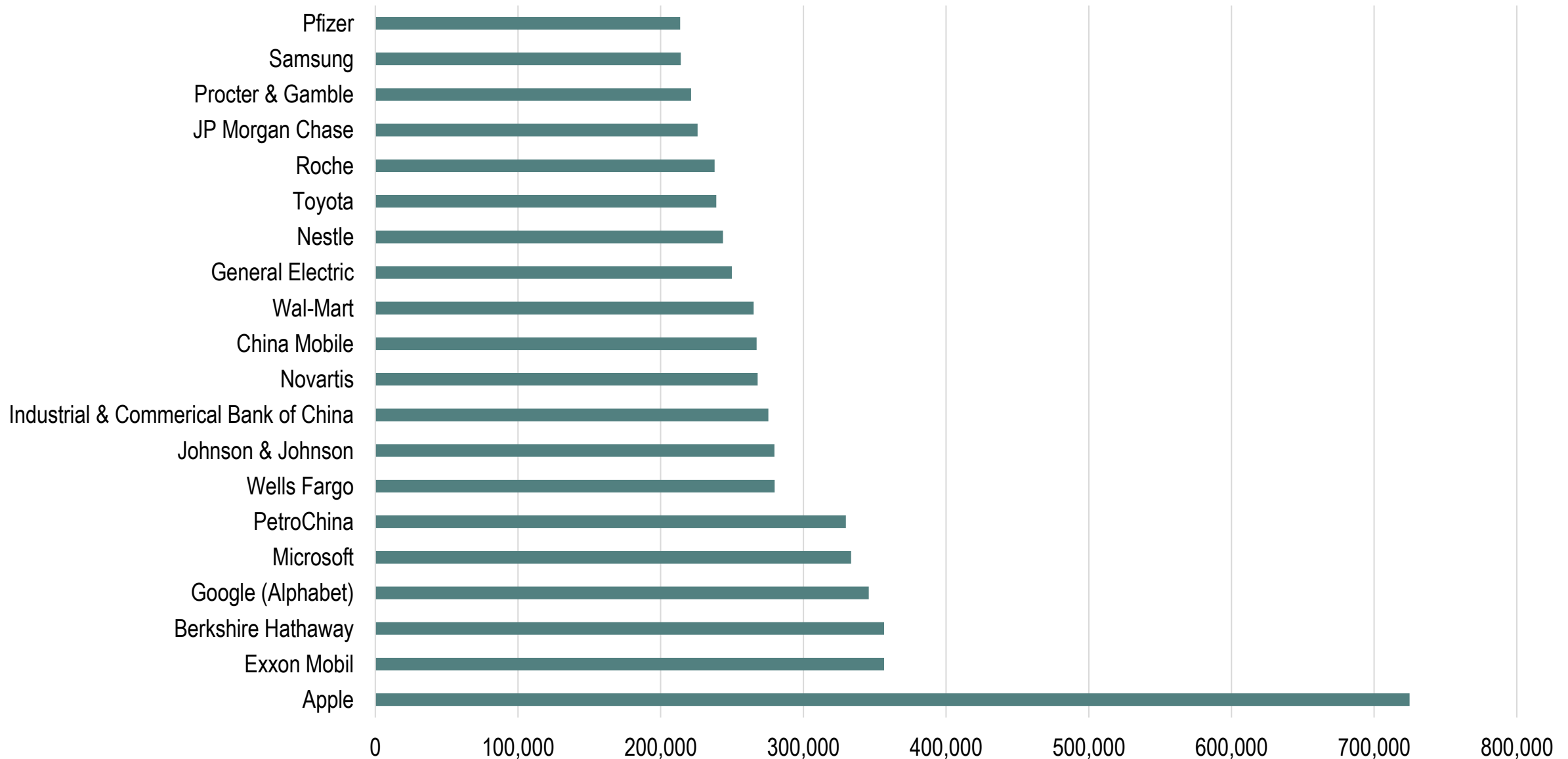
Monthly Retail Sales and Inventories, United States, 1992-2023



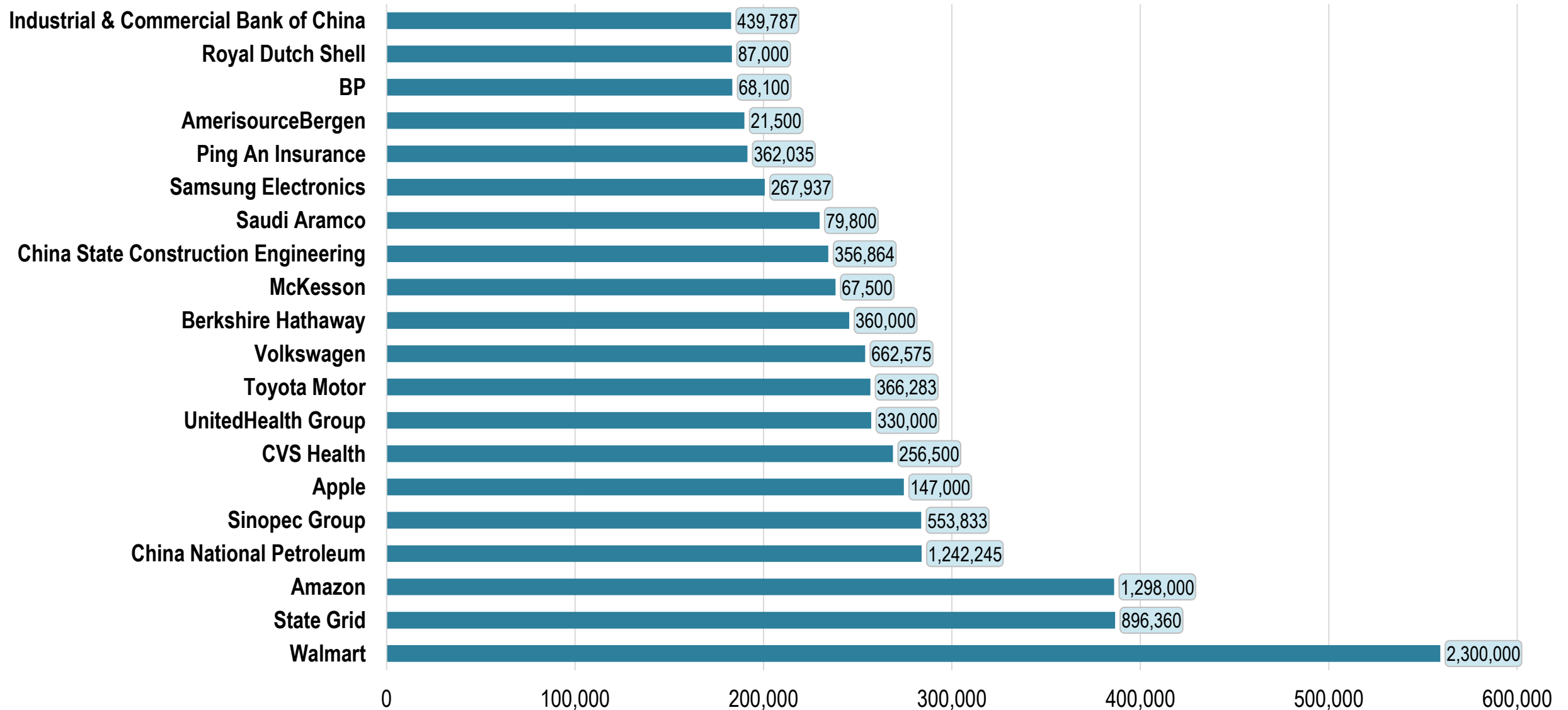
Value of U.S. Merchandise Trade with Canada and Mexico, 1990-2013



The World's 20 Largest Corporations by Market Value, 2015 (\$US millions)

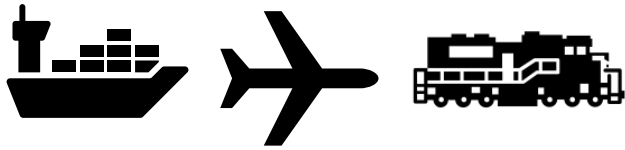


The World's 20 Largest Corporations by Revenue, 2021 (\$US millions)



Transportation and Logistics Multinationals

Carriers

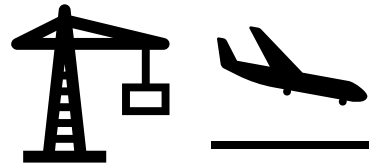


- Transport passengers or freight.
- Own or lease their equipment.
- Contracts or spot rates.

- Maritime shipping (Maersk).
- Air carriers (Emirates).
- Rail carriers (BNSF).

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Terminal Operators



- Transship passengers or freight.
- Own or lease (concessions) terminals.
- Contracts or spot rates.

- Container terminals (HPH).
- Airports (Vantage Airport Group).
- Rail (Rail Management Services).

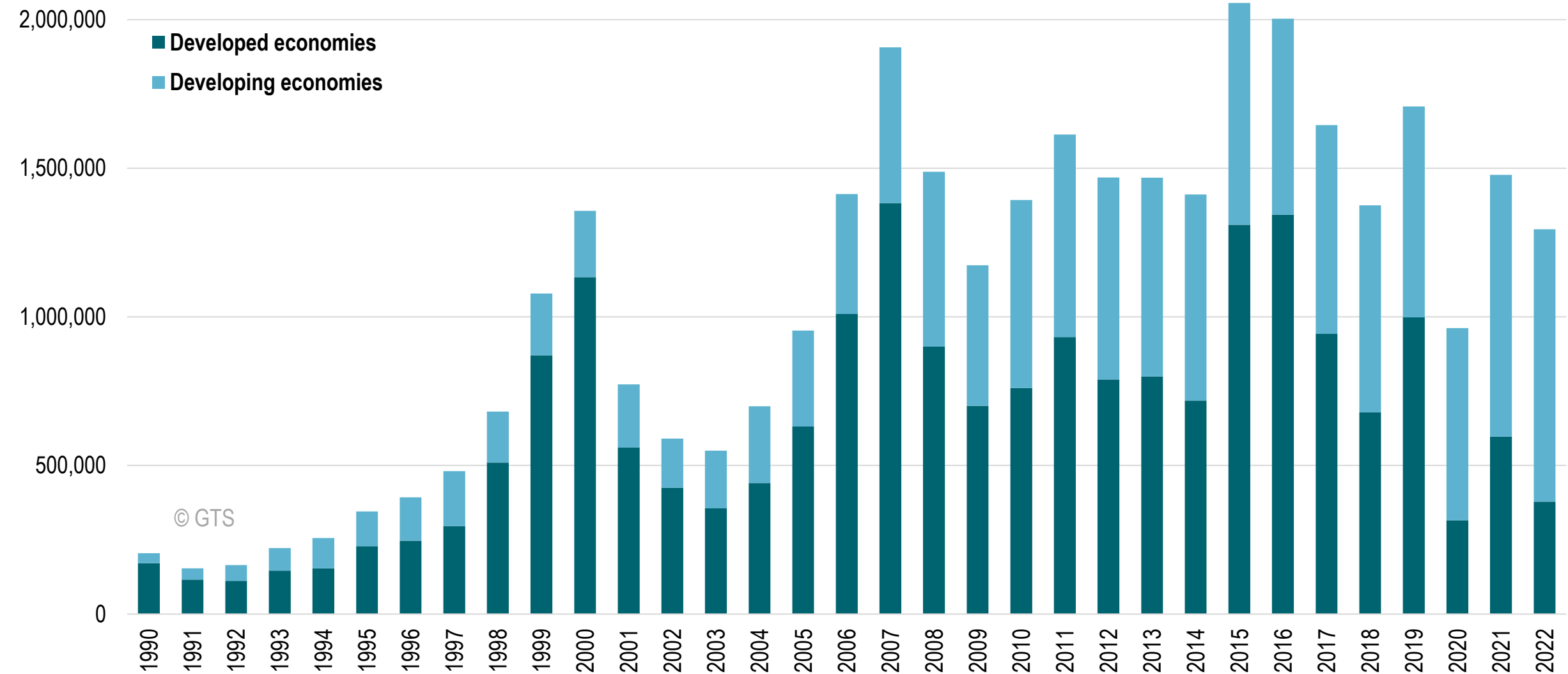
Logistics Service Providers



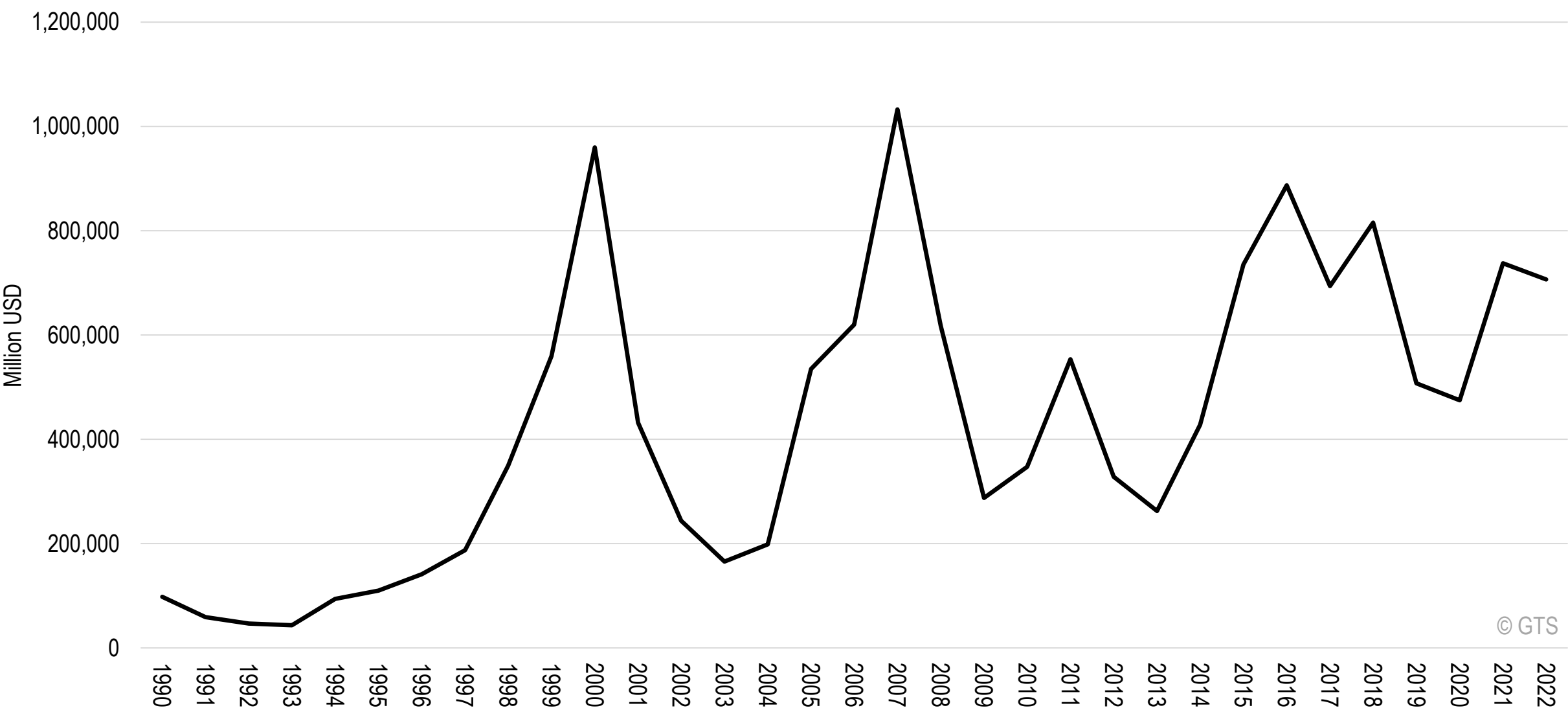
- Offer services such transport, warehousing and supply chain management.
- Arrange transport chains with their own assets or through third parties (carriers and terminal operators).
- Contracts or spot rates.

- Freight forwarders / Third Party Logistics (DHL).
- Logistics real estate (Prologis).

Global Inflows of Foreign Direct Investments, 1990-2022

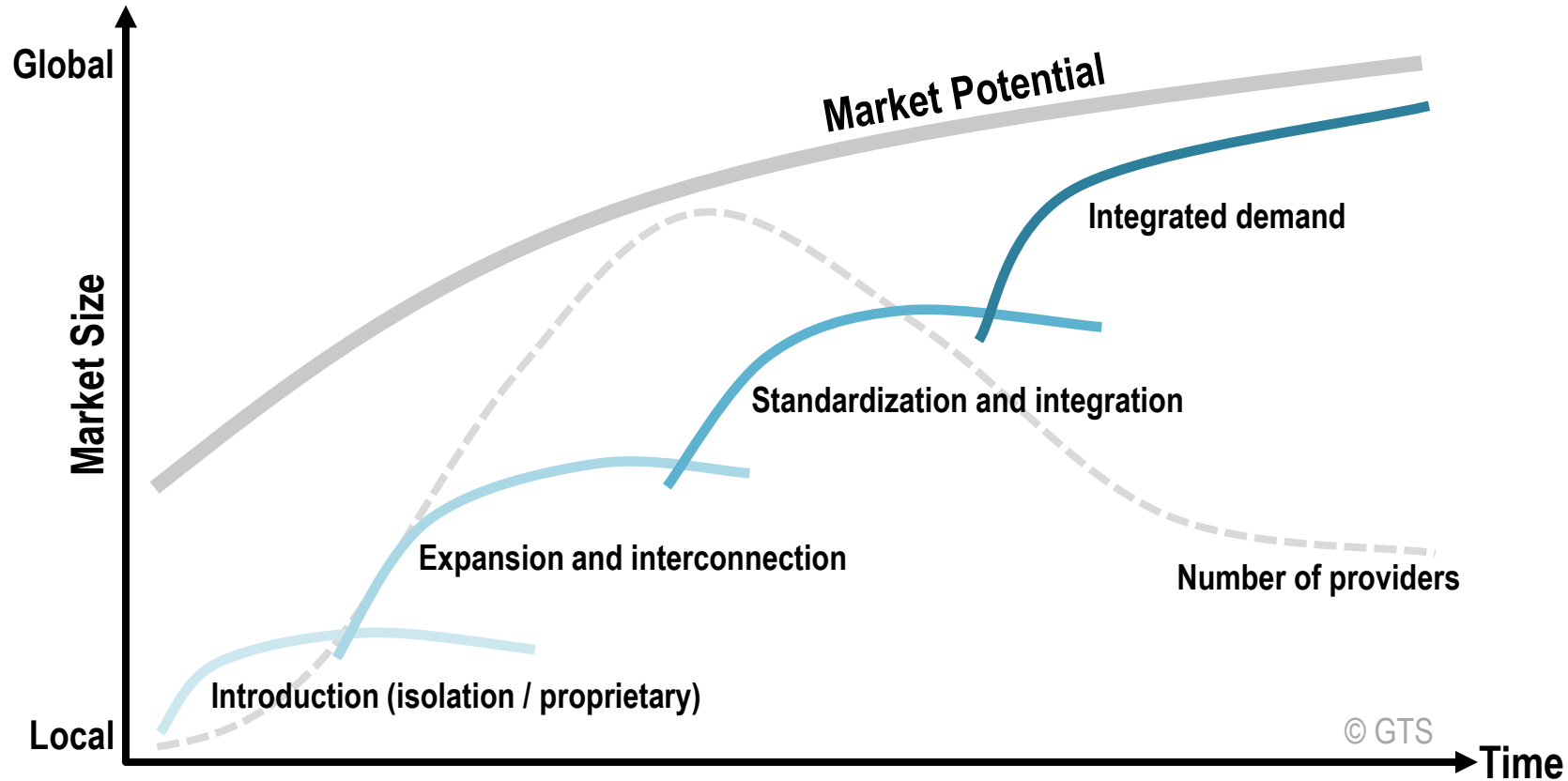


Worldwide Mergers and Acquisitions, 1990-2022

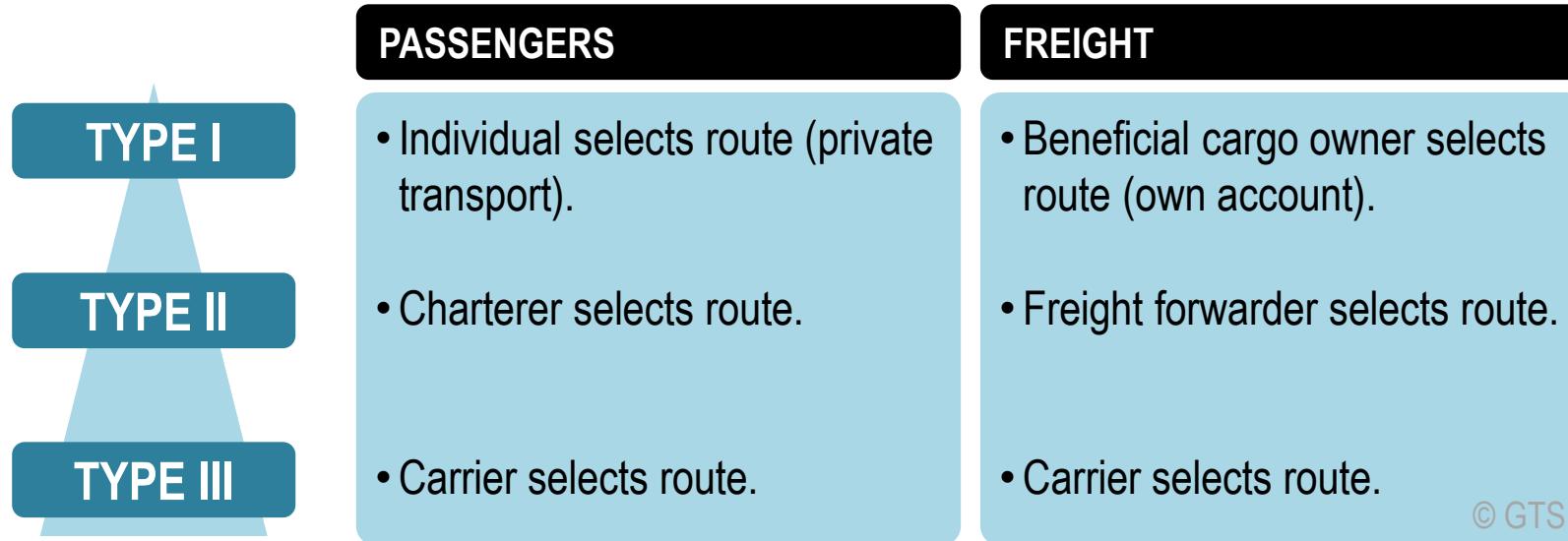


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The Commercialization of Transportation



Transport Route Selection



Major Commercial Actors in Freight Distribution

Maritime Shipping Lines

- Control long-distance segments of global freight distribution linking major markets.
- Highly capital-intensive industry.
- Plan network configuration (ports of call).

Port Terminal Operators

- Own or lease terminals within the world's largest container ports.
- Strong linkages with maritime shipping companies.

Port Authorities

- Manage and plan port infrastructures.
- Tend to lease terminal operations.
- Intermediaries for regional distribution (hinterland).

Commercial Real Estate Developers

- Develop logistics zones (build to lease, build to suit), often in coordination with terminals operators.
- Real estate portfolio of distribution centers (leases).

Maritime Lock and Canal Operators

- Operate strategic passages in global and national distribution (e.g. Panama Canal, Suez Canal or St. Lawrence Seaway).

Truck Carriers

- Control vast and diverse assets, including critical segments of freight distribution.
- Short and medium-haul transport.

Rail Carriers and Terminal Operators

- Strategic inland freight carriers transporting a wide array of raw materials and commodities.
- Responsible for the transshipments between rail and road, (particularly for containerized freight).

Third-Party Logistics Providers

- Provide managerial and organizational skills within supply chains.
- Often act as brokers between transport customers and service providers.
- Some own and operate transport assets.

Air Freight Carriers

- Important assets for the rapid distribution of high added value freight.
- Network configuration (airports serviced).

Freight Forwarders

- Perform tasks such as packaging, labeling, and the consolidation of shipments on behalf of their customers.
- Operate distribution centers.
- Define how markets are serviced.
- Can subcontract to third-party providers.

The Relevance of Logistics

Costs



Friction of distribution



- Efficient logistics has commercial benefits (costs, time and reliability).
- Logistics cost 10-15% of national GDP.

Growth



Growing material demand

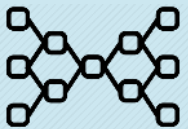


- Growth of global consumption and income.
- Diversity of consumption patterns.

Complexity



Complex value chains



- Goods are getting more complex (parts and processes).
- Embeddedness of design, manufacturing, distribution and marketing.

Geography



Spatial division of manufacturing



- Stages of production are spatially separated.
- Final production and markets are spatially separated.

Environment

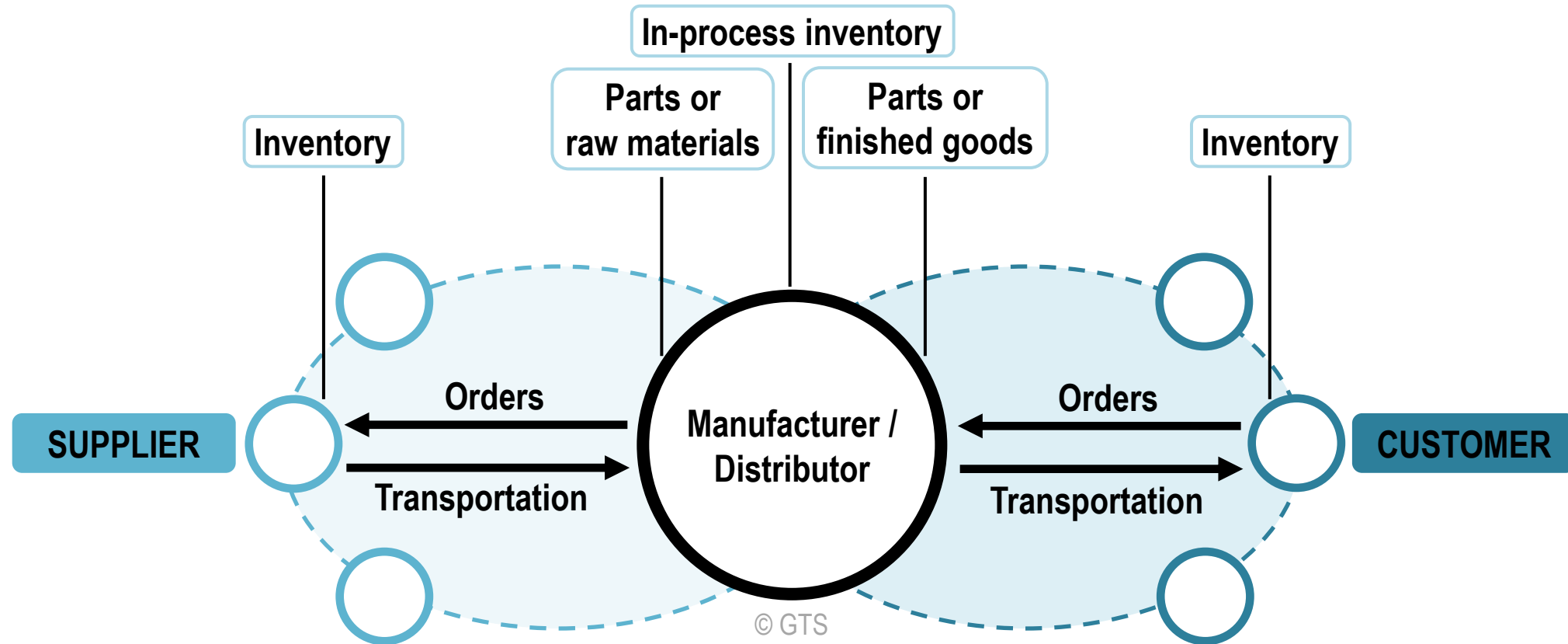


Sustainability

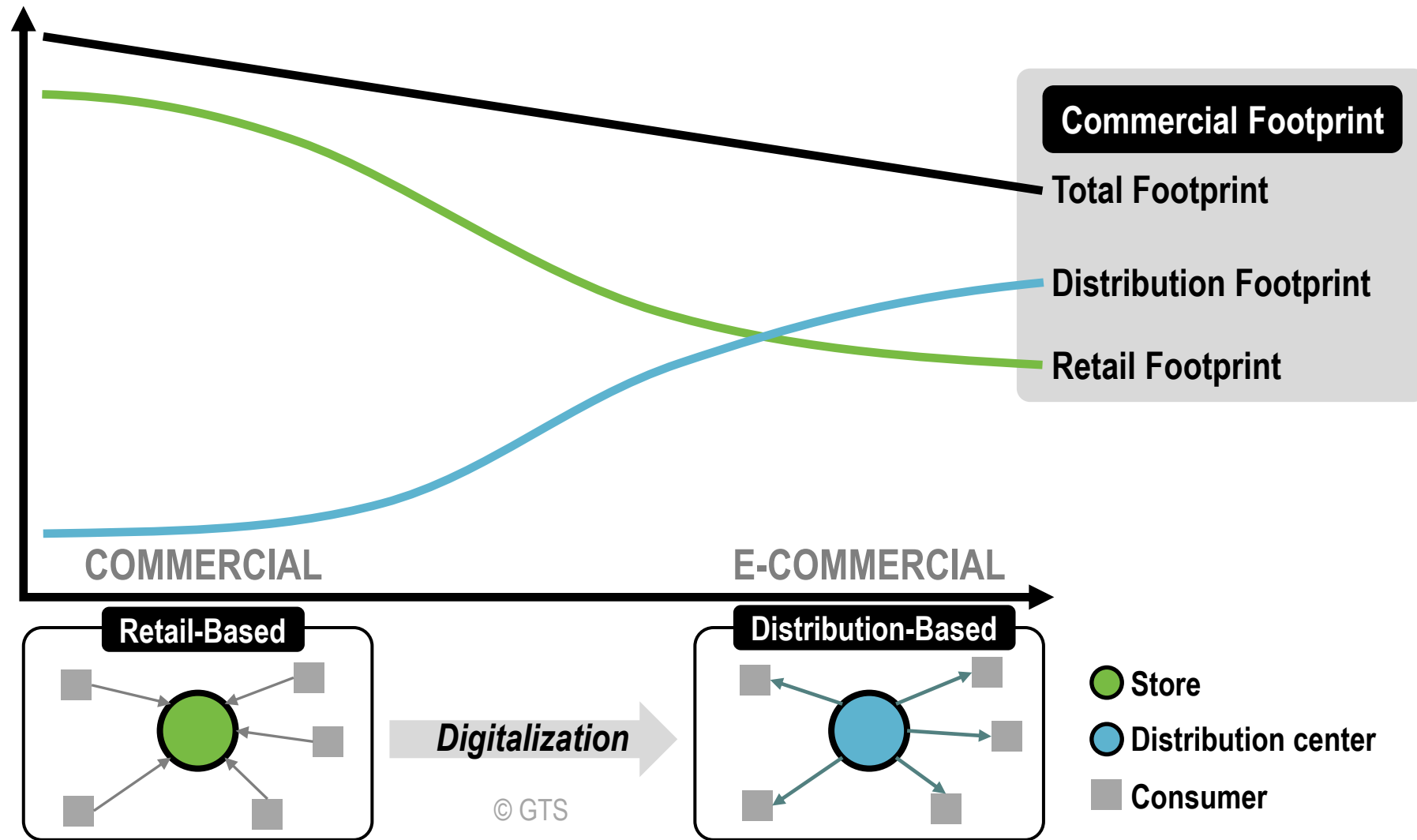


- Energy and material efficiency.
- Reverse logistics / recycling.

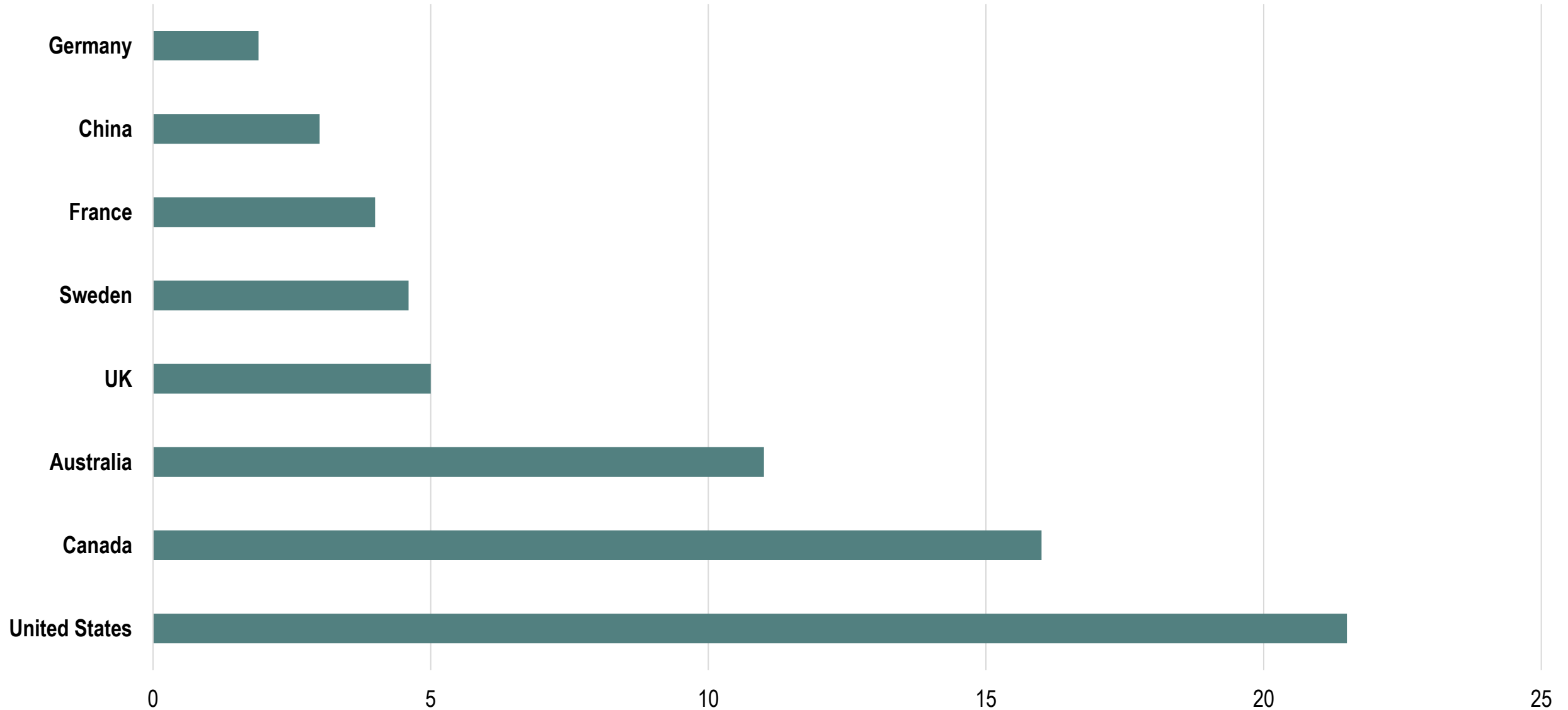
The Nature of a Supply Chain



Footprint of Retail-Based and Distribution-Based Commercial Activities



Retail Space per Capita, 2017 (in square foot)



Factors behind Empty Transport Flows

